## UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

# Form 10-K

(Mark One)

[X] Annual report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

For the fiscal year ended December 31, 2011

[ ] Transition report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

For transition period from to

Commission File Number: 0-20372

# **RES-CARE, INC.**

(Exact name of registrant as specified in its charter)

## KENTUCKY 61-0875371

(State or other jurisdiction of incorporation or organization)

(IRS Employer Identification No.)

9901 Linn Station Road Louisville, Kentucky (Address of principal executive offices) **40223** (Zip Code)

Registrant's telephone number, including area code:

(502) 394-2100

Securities registered pursuant to Section 12(b) of the Act:

None.

Securities registered pursuant to Section 12(g) of the Act:

None.

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Act. Yes \_\_\_\_ No  $\underline{\checkmark}$ .

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act. Yes\_\_\_ No  $\checkmark$ .

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter periods that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  $\checkmark$  No\_\_\_.

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  $\checkmark$  No\_\_\_\_

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of registrant's knowledge in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment of this Form 10-K.

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See the definition of "large accelerated filer", "accelerated filer", and "smaller reporting company" in Rule 12-b of the Act: Large accelerated filer: \_\_\_ Non-accelerated filer: \_\_\_ Smaller reporting company: \_\_\_

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act). Yes\_\_ No ✓.

The number of shares outstanding of the registrant's common stock, no par value, as of February 13, 2012 was 21,344,741.

DOCUMENTS INCORPORATED BY REFERENCE

None.

# RES-CARE, INC. AND SUBSIDIARIES

# FORM 10-K FOR THE YEAR ENDED DECEMBER 31, 2011

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### **Preliminary Note Regarding Forward-Looking Statements**

All references in this Annual Report on Form 10-K to "ResCare", "Company", "our company", "we", "us", or "our" mean Res-Care, Inc. and, unless the context otherwise requires, its consolidated subsidiaries. Statements in this report that are not statements of historical fact constitute forward-looking statements within the meaning of the Private Securities Litigation Reform Act. In addition, we expect to make forward-looking statements in future filings with the Securities and Exchange Commission, in press releases, and in oral and written statements made by us or with our approval. These forward-looking statements include, but are not limited to: (1) projections of revenues, income or loss, earnings or loss per share, capital structure and other financial items; (2) statements of plans and objectives of ResCare or our management or Board of Directors; (3) statements of future actions or economic performance, including development activities; (4) statements of assumptions underlying such statements; and (5) statements about the limitations on the effectiveness of controls. Words such as "believes", "anticipates", "expects", "intends", "plans", "targets", and similar expressions are intended to identify forward-looking statements but are not the exclusive means of identifying such statements.

Forward-looking statements involve risks and uncertainties which may cause actual results to differ materially from those in such statements. Some of the events or circumstances that could cause actual results to differ from those discussed in the forward-looking statements are discussed in Item 1A – "Risk Factors." Such forward-looking statements speak only as of the date on which such statements are made, and we undertake no obligation to update any forward-looking statement to reflect events or circumstances occurring after the date on which such statement is made.

### **PART I**

#### Item 1. Business

#### General

Res-Care, Inc. is a human service company that provides residential, therapeutic, job training and educational supports to people with developmental or other disabilities, to elderly people who need in-home assistance, to youth with special needs and to adults who are experiencing barriers to employment. All references in this Annual Report on Form 10-K to "ResCare", "Company", "our company", "we", "us", or "our" mean Res-Care, Inc. and, unless the context otherwise requires, its consolidated subsidiaries.

Our programs include an array of services provided in both residential and non-residential settings to people with developmental or other disabilities. ResCare also offers, through drop-in or live-in services, personal care, meal preparation, housekeeping, transportation and some skilled nursing care to the elderly in their own homes. Additionally, ResCare provides services to transition welfare recipients, young people and people who have been laid off or have special barriers to employment, into the workforce and become productive employees.

At December 31, 2011, we provided services to some 57,000 persons daily in 42 states, Washington, D.C., Puerto Rico and Canada.

## The Onex Acquisition and Related Transactions

On September 6, 2010, ResCare entered into a share exchange agreement pursuant to which an affiliate of Onex Partners III LP agreed to acquire all shares of ResCare common stock not already owned by Onex Corporation and its affiliates, including Onex Partners LP (collectively, the Onex Investors), for a purchase price of \$13.25 per share on the terms and conditions set forth therein.

In accordance with the share exchange agreement, on October 7, 2010, the affiliate ("Purchaser") commenced a tender offer to acquire all outstanding shares of ResCare common stock not already held by Purchaser and its affiliates (the Public Shares). On November 16, 2010, the Onex Investors (including Onex Partners III LP) contributed \$120.0 million to Purchaser in exchange for Purchaser's common membership interests and \$158.8 million for Purchaser's preferred membership interests that accrued a preferred return. On that date, purchaser purchased 21,044,765 Public Shares in the tender offer, increasing the beneficial ownership of the Onex Investors to 87.4% of the issued and outstanding shares of ResCare's common stock on an as-converted basis. The change of control occurred on November 16, 2010, which is the acquisition date for accounting purposes.

On December 20, 2010, the ResCare shareholders approved the second-step share exchange transaction (the "Share Exchange") in which all Public Shares not acquired in the tender offer, other than shares held by members of our management who agreed to roll their existing equity ownership over into equity of Onex Rescare Holdings Corp. ("Rollover Holders"), were to be exchanged for \$13.25 per share, without interest.

The following transactions occurred concurrently on December 22, 2010:

- ResCare entered into new senior secured credit facilities, comprised of a new \$170 million term loan facility and an amended and restated \$275 million revolving credit facility;
- ResCare issued \$200 million of unsecured 10.75% Senior Notes due 2019 (the "Notes") in a private placement under the Securities Act of 1933 (the "Securities Act");
- ResCare repurchased \$120 million (approximately 80%) aggregate principal amount of its previously tendered 7.75% Senior Notes due 2013; the remaining \$30 million of these Senior Notes that were not repurchased were satisfied and discharged by delivering to the trustee amounts sufficient to pay the applicable redemption price in January 2011;
- The Purchaser completed the previously announced share exchange, acquiring all of the publicly held common shares of ResCare for \$13.25 per share in cash (\$56.9 million); and

• The Purchaser redeemed preferred membership interests held by certain of the Onex Investors for an amount equal to the contributions (\$158.8 million) made by them in respect of the purchase of such interests plus the accrued preferred return (\$0.8 million) on such interests through the redemption date.

Following the Share Exchange, the issuance of the Notes and receipt of required regulatory approvals, Onex Partners LP and the other Onex Investors holding shares of ResCare's common and preferred stock prior to the commencement of the Stock Tender Offer contributed those shares to Onex Rescare Holdings Corp. ("New Holdco") in exchange for shares of New Holdco's nonvoting common stock. On December 22, 2010, an independent group of co-investors contributed \$1.4 million to New Holdco in exchange for shares of New Holdco's voting common stock. In addition, the Onex affiliates holding membership interests (\$120.0 million) in Purchaser and the Rollover Holders contributed their interests in such entity to New Holdco in exchange for shares of New Holdco's voting common stock. Purchaser was merged into ResCare, with ResCare as the surviving entity.

As a result of these transactions, ResCare is now a wholly owned subsidiary of New Holdco, which in turn, is now owned by the Onex Investors, certain co-investors and members of our management team.

On June 1, 2011, ResCare completed an exchange offer, in which it exchanged \$200 million principal amount of Notes that had been registered under the Securities Act, for the same aggregate principal amount of the Notes issued on December 22, 2010, which had not been registered under the Securities Act.

## **Description of Services by Segment**

As of December 31, 2011, we had four reportable operating segments: (i) Residential Services, (ii) ResCare HomeCare, (iii) Youth Services and (iv) Workforce Services. Note 10 of the Notes to Consolidated Financial Statements includes additional information regarding our segments, including the disclosure of required financial information. The information in Note 10 is incorporated herein by reference and should be read in conjunction with this section.

#### Residential Services

ResCare is the nation's largest private provider of services for individuals with cognitive, intellectual, and other developmental disabilities. Services include group homes, supported living, in-home, foster or companion care and vocational and habilitation. The programs in ResCare's Residential Services segment are based predominantly on individual support plans designed to encourage greater independence and the development or maintenance of daily living skills. These goals are achieved through tailored application of ResCare's different services including social, functional and vocational skills training and emotional and psychological counseling. ResCare's Residential Services include:

- Disability Services: Helping people of all ages with cognitive, intellectual, developmental and physical disabilities to
  develop and enhance the quality of their lives. ResCare offers individuals, families and guardians support in a variety
  of settings including the home, supported living arrangements, group homes and vocational and day habilitation
  programs.
- *Mental Health/Mental Illness*: Provide adults with serious emotional disorders or severe and persistent mental illness with comprehensive, community-based residential supports and services.
- Acquired Brain Injury: Providing individual-tailored options that incorporate traditional therapies into community-based skill training to people with a broad range of activities, behaviors and resources. The services are designed to help transition toward a more active, community-oriented lifestyle.
- *Pharmacy Services*: Pharmacy Alternatives, LLC (PAL) is a limited, closed-door pharmacy focused on serving individuals with cognitive, intellectual and developmental disabilities who are receiving support and services from ResCare or other private providers. PAL currently provides services in eleven states and Washington, D.C.

#### ResCare HomeCare

ResCare HomeCare provides personalized home care services to people of all ages, physical conditions and cognitive abilities. We offer professional nursing, personal care, Alzheimer's care, dementia care, homemaking, companionship and respite in the home, the hospital, long-term assisted living facilities and other places of residence. Homecare Services include:

- Periodic In-Home Services: Programs designed to offer periodic and customized support for individuals and primary caregivers to assist and provide respite care. These services enable individuals to return home and receive care away from large, state-run institutions.
- Supported Living: Services tailored to the specific needs of one, two or three individuals living in a home or an apartment in the community. Individuals may need only a few hours of staff supervision or support each week or they may require services 24 hours a day.
- Rest Assured: ResCare has a partnership with the non-profit Wabash Center and Purdue University in Indiana that provides remote "telecare" services to people in their homes. Rest Assured is a remote monitoring and support service link between caregiver and client giving the clients more independence and providing a more cost effective method of providing care either 24 hours a day (seven days a week) or by the hour.
- *Skilled Nursing*: Provide assistance by a registered professional nurse at an individual's residence in helping an individual improve conditions and avoid a current condition from getting worse. Skilled nursing helps the individual feel better, function more independently and learn to take care of their health needs.

#### Youth Services

ResCare supports many young adults and children through services specifically tailored to meet their unique needs. We provide life-changing programs to help young people succeed in school, obtain meaningful and gainful employment and become productive members of their community. ResCare also excels at assisting children find safe, secure environments through our foster care programs. Youth Services include:

- Youth Residential Services: We serve young people with emotional and behavioral issues or other special needs as well as juveniles in the justice system. Services offer intense supports which teach young people strategies for independent living as well as social and academic skills within residential treatment facilities, group homes and foster care settings.
- Job Corp Centers: Operated by ResCare and administered by the United States Department of Labor ("DOL"), Job Corps is a residential, educational and training program for unemployed and undereducated youth ages 16 through 24 to enable disadvantaged youths to become responsible working adults. ResCare operates 14 Job Corps centers in six states and Puerto Rico. ResCare also operates five centers under sub-contracts. Its centers currently operate at approximately 99% of capacity. Only approximately 1% of the eligible population in the United States is served by some type of Job Corps program due to funding constraints. Each center offers training in several vocational areas depending upon the particular needs and job market opportunities in the region.
- Educational Services: ResCare partners with a variety of public and private entities to provide education to our youth. We offer academic choices for youth through individualized learning environments, including private, charter, online schools and other education programs.

#### Workforce Services

ResCare's Workforce Services finds jobs, education and training for people who have significant barriers to employment, have lost their job or are just entering the workforce. ResCare is the largest private provider of workforce services in the U.S. At February 16, 2012, ResCare operated approximately 300 career centers in 23 states and Washington, D.C. These centers are part of a nationwide system of government-funded offices that provide assistance, job preparation and placement to any eligible youth or adult. The services include offering information on the local labor market, vocational assessments, career

counseling, workshops to prepare people for success in the job market, referrals to occupational skill training for high-demand occupations, job search assistance, job placement and help with job retention and career advancement. In addition to job seekers, these centers serve the business community by providing job matching, screening, referral, and other specialized services for employers. The Workforce Services programs are administered under contracts with local and state governments. Workforce Services include:

- *One-Stop Services*: ResCare is the leading provider of One-Stop services in the U.S. We offer comprehensive services that prepare workers for high-growth, high-demand industries.
- *Human Services*: Through Temporary Assistance for Needy Families ("TANF"), Workforce Investment Act ("WIA"), Supplemental Nutrition Assistance Program ("SNAP"), Vocational Rehabilitation and other programs, ResCare provides case management, career assessment and planning, job search and job placement services that help individuals reach their potential and achieve economic self-sufficiency.
- *Employer Services*: Provides information, linkages and customized services connecting employers to ResCare's local career programs and job-ready graduates.
- Subsidized Child Care: Programs assisting parents and guardians who work, go to school or participate in training to find and afford quality child care for their children.

#### **Operations**

#### Residential Services

Residential Services operations are organized under geographic regions. In general, each cluster of group homes, service sites, supported living program or facility is overseen by an Executive Director. In addition, a program manager supervises a comprehensive team of professionals and community-based consultants who participate in the design and implementation of individualized programs for each individual served. Qualified mental retardation professionals (QMRPs) and case managers work with direct support professionals involved in the programs to ensure that quality standards are met and that progress towards each individual's goals and objectives are monitored and outcomes are achieved. Individual support plans are reviewed and modified by the team as needed. The operations utilize community advisory boards and consumer satisfaction surveys to solicit input from professionals, family members and advocates, as well as from the neighboring community, on how to continue to improve service delivery and increase involvement with the neighborhood or community.

Our direct support professionals have the most frequent contact with the individuals we serve and generally are recruited from the community in which the facility or program is located. These staff members are screened to meet certain qualification requirements and receive orientation, training and continuing education.

The provision of community services is subject to complex and substantial state and federal regulations and we strive to ensure that our internal controls and reporting systems comply with Medicaid and other program requirements, policies and guidelines. We design and implement programs, often in coordination with appropriate state agencies, in order to assist the state in meeting its objectives and to facilitate the efficient delivery of quality services. With the support of our Compliance department, management and staff keep current with new laws, regulations and policy directives affecting the quality and reimbursement of the services provided.

We have developed a model of ongoing program evaluation and quality management which we believe provides critical feedback to measure the quality of our various operations. Each operation conducts its own quality assurance program using the ResCare Best in Class (BIC) performance benchmarking system. BIC performance results are reviewed by management on an on-going basis. Management and operational goals and objectives are established for each facility and program as part of an annual budget and strategic planning process. A statistical reporting system and quarterly statement of progress provide management with relevant and timely information on the operations of each facility. Survey results from governmental agencies for each operation are recorded in a database and summary reports are reviewed by senior management. We believe the BIC system is a vital management tool to evaluate the quality of our programs and has been useful as a marketing tool to promote our programs, since it provides more meaningful information than is usually provided by routine monitoring by governmental agencies. Additionally, we demonstrate our commitment to the professional development of our employees by offering classes and training programs, as well as tuition reimbursement benefits.

#### ResCare HomeCare

ResCare HomeCare operations are managed across five regions, providing a wide range of innovative home care programs across 33 states. Each region is managed by a Regional Director with branch oversight provided by an Executive Director to ensure business and regulatory compliance. Each branch is staffed with a manager who oversees day-to-day operations specific to scheduling, hiring and sales. Our programs provide the most comprehensive and dependable services that are tailored to address the specific needs for seniors, persons with disabilities and individuals recovering from illness or injury. Our model consists of traditional home care and home health services supported by telecare and care management. We have implemented innovative programs to support our focus on complex care. The ResCare HomeCare Signature programs, Safe Discharge, Disease Management and Life Management, further support and enhance our service offerings to our clients, and provide a proven efficient, low cost approach that reduces the need for re-hospitalization, nursing home care or expensive rehabilitation services in a facility environment. We have further developed our in-home therapy rehabilitation programs through our recent acquisition of Rehab Without Walls, adding specialized programs in six states.

ResCare HomeCare has become a leader in serving customers through the rollout of our Respect and Care Line. This service line serves as a central contact for potential clients to access information about our services, expediting the home conference, leading to services being initiated sooner. As experts in this industry, the Respect and Care line connects all persons in need of services to services within ResCare or with community partners as appropriate.

ResCare HomeCare leadership has recognized the potential for organic growth through New Branch operation startups as well as a focused effort on new funding sources. Under the newly developed Branch-in-a-Box concept, home care management is able to successfully integrate our service model in targeted communities further expanding the availability of our services. Additional growth by adding new funding sources through strategic partnerships and RFP awards additionally expands accessibility to services for the client population.

ResCare HomeCare continues to recruit and hire quality direct care staff to provide quality services. ResCare HomeCare is able to measure success of services delivered through our business intelligence systems as well as our internal quality review processes, customer satisfaction and regulatory surveys.

#### Youth Services

As part of our Youth Services, we operate our Job Corps centers under contracts with the DOL, which provides the facility. We are directly responsible for the management, staffing and administration of our Job Corps centers. Our typical Job Corps operation consists of a three-tier management staff structure. The center director has the overall responsibility for day-to-day management at each facility and is assisted by several senior staff managers who typically are responsible for academics, vocational training, social skills, safety and security, health services and behavior management. Managers are assisted by front line supervisors who have specific responsibilities for such areas as counseling, food services, maintenance, finance, residential life, recreation, property, purchasing, human resources and transportation.

An outcome performance measurement report for each center, issued by the DOL monthly, measures two primary categories of performance: (i) education results, as measured by GED/HSD achievement and/or vocational completion and attainment of employability skills; and (ii) placements of graduates. These are then combined into an overall performance rating. The DOL ranks centers on a 100-point scale. We review performance standards reports and act upon them as appropriate to address areas where improvement is needed.

Each of our operations in our Residential Youth and Education lines of business are overseen by an Executive Director. The Executive Director is supported by staff members who are responsible for counseling, academics, safety, security, health services and behavior management.

#### Workforce Services

We operate our programs under contracts with local and state funding sources, such as Workforce Investment Boards, who receive federal funds allotted to states and localities – cities, counties, or consortia thereof. The physical facilities that house these programs are leased by us, either from private landlords or from local funding sources under resource sharing agreements. The management structure is two-tiered, with on-site staff in the field receiving technical assistance and support in operations and financial management from a regional office. Field level program directors are responsible for day-to-day

operation of their program, supervising staff that provides varying combinations of assessment, counseling, case management, instruction, job development and placement, and job retention/career advancement services. Each field director reports to a regional project director in the support office, who is responsible for overall management of each contract.

Basic performance measures are prescribed by the federal government, and supplemented at the discretion of state and local funding sources. The U.S. Office of Management and Budget has a standard set of "Common Measures" that are applied to all human and social services programs operated by various federal agencies – including the DOL and Department of Health and Human Services ("DHHS"), from which the bulk of our funding originates. The common measures for adults are: entered employment, earnings change after six months, employment retention after six and nine months, and cost effectiveness – measured by cost per participant. The common measures for youth are: literacy and numeracy gains; attainment of degree or certificate; placement in employment, education, training, or the military; and cost per participant. Methods of performance evaluation and analysis by funding sources vary by state and locality. We review performance of all programs internally, on a weekly, monthly, quarterly, and annual basis.

#### **Contracts**

State Contracts. Primarily in Residential Services and ResCare HomeCare, our Medicaid operations are usually formalized through provider agreements with the state. Although our contracts generally have a stated term of one year and generally may be terminated without cause on 60 days notice, the contracts are typically renewed annually if we have complied with licensing, certification, program standards and other regulatory requirements. Serious deficiencies can result in delicensure or decertification actions by these agencies. As provider of record, we contractually obligate ourselves to adhere to the applicable federal and state regulations regarding the provision of services, the maintenance of records and submission of claims for reimbursement under Medicaid and pertinent state Medicaid Assistance programs. Pursuant to provider agreements, we agree to accept the payment received from the government entity as payment in full for the services administered to the individuals and to provide the government entity with information regarding the owners and managers of ResCare, as well as to comply with requests and audits of information pertaining to the services rendered. Provider agreements can be terminated at any time for non-compliance with the federal, state or local regulations. Reimbursement methods vary by state and service type and can be based on flat-rate, cost-based reimbursement, per person per diem, or unit-of-service basis.

Management Contracts. Private operators, generally not-for-profit providers who contract with state agencies, contract with us to manage the day-to-day operations of facilities or programs under management contracts. Most of these contracts are long-term (generally two to five years in duration, with several contracts having 30-year terms) and are subject to renewal or re-negotiation provided that we meet program standards and regulatory requirements. Most management contracts cover groups of two to sixteen facilities. Depending upon the state's reimbursement policies and practices, management contract fees are computed on the basis of a fixed fee per individual, which may include some form of incentive payment, a percentage of operating expenses (cost-plus contracts), a percentage of revenue or an overall fixed fee paid regardless of occupancy. Our management contracts also frequently provide for working capital advances to the provider of record. Historically, our Medicaid provider contracts and management contracts have been renewed or satisfactorily renegotiated.

Job Corps Contracts. Contracts for Job Corps centers are awarded pursuant to a rigorous bid process. After successfully bidding, we operate the Job Corps centers under comprehensive contracts negotiated with the DOL. The contracts cover a five-year period, consisting of an initial two-year term with a potential of three one-year renewal terms exercisable at the option of the DOL. The contracts specify that the decision to exercise an option is based on an assessment of: (i) the performance of the center as compared to its budget; (ii) compliance with federal, state and local regulations; (iii) qualitative assessments of center life, education, outreach efforts and placement record; and (iv) the overall rating received by the center. Shortly before the expiration of the five-year contract period (or earlier if the DOL elects not to exercise a renewal term), the contract is re-bid, regardless of the operator's performance. The current operator may participate in the re-bidding process. In situations where the DOL elects not to exercise a renewal term, however, it is unlikely that the current operator will be successful in the re-bidding process. It is our experience that high performance ratings of the current operator result in fewer competitors in the re-bidding process.

As of December 31, 2011, we operated fourteen Job Corps centers under eleven separate contracts (covering the initial two-year term plus the potential three one-year renewals) with the DOL, one of which expires in 2012, two in 2013, four in 2014, two in 2015 and two in 2016. We expect to be awarded new contracts for the Job Corps Centers where our contracts expire in

2012 because there was no competition in the Request for Proposal (RFP) process. We intend to selectively pursue additional centers through the RFP process.

Workforce Services Contracts. Although Workforce Services contracts are usually funded through a bid process, including the DOL and DHHS, they are typically awarded by states and municipalities through a competitive bid process. We are typically reimbursed for direct facility and program costs related to the job training centers, allowable indirect costs, plus a fee for profit. The fee can take the form of a fixed contract amount (rate or price) or be computed based on certain performance criteria. The contracts are funded by federal agencies, including the DOL and DHHS. The contracts vary in duration, generally from 3 to 60 months, including option years.

### **Marketing and Development**

Our marketing activities for developmental and intellectual disabilities ("DD/ID") and in-home care focus on initiating and maintaining contacts and working relationships with state and local governments and governmental agencies responsible for the provision of the types of services offered by us, and identifying other providers who may consider a management contract arrangement or other transaction with us. Additionally, multi-channel campaigns targeting decision makers and other influential individuals detail the benefits experienced from ResCare's services.

In our pursuit of government contracts, we contact governments and governmental agencies in geographical areas in which we operate and in others in which we have identified expansion potential. Contacts are made and maintained by both regional operations personnel and corporate development personnel, and are augmented as appropriate by other senior management. We target new areas based largely on our assessment of the need for our services, the system of reimbursement, the receptivity to out-of-state and for-profit operators, expected changes in the service delivery system (i.e., privatization or downsizing), the labor climate and existing competition.

We also seek to identify service needs or possible changes in the service delivery or reimbursement system of governmental entities that may be driven by changes in administrative philosophy, budgetary considerations, pressure or legal actions brought by advocacy groups. As needs or possible changes are identified, we attempt to work with and provide input to the responsible government personnel and to work with provider associations and consumer advocacy groups to this end. If an RFP results from this process, we then determine whether and on what terms we will respond and participate in the competitive process. We also continue to pursue further growth in job training services by submitting proposals for contracts for "one-stop" career centers and Job Corps centers as they come up for bid.

We have historically marketed our in-home care services primarily by creating awareness of our capabilities and cultivating relationships with referral sources, such as doctors and hospital discharge planners. With the recent creation of a marketing department and branding of ResCare HomeCare, a new consumer-oriented marketing strategy has been introduced. We have increased the application of metrics and research, implemented interactive initiatives, including website enhancements, and delivered targeted multi-channel campaigns to ensure growth in our home care services to seniors.

We attempt to establish relationships with other providers who may be candidates for contracts or acquisition through presentations at national and local conferences, membership in national and local provider associations and direct contact by mail, telephone or personal visits. We also identify acquisition prospects through brokers, our local management, and investment banks.

In some cases, we may be contacted directly and requested to submit proposals or become a provider in order to provide services to address specific problems. These problems may include an emergency takeover of a troubled operation or the need to develop a large number of community placements within a certain time period. Before taking over these operations, which may be financially and/or operationally troubled, the operations generally must meet specific criteria. These criteria include the ability to "tuck-in" the operations into our existing group home clusters, thereby substantially eliminating general and administrative expenses of the absorbed operations.

## **Referral Sources**

We receive substantially all of our DD/ID clients from third party referrals. Generally, family members of individuals with DD/ID are made aware of available residential or alternative living arrangements through a state or local case management system. Case management systems are operated by governmental or private agencies. ResCare HomeCare service referrals

come from doctors, hospitals, private and workers' compensation insurers and attorneys. In either case, where it is determined that some form of service is appropriate, a referral of one or more providers of such services is then made to family members or other interested parties.

We generally receive referrals or placements of individuals to our youth and workforce programs, other than Job Corps, through state or local agencies or entities responsible for such services. Individuals are recruited to our Job Corps programs largely through private contractors. We also have contracts directly with the DOL to recruit students to our own centers. Our reputation and prior experience with agency staff, case workers and others in positions to make referrals to us are important for building and maintaining census in our operations.

#### **Customers**

We are substantially dependent on revenues received under contracts with federal, state and local government agencies. Generally, these contracts are subject to termination at the discretion of governmental agencies and in certain other circumstances such as failure to comply with applicable regulations or quality of service issues.

#### Seasonality

In general, our business does not experience significant fluctuations from seasonality. Revenues and operating results attributable to workforce service contacts can fluctuate depending on the timing of contract renewal, start-up costs associated with new contracts and the achievement of performance measures. In addition, workforce services experience lower operating margins during the winter months as the number of job placements tends to be reduced during this time period. We operate certain alternative and private schools which are subject to seasonality as a result of school being out of session in parts of the second and third quarters. However, this seasonality does not have a significant impact on our consolidated results of operations.

## **Foreign Operations**

We currently operate predominantly in the United States. We operate certain programs in Canada, through contracts with Canadian governmental agencies to provide disabilities services. Prior to June 2011, we also owned companies with operations in the Netherlands, United Kingdom and Germany. These companies were private providers of government-funded job reintegration services that include job training and job placement assistance. Operations in the European companies are now part of discontinued operations.

# Competition

Our Residential Services, ResCare HomeCare, Youth Services and Workforce Services segments are subject to a number of competitive factors, including range and quality of services provided, cost-effectiveness, reporting and regulatory expertise, reputation in the community, and the location and appearance of facilities and programs. These markets are highly fragmented, with no single company or entity holding a dominant market share. We compete with other for-profit companies, as well as not-for-profit entities and governmental agencies.

With regard to Residential Services, individual states remain a provider of DD/ID services, primarily through the operation of large institutions. Not-for-profit organizations are also active in all states and range from small agencies serving a limited area with specific programs to multi-state organizations. Many of these organizations are affiliated with advocacy and sponsoring groups such as community mental health centers and religious organizations.

ResCare HomeCare faces significant competition due to the ease of entry into the homecare services market. Not all states require a license to offer private pay homecare services, which enables numerous small providers to participate in the market. These small providers may have the advantage of local relationships to gain and maintain business. ResCare HomeCare faces little organized competition in providing Medicaid-reimbursed homecare services. Our growth strategy is to increase our private pay footprint by building local relationships and become the preferred Medicaid provider for a particular area.

Currently, only a limited number of companies actively seek Job Corps contracts because the bidding process is highly specialized and technical and requires a significant investment of personnel and other resources over a period of several

months. Competition for Job Corps contracts has increased as the DOL has made efforts to encourage new participants in the program, particularly small businesses, including minority-owned businesses.

The job training and placement business is also one that other entities may enter without substantial capital investment. The industry is currently served by a small number of large for-profit service providers and many smaller providers, primarily local non-profits.

Certain for-profit competitors operate in multiple jurisdictions. We also compete in some markets with smaller local companies that may have a better understanding of the local conditions and may be better able to gain political and public acceptance. Such competition may adversely affect our ability to obtain new contracts and complete transactions on favorable terms. We face significant competition from all of these providers in the states in which we now operate and expect to face similar competition in any state that we may enter in the future.

Professional staff retention and development is a critical factor in the successful operation of our business. The competition for talented professional personnel, such as therapists, QMRPs and experienced workforce professionals, is intense. We typically utilize a standard professional service agreement for provision of services by certain professional personnel, which is generally terminable on 30 or 60-day notice. The demands of providing the requisite quality of service to individuals with special needs contribute to a high turnover rate of direct service staff, which may lead to increased overtime and the use of outside personnel. Consequently, a high priority is placed on recruiting, training and retaining competent and caring personnel.

## **Government Regulation and Reimbursement**

Our operations must comply with various federal, state and local statutes and regulations. Compliance with state licensing requirements is a prerequisite for participation in government-sponsored assistance programs, such as Medicaid. The following sets forth in greater detail certain regulatory considerations applicable to us:

Funding Levels. Federal and state funding for all our businesses is subject to statutory and regulatory changes, administrative rulings, interpretations of policy and governmental funding restrictions, all of which may materially increase or decrease program reimbursement. Congress has historically attempted to curb the growth of federal funding of such programs, including limitations on payments to programs under the Medicaid and Workforce Investment Act of 1998 (WIA). Although states and localities have historically increased rates to compensate for inflationary factors, some have curtailed funding due to budget deficiencies or other reasons. In response, providers may attempt to negotiate or employ legal action in order to reach a compromise settlement. Future revenues may be affected by changes in rate structures, governmental budgets, methodologies or interpretations that may be proposed or under consideration in areas where we operate.

Reimbursement Requirements. To qualify for reimbursement under Medicaid programs, facilities and programs are subject to various requirements of participation and other requirements imposed by federal and state authorities. These participation requirements relate to client rights, quality of services, physical facilities and administration. Long-term providers, like our Company, are subject to periodic unannounced inspection by state authorities, often under contract with the appropriate federal agency, to ensure compliance with the requirements of participation in the Medicaid or state program.

*Licensure*. In addition to Medicaid participation requirements, our facilities and programs are usually subject to annual licensing and other regulatory requirements of state and local authorities. These requirements relate to the condition of the facilities, the quality and adequacy of personnel and the quality of services. State licensing and other regulatory requirements vary by jurisdiction and are subject to change and interpretation.

Regulatory Enforcement. From time to time, we receive notices from regulatory inspectors that, in their opinion, there are deficiencies for failure to comply with various regulatory requirements. We review such notices and take corrective action as appropriate. In most cases, we and the reviewing agency agree upon the steps to be taken to address the deficiency, and from time to time, we or one or more of our subsidiaries may enter into agreements with regulatory agencies requiring us to take certain corrective action in order to maintain licensure. Serious deficiencies, or failure to comply with any regulatory agreement, may result in the assessment of fines or penalties and/or decertification or delicensure actions by the Center for Medicare and Medicaid Services or state regulatory agencies.

Restrictions on Acquisitions and Additions. All states in which we currently operate have adopted laws or regulations which generally require that a state agency approve us as a provider and many require a determination that a need exists prior to the addition of covered individuals or services.

Cross Disqualifications and Delicensure. In certain circumstances, conviction of abusive or fraudulent behavior with respect to one facility or program may subject other facilities and programs under common control or ownership to disqualification from participation in the Medicaid program. Executive Order 12549 prohibits any corporation or facility from participating in federal contracts if it or its principals (including but not limited to officers, directors, owners and key employees) have been debarred, suspended, or declared ineligible, or have been voluntarily excluded from participating in federal contracts. The Social Security Act also prohibits a Medicaid provider from employing any individual or having any officer, director or investor that has been excluded from participation in any federal or state health care program. In addition, some state regulators provide that all facilities licensed with a state under common ownership or controls are subject to delicensure if any one or more of such facilities are delicensed.

*Environmental laws*. Certain federal and state laws govern the handling and disposal of medical, infectious, and hazardous waste. Failure to comply with those laws or the regulations promulgated under them could subject an entity covered by these laws to fines, criminal penalties, and other enforcement actions.

Occupational safety and health administration (OSHA). Federal regulations promulgated by OSHA impose additional requirements on us including those protecting employees from exposure to elements such as blood-borne pathogens. We cannot predict the frequency of compliance, monitoring, or enforcement actions to which we may be subject as those regulations are implemented, and regulations might adversely affect our operations.

Regulations Affecting Our Business

#### Anti-Kickback Statute

We are subject to the federal "Anti-Kickback Statute," enacted under the Social Security Act, which prohibits the knowing and willful solicitation, receipt, offer to pay, or payment of any remuneration, including a kickback, bribe, or rebate, in return for referring or to induce the referral of an individual for any item or service, or in return for purchasing, leasing or ordering or arranging for the purchase of any service or item, for which payment may be made under the Medicaid program or any other federal or state health care program. A violation of the Anti-Kickback Statute is a felony and may result in the imposition of criminal penalties, including imprisonment for up to five years and/or a fine of up to \$25,000, as well as the imposition of civil penalties and/or exclusion from the Medicaid and other federal and state health care programs. Some states have also enacted laws similar to the federal Anti-Kickback Statute that restrict business relationships among health care service providers. Federal law requires that each state have an anti-kickback statute that applies to Medicaid. The Patient Protection and Affordable Care Act (PPACA), enacted in March 2010 as part of the health reform law, amended the Anti-Kickback Statute to provide that to obtain a conviction under the Anti-Kickback Statute, the government need not prove that an individual knew of the existence of the statute or had the specific intent to violate it.

## Health Insurance Portability and Accountability Act of 1996

The Social Security Act, as amended by the Health Insurance Portability and Accountability Act of 1996 (HIPAA), provides for the mandatory exclusion of providers and related individuals from participation in the Medicaid program if the individual or entity has been convicted of a criminal offense related to the delivery of an item or service under the Medicaid program or relating to neglect or abuse of residents, or relating to a controlled substance. Further, individuals or entities may be, but are not required to be, excluded from the Medicaid program in circumstances including, but not limited to, the following: misdemeanor convictions relating to fraud; obstruction of an investigation, obstruction of an investigation, misdemeanor conviction relating to a controlled substance; license revocation or suspension; exclusion or suspension from a state or federal health care program; filing claims for excessive charges or unnecessary services or failure to furnish medically necessary services; or ownership or control by an individual who has been excluded from the Medicaid program, against whom a civil monetary penalty related to the Medicaid program has been assessed, or who has been convicted of a crime described in this paragraph.

Federal and state criminal and civil statutes prohibit false claims. The criminal and civil provisions of the federal False Claims Act 31 U.S.C. 3729-33 (FCA) prohibit knowingly filing false claims or making false statements to receive payment

or certification under Medicare and Medicaid, or failing to refund overpayments or improper payments. Under PPACA provisions, overpayments must be refunded by the later of either 60 days after the overpayment is identified by the provider or the date the corresponding cost report is due. In addition, PPACA amendments provide that if an arrangement violates the Anti-Kickback Statute, any claim that results from the arrangement is a false claim. Criminal violations of the criminal FCA are considered felonies punishable by up to five years imprisonment and/or \$25,000 fines. Penalties for civil violations are fines ranging from \$5,500 to \$11,000, plus treble damages, for each claim filed. Also, the FCA allows any individual to bring a suit, known as a qui tam action, alleging false or fraudulent Medicare or Medicaid claims or other violations of the statute and to potentially share in any amounts paid by the entity to the government in fines or settlement. In addition, under HIPAA, Congress enacted a criminal health care fraud statute for fraud involving a health care benefit program, which if defined to include both public and private payors. We have sought to comply with these statutes; however, we cannot assure you that these laws will ultimately be interpreted in a manner consistent with our practices or business transactions.

The DHHS, as required by HIPAA and the Health Information Technology and Clinical Health Act of 2009 (HITECH), has promulgated standards for the exchange of electronic health information in an effort to encourage overall administrative simplification and enhance the effectiveness and efficiency of the healthcare industry.

The DHHS, under HIPAA, has also adopted several rules mandating the use of new standards with respect to certain health care transactions and health information. For instance, the DHHS has issued a rule establishing uniform standards for common health care transactions, including health care claims information, plan eligibility, referral certification and authorization, claims status, plan enrollment and disenrollment, payment and remittance advice, plan premium payments, and coordination of benefits. The DHHS also promulgated standards and rules relating to the privacy and security of certain individually identifiable health information termed protected health information, with additional rules applying to protected health information termed protected health information, with additional rules applying to protected health information in electronic form. These standards and rules not only require our compliance with rules governing the use and disclosure and security of protected health information, but they also require us to impose those rules, by contract, on any business associate to whom we disclose information. HITECH amendments to HIPAA also bring our business associates directly under the mandate of many HIPAA regulations. Sanctions for failing to comply with the HIPAA and HITECH privacy and security provisions include enhanced criminal penalties and civil sanctions against not only covered entities, but also individuals who obtain or disclose protected health information without authorization.

# Deficit Reduction Act

The Deficit Reduction Act of 2005 (DRA), which was signed into law on February 8, 2006, contains provisions aimed at reducing Medicaid fraud and abuse and directly affects healthcare providers that receive at least \$5 million in annual Medicaid payments.

The DRA also provides resources to establish the Medicaid Integrity Program (MIP). Historically, the states have been primarily responsible for addressing Medicaid fraud and abuse. With the MIP, Centers for Medicare and Medicaid Services (CMS) has become more involved in detecting and preventing Medicaid fraud and abuse. Among other things, CMS engages Medicaid Integrity Contractors (MIC) to conduct audits, identify overpayments and educate providers on payment integrity. The DRA further provides incentives to states to enact their own false claims acts. As a result, a number of states, including some where we operate, have enacted such legislation. While we believe that our operations comply with Medicaid billing requirements, the added scrutiny that results from the DRA could have an adverse impact on our operations and financial results.

The DRA also adds certain mandatory provisions to our compliance program. Specifically, we are required to implement written policies educating our employees, agents and contractors regarding federal and state false claims acts, whistleblower protections for plaintiffs in qui tam actions and our policies and procedures for detecting fraud and abuse. While we are in compliance, this requirement, together with the MIP, could result in an increase in frivolous investigations or suits against us.

#### Medicare and Medicaid Recovery Audit Contractor Program

The Tax Relief and Health Care Act of 2006 made permanent the Medicare Recover Audit Contractor (RAC) program to identify improper Medicare payments – both overpayments and underpayments, in all 50 states. RACs are paid on a contingency fee basis, receiving a percentage of the improper overpayments and underpayments they collect from providers.

RACs may review the last three years of provider claims for the following types of services: hospital inpatient and outpatient, skilled nursing facility, physician, ambulance and laboratory, as well as durable medical equipment. The RACs use proprietary software programs to identify potential payment errors in such areas as duplicate payments, fiscal intermediaries' mistakes, medical necessity and coding. RACs also conduct medical record reviews.

Section 6411 of the PPACA expanded the RAC program to include Medicare Advantage (Part C), Medicare Prescription Drug (Part D) and Medicaid claims. CMS published a final rule on September 16, 2011 requiring the individual states to implement RAC contracts in connection with each state's Medicaid program. The Medicaid RACs are to audit providers' Medicaid claims to identify and recoup overpayments to providers. States must implement Medicaid RACs by January 1, 2012 unless an extension is granted.

### Payment Error Rate Measurement Program

We are subject to the Payment Error Rate Measurement program (PERM). CMS implemented the PERM program to measure improper payments in the Medicaid program and the Children's Health Insurance Program (CHIP). Groups of states began participation in PERM in 2007. The list of states audited in 2009 includes states where we have significant operations. The new error rate calculations determined from PERM audits have not had a material adverse effect on our business, financial condition or results of operations but may have an adverse effect in the future.

## Fraud Enforcement and Recovery Act 2009 (FERA)

FERA increases funding for federal financial fraud enforcement and amends sections of the United States Criminal Code related to fraud against the government. FERA also expands liability under the FCA, which imposes liability on those who make false statements or claims for reimbursement to the government. FERA expands the scope of liability under the FCA to include: anyone who makes a false statement or claim to virtually any recipient of federal funds; and anyone who knowingly retains a government overpayment without regard to whether or not that entity used a false statement or claim to do so. FERA also expands the right of action for retaliation under the FCA. While we believe that our operations comply with Medicaid billing requirements, this could result in an increase in investigations or suits against us.

### Health Care Reform

On March 23, 2010, President Obama signed PPACA into law. On March 30, 2010, the President signed into law the Reconciliation Act of 2010, which amended certain parts of PPACA and together with PPACA is the "Health Care Reform Law." The Congressional Budget Office estimated that the Health Reform Law will add approximately 16 million enrollees to Medicaid and CHIP, both of which are administered by the states through a combination of federal and state funding. The added cost of insuring these individuals is expected to put a strain on state budgets and could cause states to reduce funding for services that we provide, which could have an adverse impact on our operations and financial results.

There are several provisions in the Health Reform Law that are expected to increase investigation and prosecution of health care providers and suppliers. The Health Reform Law amends existing law to provide that if a claim is submitted that results from the making of false statements or representations in the receipt of a benefit or with respect to the condition or operation of an institution, facility or entity, or in violation of the Anti-Kickback Statute, in addition to penalties under the relevant criminal statute and civil monetary penalty statute, the claim is a false claim for purposes of the FCA. PPACA amended the Anti-Kickback Statute to provide that with respect to the intent requirement the government need not prove that the person (individual or entity) had knowledge of the statute or the specific intent to violate it. The Health Reform Law also gives the Office of Inspector General ("OIG") expanded authority to seek information from a provider or supplier of services for purposes of protecting the integrity of the Medicare and Medicaid programs. The Health Reform Law additionally permits the Secretary of DHHS in consultation with the OIG to suspend Medicaid payments to a provider or supplier if there is credible allegation of fraud and prohibits payments of Medicaid funds to a state if the state fails to suspend payments while there is a pending investigation of a credible allegation of fraud, unless in each case the Secretary or the state has good cause not to suspend the payments. The Secretary of DHHS is required to promulgate regulations regarding what is a credible allegation of fraud and what is good cause not to suspend payments. In addition, the Health Reform Law allocates additional funds to the Department of Justice and the OIG for enforcement activities.

## Federal Trade Commission Red Flag Rules

The Identity Theft Red Flag and Address Discrepancy Rules require creditors that maintain certain kinds of "covered accounts" to develop and implement a written program to detect and respond to identify theft. Any health care providers that do not require full payment at the time of services fall under the rule, although the FTC has postponed the rule's application to health care providers. Although we have sought to comply with this rule, the rule could ultimately be interpreted in a manner inconsistent with our practices or business transactions.

## Workforce Investment Act

WIA funds "labor market intermediary" services for jobseekers and employers. WIA services are delivered through One-Stop Career Centers, where clients can access a range of workforce services provided not only by WIA, but by other related social service and educational agencies, at a single location. The WIA law mandates that certain of these agencies must be present at a one-stop location, but the actual complexion of one-stops is varied. WIA also includes a locally managed program for youth facing serious barriers to employment.

WIA programs have various rules to determine the eligibility of potential service recipients. Federal WIA grants are allocated to states by a formula based on population, poverty levels and unemployment levels. States further allocate funds to local Workforce Investment Areas that, within broad federal guidelines, are negotiated between governors and local elected officials as to the number and size of a state's local service areas. While local service areas vary widely in population, urban and rural mix and funding levels, there have been few changes in the number or size of local service areas in the last ten years.

Typically, funding decisions about delivery of services within each service delivery area are made by local elected officials and Workforce Investment Boards (WIBs), which makes the WIA market highly decentralized. Less than one-third of the nation's 585 WIBs utilize a competitive bidding model to select third-party contractors to manage their one-stops. By statute, all WIBs must use open, competitive bidding in awarding youth contracts. In both one-stops and youth programs, we may find ourselves disadvantaged as we compete with entrenched incumbents such as community based, non-profit organizations and local education agencies. Reductions in federal WIA funding in recent years has placed pressure on local administrative budgets, leading some states and local workforce areas to take services in-house to preserve jobs in administrative agencies. We may find ourselves further disadvantaged if more WIA markets are no longer available for our participation. In addition, the majority of our contracts have performance pay points for successfully placing our clients in employment and assisting them to retain employment. The current economic environment has negatively impacted our ability to succeed in achieving these benchmarks and impacted our revenue.

#### Temporary Assistance for Needy Families

TANF caseloads have fallen by 65 percent since the welfare reform law was launched in 1996 and even in the face of the 2008 recession and continuing weak job growth, caseloads in most states have increased only slightly. At the same time, the budget crisis in many states is causing states to reevaluate their existing service design and program requirements, which may reduce the funding available for the training and placement services that we provide. In addition, the majority of our contracts have performance pay points for successfully placing clients in employment and assisting them to retain employment. The current economic environment has negatively impacted our ability to succeed since TANF recipients are competing with better educated and better skilled recently dislocated workers for similar jobs. TANF is a federal program administered by the states. The authorizing legislation for TANF expired in 2010 and has been renewed for one-year periods since that time. While the program currently expires on December 31, 2012, we do not expect TANF to be reauthorized this year but we fully expect a one-year extension before the end of the year. While the program will not end, the situation for reauthorization could change when the next Congress convenes in 2013, so we continue to monitor the status.

#### Potential Impacts of the Super Committee's Failure to Reach Agreement

In the Budget Control Act of 2011, Congress created the Super Committee—technically the "Joint Select Committee on Deficit Reduction." It was chartered with the responsibility to "reduce the deficit by at least \$1.5 trillion over the period of fiscal years 2012 to 2021. The Super Committee's failure to reach a bipartisan agreement by November 23, 2011 means that under the budget agreement automatic cuts of \$1.2 trillion will be imposed beginning on January 1, 2013. These automatic reductions are to come half from domestic spending (including Medicare) and half from defense spending. We anticipate that

these funding reductions would have at a least a small impact on our federally funded programs under Medicaid, WIA and TANF. However, mitigating factors make it difficult to project impacts at this time. The savings take place through fiscal year 2020 and could be back-loaded. Second, revenue increases could offset the need for spending reductions.

#### **Insurance**

We maintain professional and general liability, automobile, workers' compensation and other business insurance coverages. Beginning on July 1, 2005, we have excess general and professional liability insurance coverages. Prior to July 1, 2005, we were fully self-insured for general and professional liability claims. We believe insurance coverages and self-insurance reserves are adequate for our current operations. However, we cannot assure that any potential losses on asserted claims will not exceed such insurance coverages and self-insurance reserves.

## **Employees**

As of December 31, 2011, we employed approximately 45,000 employees. As of that date, we were subject to collective bargaining agreements with approximately 5,000 of our employees. We have not experienced any work stoppages and believe we have good relations with our employees.

#### **Available Information**

ResCare files annual reports on Form 10-K, quarterly reports on Form 10-Q, current reports on Form 8-K, and amendments to those reports with the Securities and Exchange Commission (SEC). These reports are available at the SEC's website at <a href="http://www.sec.gov">http://www.sec.gov</a>. Our reports will also be available on our website at <a href="http://www.rescare.com">http://www.rescare.com</a> as soon as reasonably practicable after such material is electronically filed with or furnished to the SEC. You may also obtain electronic or paper copies of our SEC reports free of charge by contacting our communications department, 9901 Linn Station Road, Louisville, Kentucky 40223, (telephone) 502-394-2100 or <a href="mailto:communications@rescare.com">communications@rescare.com</a>.

#### Item 1A. Risk Factors

#### Risks related to our business and industry

Federal, state and local budgetary shortfalls or changes in reimbursement policies could adversely affect our revenues and profitability and collectability of receivables.

We derive a substantial amount of our revenues from federal, state and local government agencies, including state Medicaid programs and employment training programs. Our revenues therefore depend to a large degree on the size of the governmental appropriations for the services we provide. Budgetary pressures, issues with the federal government's debt ceiling, as well as economic, industry, political and other factors, could influence governments to significantly decrease or eliminate appropriations for these services, which could reduce our revenues materially. The majority of states have forecasted budget shortfalls as a result of the current economic environment. Many state governments also continue to experience shortfalls in their Medicaid budgets despite cost containment efforts. The recent health reform legislation places further demands on Medicaid budgets by mandating that states expand Medicaid eligibility. Future federal or state initiatives could institute managed care programs for individuals we serve, eliminate programs or otherwise make material changes to the Medicaid program as it now exists. Future revenues may be affected by changes in rate-setting structures, methodologies or interpretations that may be proposed or are under consideration in states where we operate.

Our ability to collect accounts receivable is also subject to developments at state payor agencies, state budget pressures, economic conditions and other factors outside our control that may cause us to record higher provisions for allowances for doubtful accounts or incur bad debt write-offs, both of which could have a material adverse effect on our business, financial position, results of operations and liquidity. Changes in reimbursement procedures by the states, including engaging new agents to manage the reimbursement function, may delay reimbursement payments and create backlogs. Paying aged receivables may be a lower priority for states experiencing budgetary pressures despite our meeting applicable billing requirements. This may increase the need to pursue more aggressive collection activities, including litigation, against government agencies and other payors. Events that delay or prevent our collection of accounts receivable could have a material adverse effect on our financial condition.

Furthermore, federal, state and local government agencies generally condition their contracts with us upon a sufficient budgetary appropriation. If a government agency does not receive an appropriation sufficient to cover its contractual obligations with us, it may terminate a contract or defer or reduce our reimbursement. Previously appropriated funds could also be reduced or eliminated through subsequent legislation. The loss or reduction of reimbursement under our contracts could have a material adverse effect on our business, financial condition and operating results.

# We expect the federal and state governments to continue their efforts to contain growth in Medicaid expenditures, which could adversely affect our revenues and profitability.

We derive a substantial portion of our consolidated revenues from Medicaid reimbursement, primarily through our Residential and HomeCare businesses. Medicaid programs are administered by the applicable states and financed by both state and federal funds. Medicaid spending has increased rapidly in recent years, becoming an increasingly significant component of state budgets. This, combined with slower state revenue growth and other state budget demands, has led both the federal government and many states in which we operate, to institute measures aimed at controlling the growth of Medicaid spending (and in some instances reducing it).

Historically, adjustments to reimbursement under Medicaid have had a significant effect on our revenues and results of operations. Recently enacted, pending and proposed legislation and administrative rulemaking at the federal and state levels could have similar effects on our business. Efforts to impose reduced reimbursement rates, reduced authorized services and more stringent cost controls by government and other payors are expected to continue for the foreseeable future and could adversely affect our business, financial condition and results of operations. Additionally, any delay or default by the federal or state governments in making Medicaid reimbursement payments, due to a failure to maintain credit ratings or otherwise, could have a material adverse effect on our business, financial condition and operating results.

## Our revenues and operating profitability depend on our reimbursement rates and timely payment.

Our revenues and operating profitability depend on our ability to maintain our existing reimbursement levels, to obtain periodic increases in reimbursement rates to meet higher costs and demand for more services, and to receive timely payment. If we do not receive or cannot negotiate increases in reimbursement rates at approximately the same time as our costs of providing services increase, or if states are not timely in their payments to us, our revenues and profitability could be materially adversely affected.

### We operate in a highly competitive industry, which can adversely affect our results.

We compete with other for-profit companies, not-for-profit entities, and governmental agencies for contracts. Competitive factors may favor other providers, thereby reducing our success in obtaining contracts, which in turn would hinder our growth. Non-profit providers may be affiliated with advocacy groups, health organizations, or religious organizations that have substantial influence with legislators and government agencies. States may give preferences to non-profit organizations in awarding contracts. Non-profit providers also may have access to government subsidies, foundation grants, tax deductible contributions and other financial resources not available to us. Governmental agencies and non-profit providers may be subject to limits on liability that do not apply to us.

In some markets, smaller local companies may have a better understanding of local conditions and may have more political and public influence than we do. The competitive advantages enjoyed by other providers may decrease our ability to procure contracts and limit our revenues. Increased competition may also result in pricing pressures, loss of or failure to gain market share or loss of clients or payors, any of which could harm our business.

# Our inability to maintain and renew our existing contracts and to obtain additional contracts would adversely affect our revenues.

Each of our operating segments derives a substantial amount of revenue from contracts with government agencies. They also have contracts with non-governmental entities. Our contracts are generally in effect for a specific term, and our ability to renew or retain them depends on our operating performance and reputation, as well as other factors over which we have less or no control. In the past we have had contracts that were terminated or not renewed. We may not be successful in obtaining, renewing or retaining contracts to operate Job Corps or Workforce Services training centers. Our Job Corps contracts are rebid, regardless of operating performance, at least every five years and our Workforce Services contracts are typically re-bid

every 3-60 months. Government contracts of the operations we acquire may be subject to termination upon such an event, and our ability to retain them may be affected by the performance of prior operators. Changes in the market for services and contracts, including increasing competition, changes in the political environment, transition costs or costs to implement awarded contracts, could adversely affect the timing and/or viability of future operating or development activities. Additionally, many of our contracts are subject to state or federal government procurement rules and procedures. Changes in procurement policies that may be adopted by one or more of these agencies could also adversely affect our ability to obtain and retain these contracts. These contracts may not be renewed.

## Our operations may subject us to substantial litigation.

Our management of residential, homecare, training, educational and support programs for our clients has exposed and will continue to expose us to potential claims or litigation, including multi-party claims and class actions, by our clients, employees or other individuals for wrongful death, personal injury or other damages resulting from contact with our programs, personnel or other clients. Regulatory agencies have initiated and may in the future initiate administrative proceedings alleging violations of statutes and regulations arising from our programs and have imposed monetary penalties or other sanctions on us. We have been and in the future may be required to pay amounts of money to respond to regulatory investigations or, if we do not prevail, in damages or penalties arising from these legal proceedings. We also are subject to potential lawsuits under the False Claims Act or other federal and state whistleblower statutes designed to combat fraud and abuse in the human services industry. These lawsuits can involve significant monetary awards to private plaintiffs who successfully bring these suits as well as to the government. We are also subject to potential actions and substantial penalties under the False Claims Act brought by the Department of Justice. Finally, we are also subject to employee-related claims including wrongful discharge or discrimination, a violation of equal employment law, the Fair Labor Standards Act or state wage and hour laws, intentional tort claims and workers compensation claims. Some awards of damages or penalties may not be covered by any insurance. If our third-party insurance coverage and self-insurance reserves are not adequate to cover these claims, it could have a material adverse effect on our business, results of operations, financial condition, and ability to satisfy our obligations under our indebtedness. Even if we are successful in our defense, civil lawsuits or regulatory proceedings could also irreparably damage our reputation and have a material adverse effect on us in the future.

### An unfavorable jury verdict could have a material adverse effect on our financial results.

A jury returned a verdict of approximately \$53.9 million in damages against us in November 2009, consisting of approximately \$4.7 million in compensatory damages and \$49.2 million in punitive damages. The judgment was subsequently reduced by the trial court judge to \$15.5 million, consisting of approximately \$10.8 million in punitive damages and \$4.7 million in compensatory damages. We, as well as the plaintiffs, are appealing and we will continue to defend this matter vigorously. Although we have made provisions in our consolidated financial statements for this self-insured matter, the amount of our legal reserve is less than the amount of the damages awarded, plus accrued interest. If our appeal to obtain a new trial or to reduce the amount of the damages is unsuccessful, it would reduce our capital resources available to fund acquisitions and other operations, which could have a material adverse effect on our financial condition, results of operations and cash flows.

# We may not realize the anticipated benefit of any future acquisitions and we may experience difficulties in integrating these acquisitions.

As part of our growth strategy, we intend to make selective acquisitions. Additionally, we also assess opportunities to maximize shareholder value and seek diversification through investments with other business partners. We may need additional funds to continue to take advantage of acquisition opportunities, and financing may not be available on acceptable terms or at all. Growing our business through acquisitions involves risks because with any acquisition there is the possibility that:

- we may be unable to maintain and renew the contracts of the acquired business, which if significant to that business, may require us to review alternatives such as divesting, selling or scaling back that particular business;
- unforeseen difficulties may arise when integrating the acquired operations, including information systems and accounting controls;
- operating efficiencies, synergies, economies of scale and cost reductions may not be achieved as expected;

- the business we acquire may not continue to generate income at the same historical levels on which we based our acquisition decision;
- management may be distracted from overseeing existing operations by the need to integrate the acquired business;
- we may acquire or assume unexpected liabilities, encumbered assets or contracts, or there may be other unanticipated costs;
- we may fail to retain and assimilate key employees of the acquired business;
- we may finance the acquisition by additional debt and may become highly leveraged; and
- the culture of the acquired business may not match well with our culture.

As a result of these risks, our future acquisitions may not be successful, which may have a material adverse effect on our business, financial condition and results of operations.

### Our insurance coverage and self-insurance reserves may not cover future claims.

Workers' compensation, employee health, general/professional and auto liability insurance claims and premiums represent significant costs to us. Because we self-insure for a portion of these risks, our insurance expense depends on claims experience, our ability to control our claims experience, and in the case of workers' compensation and employee health, rising healthcare costs in general. Unanticipated additional insurance costs could adversely impact our results of operations and cash flows.

As well, changes in the market for insurance may affect our ability to obtain insurance coverage at reasonable rates. Changes in our annual insurance costs and self-insured retention limits and excess coverage availability depend in large part on the insurance market. We utilize historical data to estimate our reserves for our insurance programs. Since July 1, 2005, we have had excess general and professional liability insurance coverages. Prior to July 1, 2005, we were fully self-insured for general and professional liability claims. If losses on asserted claims exceed the current insurance coverage and accrued reserves, our business, results of operations, financial condition and ability to meet obligations under our indebtedness could be adversely affected.

# Our industry is subject to substantial government regulation and if we fail to comply with those regulations, we could suffer penalties or be required to make significant changes to our operations.

The human services industry, including our company, is required to comply with extensive and complex laws and regulations at each foreign country level and domestically at the federal, state and local government levels relating to, among other things:

- · licensure and certification;
- adequacy and quality of health care services and employment services;
- qualifications of health care and support personnel;
- confidentiality, maintenance and security issues associated with medical or other personal records and claims processing;
- relationships with referral sources;
- operating policies and procedures;
- addition of programs and services; and
- billing for services.

Many of these laws and regulations are expansive, and we do not always have the benefit of significant regulatory or judicial interpretation of them. In the future, changing interpretations or enforcement of these laws and regulations could subject our current or past practices to allegations of impropriety or illegality or could require us to make changes in our programs, equipment, personnel, services, capital expenditure programs and operating expenses.

If we fail to comply with applicable laws and regulations, we could be subject to various sanctions, including criminal penalties, civil penalties (including the loss of our licenses or contracts to operate one or more of our homes or programs) and exclusion of one or more of our homes or programs from participation in the Medicare, Medicaid and other federal and state health care programs. Similar risks would apply in each foreign country where we do business. In the past we have had some of our licenses suspended or terminated and/or one or more of our programs excluded. If allegations of noncompliance were to arise in the future in respect of a significant subsidiary or in respect of ResCare that might jeopardize its participation in Medicare or Medicaid, an adverse outcome could have a material adverse effect on our business, results of operations or liquidity.

Both federal and state government agencies have heightened and coordinated civil and criminal enforcement efforts as part of numerous ongoing investigations of health care companies. These investigations relate to a wide variety of topics, including:

- billing practices;
- quality of care;
- financial relationships with referral sources; and
- medical necessity of services provided.

Like other participants in the human services industry, we receive requests and demands for information from government agencies in connection with the regulatory or investigational authority. Such requests can include subpoenas, civil investigative demands, demand letters or search warrants for documents to assist the government in audits or investigations. In addition, under the False Claims Act, private parties have the right to bring "qui tam" whistleblower lawsuits against companies that submit false claims for payments to the government. A number of states and cities have adopted similar whistleblower and false claims provisions.

### We are required to comply with laws governing the transmission, privacy and security of health information.

The Health Insurance Portability and Accountability Act of 1996 (HIPAA) and Health Information Technology and Clinical Health Act of 2009 (HITECH) require us to comply with standards for privacy and security of health information, including the exchange of health information within our company and with third parties, such as payors, business associates and patients. HIPAA and HITECH also require us to comply with standards for transmission of health information in common health care transactions. HIPAA and HITECH requirements include standards for:

- claims information, plan eligibility, payment information and the use of electronic signatures;
- unique identifiers for providers, employers, health plans and individuals;
- protecting the privacy of health information;
- maintaining the security of health information; and
- HIPAA enforcement.

If we fail to comply with these standards, we could be subject to criminal penalties and civil sanctions, including the significantly expanded penalties enacted under HITECH.

## We are required to comply with laws governing Medicaid services.

The Deficit Reduction Act of 2005 (DRA) requires our operations to comply with Medicaid billing requirements. The DRA also mandated changes to our compliance program. While we believe that our operations are in compliance, the added scrutiny resulting from the DRA could have a material adverse effect on our operations and financial results.

We are subject to the Payment Error Rate Measurement (PERM) program implemented to measure improper payments in the Medicaid program and the Children's Health Insurance Program (CHIP). If PERM audits require us to repay a material amount to states as a result of payment errors, it could have a material adverse effect on our business, financial condition or results of operations.

### Increases in regulatory oversight can result in higher operating costs.

Although we believe we are operating in material compliance with established laws and regulations, federal and state regulatory agencies often have broad powers to mandate the types and levels of services we provide to individuals without providing appropriate funding. Future increased regulatory oversight could result in higher operating costs, including labor, consulting and maintenance expenditures, and historical losses.

### Media coverage critical of us or our industry may harm our results.

Media coverage of the industry, including operators of programs for individuals with intellectual and other developmental disabilities, has, from time to time, included reports critical of the current trend toward privatization and of the operation of certain of these programs. Adverse media coverage about providers of these services in general, and us in particular, could lead to increased regulatory scrutiny in some areas, and could have a material adverse effect on our revenues and profitability by, among other things, adversely affecting our ability to obtain or retain contracts, discouraging government agencies from privatizing programs, increasing regulation and resulting compliance costs, or discouraging clients from using our services.

### Our program expenses may fluctuate.

Our program expenses may also fluctuate from period to period, due in large part to changes in labor costs, insurance and energy costs. Labor costs are affected by a number of factors, including the availability of qualified personnel, effective management of our programs, changes in service models, state budgetary pressures, severity of weather and other natural disasters. Our annual insurance costs and self-insured retention limits can rise due to developments in the insurance market or our claims history. Significant fluctuations in our program expenses may have a material adverse effect on our business, results of operations and financial condition.

### Our quarterly operating results may fluctuate significantly.

Our revenues and net income may fluctuate from quarter to quarter, in part because annual Medicaid rate adjustments may be announced by the various states at different times of the year and are usually retroactive to the beginning of the particular state's fiscal reporting period. Generally, future adjustments in reimbursement rates in most states will consist primarily of cost-of-living adjustments, adjustments based upon reported historical costs of operations, or other negotiated changes in rates. However, many states in which we operate are experiencing budgetary pressures and certain of these states, from time to time, have initiated service reductions, or rate freezes and/or across the board rate reductions. Some reimbursement rate increases must be paid to our direct care staff in the form of wage pass-throughs. Additionally, some states have revised their rate-setting methodologies, from time to time, which has resulted in rate decreases as well as rate increases.

### If downsizing, privatization and consolidation in our industry do not continue, our business may not continue to grow.

The maintenance and expansion of our operations depend on the continuation of trends toward downsizing, privatization and consolidation, and our ability to tailor our services to meet the specific needs of the populations we serve. Our success in a changing operational environment is subject to a variety of political, economic, social and legal pressures, virtually all of which are beyond our control. Such pressures include a desire of governmental agencies to reduce costs and increase levels of services; federal, state and local budgetary constraints or shortfalls; political pressure from unions or other interest groups opposed to privatization or for-profit service providers; and actions brought by advocacy groups and the courts to change existing service delivery systems. Material changes resulting from these trends and pressures could adversely affect the demand for and reimbursement of our services and our operating flexibility, and ultimately our revenues and profitability.

# If we fail to establish and maintain appropriate relationships with officials of government agencies, we may not be able to successfully procure or retain government-sponsored contracts which could negatively impact our revenues.

To facilitate our ability to procure or retain government-sponsored contracts, we rely in part on establishing and maintaining appropriate relationships with officials of various government agencies. These relationships enable us to maintain and renew existing contracts and obtain new contracts and referrals. These relationships also enable us to provide informal input and advice to the government agencies prior to the development of a "request for proposal" or program for privatization of social services and enhance our chances of procuring contracts with these payors. The effectiveness of our relationships may be reduced or eliminated when the holders of various government offices or staff positions change. We also may lose key

personnel who have these relationships. Any failure to establish, maintain or manage relationships with government and agency personnel may hinder our ability to procure or retain government-sponsored contracts.

# Events that harm our reputation with governmental agencies and advocacy groups could reduce our revenues and operating results.

Our success in obtaining new contracts and renewals of our existing contracts depends upon maintaining our reputation as a quality service provider among governmental authorities, advocacy groups for individuals with developmental disabilities and their families, and the public. We also rely on government entities to refer clients to our programs. Negative publicity, changes in public perception, the actions of clients under our care or investigations with respect to our industry, operations or policies could increase government scrutiny, increase compliance costs, hinder our ability to obtain or retain contracts, reduce referrals, discourage privatization of programs, and discourage clients from using our services. Any of these events could have a material adverse effect on our business, results of operations, financial condition or ability to satisfy our obligations under our indebtedness.

# A loss of our status as a licensed service provider in any jurisdiction could result in the termination of existing services and our inability to market our services in that jurisdiction.

We operate in numerous jurisdictions and are required to maintain licenses and certifications in order to conduct our operations in each of them. Each state and county has its own regulations, which can be complicated, and each of our service lines can be regulated differently within a particular jurisdiction. As a result, maintaining the necessary licenses and certifications to conduct our operations can be cumbersome. Our licenses and certifications could be suspended, revoked or terminated for a number of reasons, including: the failure by some of our programs or employees to properly care for clients; the failure to submit proper documentation to the government agency, including documentation supporting reimbursements for costs; the failure by our programs to abide by the applicable regulations relating to the provisions of human services; or the failure of our programs to abide by the applicable building, health and safety codes and ordinances. We have had some of our licenses or certifications suspended or terminated in the past. If we lose our status as a licensed provider of human services in any jurisdiction or any other required certification, we would be unable to market our services in that jurisdiction, and the contracts under which we provide services in that jurisdiction could be subject to termination. Moreover, such an event could constitute a violation of provisions of contracts in other jurisdictions, resulting in other contract terminations. Any of these events could have a material adverse effect on our business, results of operations, financial condition or ability to satisfy our obligations under our indebtedness.

### Expenses incurred and fees earned under government contracts are subject to scrutiny.

We derive substantially all of our revenues from federal, state and local government agencies. As a result of our participation in these government funded programs, we are often subject to governmental reviews, audits and investigations to verify our compliance with applicable laws and regulations. As a result of these reviews, audits and investigations, our government payors may be entitled to, in their discretion:

- terminate or modify our existing contracts;
- suspend or prevent us from receiving new contracts or extending existing contracts because of violations or suspected violations of procurement laws or regulations;
- impose fines, penalties or other sanctions on us;
- reduce the amount we are paid under our existing contracts;
- require us to refund amounts we have previously been paid; and/or
- subject us to exclusion from participation in Medicaid and other federal and state health care programs.

In some states, we operate on cost reimbursement contracts in which revenues are recognized at the time costs are incurred and services are rendered. These contracts provide reimbursement for direct program costs related to operations, allowable indirect costs for general and administrative costs, plus a predetermined management fee that normally includes both fixed and performance-based elements. In these states, payors audit our historical costs on a regular basis, and if it is determined that we do not have enough costs to justify our rates, our rates may be reduced, or we may be required to retroactively return

fees paid to us. We cannot be assured that our rates will be maintained, or that we will be able to keep all payments made to us until an audit of the relevant period is complete.

Under certain employment training contracts, we are required to maintain certain performance measures and if those measures are not met, we may be subject to financial penalties. Further, certain employment training contracts require us to administer payments for childcare and transportation on behalf of our participants, for which we are reimbursed by the customer. These costs are subject to governmental reviews and audits to verify our compliance with the contracts.

### Our revenue growth has been related to increases in the number of individuals served in each of our operating segments.

Our historical growth in revenues has been directly related to increases in the number of individuals served in each of our operating segments. This growth has depended largely upon development-driven activities, including the acquisitions of other businesses or programs, the acquisition of management contract rights to operate programs, the awarding of contracts to open new programs, start new operations or branches or to assume management of programs previously operated by governmental agencies or other organizations, and the extension or renewal of contracts previously awarded to us. Our future revenues will depend primarily upon our ability to maintain, expand and renew existing service contracts and leases, and to a lesser extent upon our ability to obtain additional contracts to provide services to the special needs populations we serve, through awards in response to requests for proposals for new programs, in connection with programs being privatized by governmental agencies, or by selected acquisitions.

# We depend upon the continued services of key members of our senior management team, without whom our business operations would be significantly disrupted.

Our success depends, in part, on the continued contributions of our executive officers and other key employees. Our management team has significant industry experience and would be difficult to replace. If we lose or suffer an extended interruption in the service of one or more of our senior officers, it could have a material adverse effect on our financial condition and operating results. Moreover, the market for qualified individuals is highly competitive and we may not be able to attract and retain qualified personnel to replace or succeed members of our senior management or other key employees, should the need arise.

# We face substantial competition in attracting and retaining experienced personnel, and we may be unable to grow our business if we cannot attract and retain qualified employees.

Our success depends to a significant degree on our ability to attract and retain highly qualified and experienced social service professionals who possess the skills and experience necessary to deliver high quality services to our clients. These employees are in great demand and are likely to remain a limited resource for the foreseeable future. Contractual requirements and client needs determine the number, education and experience levels of social service professionals we hire. Our ability to attract and retain employees with the requisite experience and skills depends on several factors including, but not limited to, our ability to offer competitive wages, benefits and professional growth opportunities. The inability to attract and retain experienced personnel could have a material adverse effect on our business.

# Much of our revenue is derived from state and local government and government procedures, which can be complex.

Government reimbursement, community home credentialing and client Medicaid and Medicare eligibility and service authorization procedures are often complicated and burdensome, and delays can result from, among other reasons, difficulties in timely securing documentation and coordinating necessary eligibility paperwork between agencies. These reimbursement and procedural issues occasionally cause us to have to resubmit claims several times before payment is remitted and are primarily responsible for our aged receivables. Changes in the manner in which state agencies interpret program policies and procedures, and review and audit billings and costs could have a material adverse effect on our business, results of operations, financial condition and our ability to meet obligations under our indebtedness.

If we cannot maintain effective controls and procedures that govern our billing and collections processes, such as maintenance of required documentation to support the services rendered, then our business, results of operations, financial condition and ability to satisfy our obligations under our indebtedness could be adversely affected.

The collection of accounts receivable is a significant management challenge and requires continual focus. The limitations of some state information systems and procedures, such as the ability to obtain timely documentation or disperse funds electronically, may limit the benefits we derive from our automated billing and collection system. We must maintain effective controls and procedures for managing our billing and collection activities, which include having required documentation as necessary if we are to collect our accounts receivable on a timely basis. An inability to do so could have a material adverse effect on our business, results of operations, financial condition and ability to satisfy our obligations under our indebtedness.

Our ability to collect accounts receivable is also subject to developments at state payor agencies and other factors outside our control. Changes in reimbursement procedures by the states, including engaging new agents to manage the reimbursement function, may delay reimbursement payments and create backlogs. Paying aged receivables may have a lower priority for states experiencing budgetary pressures despite our meeting applicable billing requirements. Events that delay or prevent our collection of accounts receivable could have a material adverse effect on our results of operations and financial condition and ability to satisfy our obligations under our indebtedness.

## Our information systems are critical to our business and a failure of those systems could materially harm us.

The performance of our information technology and systems is critical to our business operations. Our information systems are essential to a number of critical areas of our operations, including:

- Accounting and financial reporting;
- Billing and collecting accounts;
- Coding and compliance;
- Clinical systems, including census and incident reporting; and/or
- Records and document storage; and monitoring quality of care and collecting data on quality and compliance measures.

We depend on our ability to store, retrieve, process and manage a significant amount of information, and to provide our operations with efficient and effective accounting, census, incident reporting and scheduling systems. Our information systems require maintenance and upgrading to meet our needs, which could significantly increase our administrative expenses. Furthermore, any system failure that causes an interruption in service or availability of our critical systems could adversely affect operations or delay the collection of revenues. Even though we have implemented network security measures, our servers are vulnerable to computer viruses, break-ins, cyber attacks and similar disruptions from unauthorized tampering. The occurrence of any of these events could result in interruptions, delays, the loss or corruption of data, or cessations in the availability of systems, all of which could have a material adverse effect on our business, financial position and results of operations.

# The interests of our controlling stockholders may conflict with the interests of the holders of the Notes.

Following consummation of the Share Exchange in December 2010, the Onex Investors own 98% of the outstanding common stock of the holding company that owns all of the stock of ResCare. Accordingly, the Onex Investors can exercise a controlling influence over our business and affairs and have the power to determine all matters submitted to a vote of our stockholders, including the election of directors and approval of significant corporate transactions such as amendments to our certificate of incorporation, mergers and the sale of all or substantially all of our assets. The Onex Investors could cause corporate actions to be taken that conflict with the interests of the holders of our outstanding notes. Onex Corporation controls the voting of the Onex Investors. Gerald W. Schwartz, the chairman, president and chief executive officer of Onex Corporation, owns shares representing a majority of the voting rights of the shares of Onex Corporation.

Additionally, the Onex Investors are in the business of making investments in companies and may from time to time in the future acquire controlling interests in businesses that complement or directly or indirectly compete with certain portions of our business. As a result, those acquisition opportunities may not be available to us.

### Labor changes could reduce our margins and profitability and adversely affect the quality of our care.

Our cost structure and ultimate operating profitability are directly related to our labor costs. Labor costs may be adversely affected by a variety of factors, including limited availability of qualified personnel in each geographic area, local competitive forces, the ineffective utilization of our labor force, changes in minimum wages or other direct personnel costs, strikes or work stoppages by employees represented by labor unions, and changes in client services models, such as the trends toward supported living and managed care. We may not be able to negotiate labor agreements on satisfactory terms with our existing or any future labor unions. If any of the employees covered by collective bargaining agreements were to engage in a strike, work stoppage or other slowdown, we could experience a disruption of our operations and/or higher ongoing labor costs, which could have a material adverse effect on our business, financial condition and results of operations.

### The federal health care reform legislation could adversely affect our financial condition or results of operations.

In March 2010, the U.S. Congress passed and the President signed into law the Patient Protection and Affordable Care Act and the Health Care and Education Reconciliation Act of 2010, which represent significant changes to the current U.S. health care system. The legislation contains a large number of health-related provisions to take effect over several years, including imposing new requirements on employer-sponsored health plans, which may increase the cost of providing such benefits, modifying certain payment systems, reducing Medicare reimbursement rates for home health care services we provide to our clients and a number of other provisions that could reasonably be expected to impact our business.

Many of the provisions of the legislation do not take effect for an extended period of time. Further revisions to this legislation could result from its implementation. We are unable to predict at this time all of the ramifications the enacted laws, or subsequent changes, may have on our business. This legislation could have a material adverse effect on our financial condition or results of operations.

# If the fair values of our reporting units decline, we may have to record a non-cash charge to earnings from impairment of our intangible assets.

In accordance with generally accepted accounting principles in the United States of America, goodwill and indefinite-lived intangible assets are not amortized but are reviewed for impairment on an annual basis or more frequently whenever events or changes in circumstances indicate that their carrying value may not be recoverable.

For our October 1, 2011 annual impairment test, all reporting units passed Step One. The Youth Services-Residential Youth and Workforce Services reporting units only passed Step One with a fair value that exceeded its carrying value by a 13 and 12 percent margin, respectively. The Youth Services-Residential Youth and Workforce Services reporting units had allocated goodwill balances of \$9.6 million and \$32.7 million, respectively, as of October 1, 2011. A 100 basis point increase in the discount rate for these two reporting units would decrease the fair value in excess of carrying value to a 5 percent margin for each reporting unit. A 100 basis point decrease in the long-term growth rate for these two reporting units would decrease the fair value in excess of carrying value to a 9 percent margin for each reporting unit.

In February 2012, we were informed by the New York City Human Resources Administration that the Wellness, Comprehensive Assessment, Rehabilitation and Employment (WeCARE) contract had been awarded to another operator through the competitive bid process. We anticipate that our performance will continue under a contract extension until December 2012. Annual revenues for this contract are \$28 million. We have filed a formal protest and are exploring all available options to challenge the contract award and the bid process. We believe it is at least reasonably possible that we will be unsuccessful in our efforts to retain this contract, which would indicate the potential for an impairment of the Workforce Services goodwill exists and require us to perform an impairment assessment in the near term. We estimate that this could result in an impairment charge up to \$5 million for the Workforce Services reporting unit in 2012.

We may be required to record a non-cash charge to earnings in our financial statements during the period in which any impairment of our goodwill or indefinite-lived intangible assets is determined, which could have a material adverse effect on our operating results.

### Risks related to the Notes and our indebtedness

Our substantial debt could adversely affect our financial condition and our ability to operate our business and could prevent us from fulfilling our obligations under the Notes.

We have a substantial amount of debt, which requires significant interest and principal payments. Our substantial level of indebtedness could have important consequences to the holders of the Notes, including the following:

- making it more difficult for us to satisfy our obligations with respect to the Notes and our other debt;
- limiting our ability to obtain additional financing to fund future working capital, capital expenditures, strategic acquisitions or other general corporate requirements;
- requiring a substantial portion of our cash flows to be dedicated to debt service payments instead of to other purposes;
- increasing our vulnerability to general adverse economic and industry conditions;
- limiting our financial flexibility in planning for and reacting to changes in the industry in which we compete;
- placing us at a disadvantage compared to other, less leveraged competitors;
- having a material adverse effect on us if we fail to comply with the covenants in the indenture governing the Notes or in the instruments governing our other debt; and
- increasing our cost of borrowing.

The revolving senior credit facility component of our senior secured credit facilities is expected to be a significant source of liquidity for our business and is scheduled to mature on December 22, 2015. The failure to extend or renew this facility could have a significant effect on our ability to invest sufficiently in our programs, fund day-to-day operations, or pursue strategic opportunities.

Subject to the limits contained in the indenture governing the Notes and our other debt instruments, we may be able to incur additional debt from time to time to finance working capital, capital expenditures, investments or acquisitions, or for other purposes. If we incur additional debt, the risks related to our high level of debt could intensify.

## We may not be able to generate a sufficient amount of cash flow to meet our debt service obligations, including the Notes.

Our ability to pay principal and interest or to refinance our obligations with respect to the Notes and our other debt, including our senior secured credit facilities, will depend on, among other things:

- our future financial and operating performance, which will be subject to prevailing economic and political conditions and financial, competitive, business and other factors, including the availability of financing in the banking and capital markets as well as the other risks described herein, many of which are beyond our control; and
- the future availability of borrowings under our senior secured credit facilities, which depends on, among other things, our complying with the covenants in our senior secured credit facilities.

We cannot assure you that our business will generate sufficient cash flow from operations, or that future borrowings will be available to us under our new senior secured credit facilities or otherwise, in an amount sufficient to fund our liquidity needs, including the payment of principal and interest on the Notes.

If our cash flow and capital resources are insufficient to fund our debt service obligations, including the Notes, and our other commitments, we could face substantial liquidity problems and may be forced to reduce or delay scheduled expansions and capital expenditures, sell material assets or operations, obtain additional capital or restructure our debt. If we are unable to meet our debt obligations or to fund our other liquidity needs, we will need to restructure or refinance all or a portion of our debt, including the Notes, which could cause us to default on our debt obligations and impair our liquidity. Any refinancing of our indebtedness could be at higher interest rates and may require us to comply with more onerous covenants which could further restrict our business operations. If we are required to dispose of material assets or operations, obtain additional capital or restructure our debt to meet our debt service and other obligations, we cannot provide assurance that we could take any of these actions on a timely basis, on commercially reasonable terms or at all, or that these actions would be sufficient to meet

our capital requirements. In addition, the terms of our existing or future debt agreements may restrict us from implementing certain or any of these alternatives. Furthermore, the Onex Investors have no continuing obligation to provide us with debt or equity financing.

If we cannot make scheduled principal and interest payments on our debt, we will be in default and, as a result:

- our debt holders could declare all outstanding principal and interest to be due and payable; and
- we could be forced into bankruptcy or liquidation.

The indenture governing the Notes and the credit agreement governing our senior secured credit facilities impose significant operating and financial restrictions on us and our subsidiaries, which may prevent us from capitalizing on business opportunities.

The indenture governing the Notes and the credit agreement governing our senior secured credit facilities impose, and any future indebtedness of ours would likely impose, significant operating and financial restrictions on us, including restrictions on our ability to, among other things:

- incur or guarantee additional indebtedness;
- pay distributions or dividends and repurchase our stock and make other restricted payments, including without limitation, certain restricted investments;
- create or incur liens;
- enter into agreements that restrict dividends from subsidiaries;
- sell or otherwise dispose of assets, including capital stock of restricted subsidiaries;
- engage in transactions with affiliates; and
- enter into mergers, consolidations or sales of substantially all of our assets.

In addition, our senior secured credit facilities require us to maintain certain financial ratios. As a result of these covenants, we will be limited in the manner in which we conduct our business, and we may be unable to engage in favorable business activities or finance future operations or capital needs. Our ability to meet those financial ratios can be affected by events beyond our control, and there can be no assurance that we will meet those ratios. An adverse development affecting our business could require us to seek waivers or amendments of covenants, alternative or additional sources of financing or reductions in expenditures. We cannot assure you that such waivers, amendments or alternative or additional financings could be obtained or, if obtained, would be on terms acceptable to us.

As a result of these covenants and restrictions, we will be limited in how we conduct our business and we may be unable to raise additional debt or equity financing to compete effectively or to take advantage of new business opportunities. The terms of any future indebtedness we may incur could include covenants that are more restrictive. We may not be able to maintain compliance with these covenants in the future. A failure to comply with the covenants contained in the credit agreement governing our senior secured credit facilities or the indenture governing the Notes could result in an event of default under either or both of those instruments, which, if not cured or waived, could have a material adverse effect on our business, financial condition or results of operations.

# Despite our current debt levels, we and our subsidiaries may incur substantially more debt.

We may be able to incur significant additional indebtedness, including secured indebtedness, in the future. Although the credit agreement governing our senior secured credit facilities and the indenture governing the Notes contain restrictions on the incurrence of additional indebtedness by us or our subsidiaries, these restrictions are subject to a number of significant qualifications and exceptions, and any indebtedness incurred in compliance with these restrictions could be substantial. For example, subject to certain conditions, we will have the right under our senior secured credit facilities to request up to \$175.0 million of additional commitments in the form of revolver availability or term loans, although the lenders under our new senior secured credit facilities will not be under any obligation to provide any such additional commitments. If new debt is added to our and our subsidiaries' current debt levels, the related risks that we and they face would be increased.

### The Notes are unsecured and effectively subordinated to all of our secured debt.

The Notes and the related guarantees are not secured by any of our assets or the assets of our subsidiaries. The payment of our obligations under our senior secured credit facilities is secured by a security interest in substantially all of our assets and the assets of our domestic subsidiaries, including equipment, inventory and certain intangible assets, and a pledge of the capital stock of all of our domestic subsidiaries. If we become insolvent or are liquidated, or if payment under our new senior secured credit facilities or any other secured debt obligation that we may have from time to time is accelerated, our secured lenders would be entitled to exercise the remedies available to a secured lender under applicable law and would have a claim on those assets before the holders of the Notes. As a result, the Notes are effectively subordinated to our secured debt to the extent of the value of the assets securing such debt in the event of our bankruptcy or liquidation, and it is possible that there would be no assets remaining from which your claims could be satisfied or, if any assets remained, they might be insufficient to fully satisfy the claims of our Note holders.

# The Notes are structurally subordinated to all indebtedness and other liabilities of our foreign subsidiaries, and to the obligations of our domestic subsidiaries that do not guarantee the Notes.

None of our existing or future foreign subsidiaries will guarantee the Notes or otherwise have any obligations to make payments in respect of the Notes, which are our direct, senior unsecured obligations. As a result, claims of holders of the Notes are structurally subordinated to all indebtedness and other liabilities of our foreign subsidiaries, and to the obligations of any of our domestic subsidiaries that do not guarantee the Notes. In the event of any bankruptcy, liquidation, dissolution or similar proceeding involving one of our non-guarantor subsidiaries, any of our rights or the rights of the holders of the Notes to participate in the assets of that subsidiary would be structurally subordinated to the claims of creditors of that subsidiary (including any trade creditors, debt holders, secured creditors, taxing authorities and guarantee holders), and following payment by that subsidiary of its liabilities, the subsidiary may not have sufficient assets remaining to make payments to us as a shareholder or otherwise. In addition, if we caused a non-guarantor subsidiary to pay a dividend to enable us to make payments in respect of the Notes and such a transfer were deemed a fraudulent transfer or an unlawful distribution, the holders of the Notes could be required to return the payment to (or for the benefit of) the creditors of our non-guarantor subsidiaries. Our non-guarantor subsidiaries may, in the future, incur substantial additional liabilities, including indebtedness. Furthermore, we may, under certain circumstances, designate subsidiaries as unrestricted subsidiaries, and any domestic subsidiary that is designated as unrestricted will not guarantee the Notes.

# Our ability to meet our obligations under our indebtedness depends in part on our earnings and cash flows and those of our subsidiaries and on our ability and the ability of our subsidiaries to pay dividends or advance or repay funds to us.

We conduct a portion of our operations through our subsidiaries, certain of which have not guaranteed the Notes. Consequently, our ability to service our debt depends, in part, upon the earnings from the businesses conducted by our subsidiaries. Our subsidiaries are separate and distinct legal entities and have no obligation to pay any amounts to us, whether by dividends, loans, advances or other payments. The ability of our subsidiaries to pay dividends and make other payments to us depends on their earnings, capital requirements and general financial conditions and is restricted by, among other things, applicable corporate and other laws and regulations as well as, in the future, agreements to which our subsidiaries may be a party.

### We may not be able to repurchase the Notes upon a change of control.

Upon a change of control as defined in the indenture governing the Notes, we will be required to make an offer to repurchase all outstanding Notes at 101% of their principal amount plus accrued and unpaid interest, unless we have previously given notice of our intention to exercise our right to redeem the Notes or unless such obligation is suspended. We may not have sufficient financial resources to purchase all of the Notes that are tendered upon a change of control offer or, if then permitted under the indenture governing the Notes, to redeem the Notes. A failure to make the applicable change of control offer or to pay the applicable change of control purchase price when due would result in a default under the indenture governing the Notes. The occurrence of a change of control would also constitute an event of default under our senior secured credit facilities and may constitute an event of default under the terms of our future indebtedness, or, if the lenders accelerate the debt under our senior secured credit facilities or other indebtedness, under the indenture governing the Notes. The terms of the credit agreement governing our senior secured credit facilities limit, and the terms of our future indebtedness may limit, our right to purchase or redeem the Notes. If any purchase or redemption of the Notes is prohibited, we may seek to obtain waivers from the required lenders under our senior secured credit facilities or holders of such other indebtedness to permit the

required repurchase or redemption of the Notes, but the required lenders or holders of such indebtedness have no obligation to grant, and may refuse, such a waiver.

Holders of the Notes may not be able to determine when a change of control giving rise to their right to have the Notes repurchased has occurred following a sale of "substantially all" of our assets.

The definition of "change of control" in the indenture governing the Notes includes a phrase relating to the sale of "all or substantially all" of our assets. There is no precise established definition of the phrase "substantially all" under applicable law. Accordingly, it may be unclear as to whether a change of control has occurred and the ability of a holder of Notes to require us to repurchase its Notes as a result of a sale of less than all our assets to another person may be uncertain.

Certain significant restructuring transactions may not constitute a change of control under the indenture governing the Notes, in which case we would not be obligated to offer to repurchase the Notes.

Under the indenture governing the Notes, upon the occurrence of a change of control, we will be required to make an offer to repurchase all outstanding Notes at 101% of their principal amount plus accrued and unpaid interest, unless we have previously given notice of our intention to exercise our right to redeem the Notes or unless such obligation is suspended. However, the change of control provisions will not afford protection to holders of Notes in the event of a highly leveraged transaction that could adversely affect the Notes. For example, we could, in the future, enter into certain transactions, including acquisitions, refinancing or other recapitalizations, that would not constitute a change of control under the indenture governing the Notes, but that could increase the amount of indebtedness outstanding at such time or otherwise affect our capital structure or credit ratings, and the holders would not have the right to require us to repurchase the Notes.

#### If we default on our obligations to pay our other indebtedness, we may not be able to make payments on the Notes.

Various risks, uncertainties and events beyond our control could affect our ability to comply with the covenants, financial tests and ratios required by our senior secured credit facilities or any future financing agreements into which we may enter. If we are unable to generate sufficient cash flow and are otherwise unable to obtain funds necessary to meet required payments of principal, premium, if any, or interest on our senior secured credit facilities or any future financing arrangements, or if we otherwise fail to comply with any of the covenants in such indebtedness and such failure is not waived by the required holders of such indebtedness, we would be in a default under those agreements. A default would permit lenders to cease to make further extensions of credit, accelerate the maturity of the debt under these agreements and foreclose upon any collateral securing that debt. In these circumstances, we might not have sufficient funds or other resources to satisfy all of our obligations, including our ability to repay our senior secured credit facilities and our obligations under the Notes.

Furthermore, if our operating performance declines, we may in the future need to seek waivers from the required lenders under our senior secured credit facilities to avoid being in default. If we breach our covenants under our senior secured credit facilities and attempt to seek waivers, we may not be able to obtain waivers from the required lenders thereunder. If this occurs, we would be in default under our senior secured credit facilities and the lenders could exercise their rights described above, and we could be forced into bankruptcy or liquidation.

An active trading market for the Notes may not develop, and the absence of an active trading market and other factors may adversely impact the price of the Notes.

There is currently no public market for the Notes and an active or liquid trading market for the Notes may not develop or continue. To the extent that an active trading market does not develop, the liquidity and trading prices for the Notes may be adversely affected. The Notes may trade at a discount from their initial offering price, depending on prevailing interest rates, the market for similar securities, our performance and other factors. In addition, a downgrade of our credit ratings by any credit rating agencies could impact the price at which the Notes trade. Our credit ratings have been and continue to be subject to regular review.

We have no plans to list the Notes on a securities exchange.

The liquidity of, and trading market for, the Notes may also be adversely affected by, among other things:

- changes in the overall market for securities similar to the Notes;
- changes in our financial performance or prospects;

- the prospects for companies in our industry generally;
- the number of holders of the Notes;
- the interest of securities dealers in making a market for the Notes; and
- prevailing interest rates.

Historically, the market for non-investment grade debt has been subject to disruptions that have caused substantial fluctuations in the price of securities that are similar to the Notes. Therefore, even if a trading market for the Notes develops, it may be subject to disruptions and price volatility.

An adverse rating or withdrawal of any rating of the Notes may cause their trading price to fall, may increase our future borrowing costs and may reduce our access to capital.

Ratings agencies also may lower or withdraw ratings on the Notes in the future. If rating agencies reduce or withdraw their ratings, or indicate that they may reduce or withdraw their ratings in the future, the trading price of the Notes could significantly decline. Credit ratings are not recommendations to purchase, hold or sell the Notes. Additionally, credit ratings may not reflect the potential effect of risks relating to the structure of the Notes. Furthermore, any future lowering or withdrawal of the ratings assigned to the Notes likely would make it more difficult or more expensive for us to obtain additional debt financing. If any credit rating assigned to the Notes is subsequently lowered or withdrawn for any reason, you may not be able to resell your Notes without a substantial discount.

### Item 1B. Unresolved Staff Comments

None.

### Item 2. Properties

As of December 31, 2011, we owned approximately 80 properties and operated facilities and programs at approximately 2,000 leased properties. We lease approximately 110,000 square feet of an office building in Louisville, Kentucky, which serves as our corporate headquarters. Other facilities and programs are operated under management contracts. We believe that our properties are adequate and suitable for our business as presently conducted.

### Item 3. Legal Proceedings

From time to time, we, or a provider with whom we have a management agreement, become a party to legal and/or administrative proceedings that, in the event of unfavorable outcomes, may adversely affect revenues and period-to-period comparisons.

In March 2007, a lawsuit was filed in Bernalillo County, New Mexico State Court styled Larry Selk, by and through his legal guardian, Rani Rubio v. Res-Care New Mexico, Inc., Res-Care, Inc., et al. The lawsuit sought compensatory and punitive damages for negligence, negligence per se, violations of the Unfair Practices Act and violations of the Resident Abuse and Neglect Act. Settlement discussions were unsuccessful and a jury trial commenced on November 9, 2009 on the remaining issue of negligence. The jury returned a verdict of approximately \$53.9 million in damages against the Company, consisting of approximately \$4.7 million in compensatory damages and \$49.2 million in punitive damages, which was entered as a judgment in December 2009. Ruling on various post trial motions, on February 19, 2010, the New Mexico trial court judge reduced the jury award to \$15.5 million, consisting of approximately \$10.8 million in punitive damages and \$4.7 million in compensatory damages. We believe the parent company is not liable for the actions of its subsidiary or its employees and that both the compensatory and punitive amounts awarded are excessive and contradict various United States Supreme Court and New Mexico Supreme Court decisions which would warrant a new trial or, in the alternative, would limit the amount of damages awarded to a significantly lower amount. We, as well as the plaintiffs, have appealed and we will continue to defend this matter vigorously. Oral arguments before the Court of Appeals were held on November 15, 2011. Although we have made provisions in our consolidated financial statements for this self-insured matter, the amount of our legal reserve is less than the amount of the damages awarded, plus accrued interest. If our appeal to obtain a new trial or reduce the amount of the damages does not succeed, it could have a material adverse effect on our financial condition, results of operations and cash flows.

ResCare, or its affiliates, are parties to various legal and/or administrative proceedings arising out of the operation of our facilities and programs and arising in the ordinary course of business. We do not believe the ultimate liability, if any, for these proceedings or claims, individually or in the aggregate, in excess of amounts already provided, will have a material adverse effect on our consolidated financial condition, results of operations or cash flows.

### Item 4. Reserved

# **PART II**

# Item 5. Market for Registrant's Common Equity, Related Stockholder Matters, and Issuer Purchases of Equity Securities

There is no established public trading market for any class of common equity of the Company. ResCare is a wholly owned subsidiary of Onex Rescare Holdings Corp. We currently do not pay dividends and do not anticipate doing so in the foreseeable future.

# **Equity Compensation Plan Information**

				Number of Securities			
	Number of Securities			Remaining Available for			
	To Be Issued	We	ighted-average	Future Issuance Under Equity Compensation Plans (Excluding Securities Reflected in Column (a))			
	Upon Exercise of	Ex	ercise Price of				
	Outstanding Options,	Outst	tanding Options,				
Plan Category	Warrants and Rights	War	rants and Rights				
	(a)		(b)	(c)			
Equity compensation plans approved by security holders	3,556	\$	5,000.00	254			
Equity compensation plans not approved by security holders							
Total	3,556	\$	5,000.00	<u>254</u>			

# **Unregistered Sales of Equity Securities**

None.

### Item 6. Selected Financial Data

#### Selected Historical Consolidated Financial Data and Ratio of Earnings to Fixed Charges

The selected consolidated financial data below should be read in conjunction with "Management's Discussion and Analysis of Financial Condition and Results of Operations" and the Consolidated Financial Statements and related notes.

	SUCCESSOR			PREDECESSOR							
	Year Ended Nov-16, 2010-			Jan-1, 2010- Year			Ended December 31				
	$\Gamma$	ec-31, 2011	D	ec-31, 2010	N	Nov-15, 2010	2009		2008		2007
				(Dollars In thousands)							
Income Statement Data:											
Revenues (1)	\$	1,579,335	\$	195,076	\$	1,367,601 \$	1,558,559	\$		\$	1,432,115
Operating income (loss) (1)		103,900		16,054		$(194,559)^{(2)}$	18,326 <sup>(3)</sup>	)	77,571 <sup>(4)</sup>		87,913
Net income (loss)											
Income (loss) from continuing operations, net of tax		41,836		8,437		(160,500)	3,674		38,767		45,240
Income (loss) from discontinued operations, net of tax		11,156		(2,254)		$(15,849)^{(5)}$	(13,966)	6)	(2,207)		(1,349)
Net income (loss)-including noncontrolling interest		52,992		6,183		(176,349)	(10,292)		36,560		43,891
Net loss-noncontrolling interest		(171)		(18)		(172)	(855)				
Net income (loss)–Res-Care, Inc	\$	53,163	\$	6,201	\$	(176,177) \$	(9,437)	\$	36,560	\$	43,891
Other Financial Data:											
Depreciation and amortization	\$	20,992	\$	2,315	\$	22,448 \$	26,161	\$	22,943	\$	19,789
Share-based compensation expense		2,383		_		$6,201^{(9)}$	4,259		4,846		6,621
Facility rent (7)		64,757		8,399		57,385	61,878		58,686		53,435
Selected Historical Ratios:											
Percentage of total debt to total capitalization		55.3%		62.6%		_	31.5%		37.1%		35.5%
Ratio of earnings to fixed charges (8)		1.7x		2.8x		(4.4)x	1.1x		2.1x		2.4x
Balance Sheet Data:											
Working capital	\$	122,719	\$	61,288	\$	N/A \$	123,628	\$	135,562	\$	109,547
Total assets		992,258		964,952		N/A	844,940		914,143		834,543
Long-term debt, including capital leases		365,196		367,315		N/A	196,713		256,044		221,288
Total debt, including capital leases		369,825		406,602		N/A	199,757		258,130		224,608
Shareholders' equity		298,955		242,613		N/A	432,725		436,877		406,871

<sup>(1)</sup> Amounts for all periods have been restated, as appropriate, to exclude the effects of discontinued operations. During 2006, we ceased providing residential services in Washington, D.C. and the state of New Mexico. The results of these operations, along with related exit costs, have been classified as discontinued operations for 2008 and 2007. During 2011, we ceased providing international workforce services in Europe. The results of these operations, along with related exit costs, have been classified as discontinued operations for all period presented.

Operating loss for the period ended November 15, 2010 includes a charge of \$250.2 million (\$183.4 million net of tax) for goodwill impairment and \$12.2 million (\$10.6 million net of tax) of expenses related to the Onex transaction and \$1.5 million (\$0.9 million net of tax) relating to a legal matter settled during the period.

<sup>(3)</sup> Operating income for the year ended December 31, 2009 includes a charge of \$6.5 million (\$4.0 million net of tax) related to an increase in the Company's legal reserve and a \$63.1 million (\$38.5 million net of tax) charge for asset impairments.

<sup>(4)</sup> Operating income for the year ended December 31, 2008 includes a charge of \$20.3 million (\$12.4 million net of tax) related to the resolution of four legal matters.

<sup>(5)</sup> Discontinued operations for the period ended November 15, 2010 includes a charge of \$13.0 million (\$13.0 million net of tax) for goodwill impairment.

<sup>(6)</sup> Discontinued operations for the year ended December 31, 2009 includes a charge of \$8.9 million (\$8.6 million net of tax) for goodwill and other intangibles impairment.

<sup>(7)</sup> Facility rent is defined as land and building lease expense less amortization of any deferred gain on applicable lease transactions.

<sup>(8)</sup> For the purpose of determining the ratio of earnings to fixed charges, earnings are defined as income from continuing operations before income taxes, plus fixed charges. Fixed charges consist of interest expense on all indebtedness and amortization of capitalized debt issuance costs and an estimate of interest within rental expense.

<sup>(9)</sup> Share-based compensation includes \$3.7 million (\$2.3 million net of tax) of expense due to the acceleration of vesting related to the purchase of ResCare shares by Onex on November 15, 2010.

## Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations

#### Overview

This Management's Discussion and Analysis (MD&A) section is intended to help the reader understand ResCare's financial performance and condition. MD&A is provided as a supplement to, and should be read in conjunction with, our Consolidated Financial Statements and the accompanying notes. All references in this MD&A to "ResCare", "Company", "our company", "we", "us", or "our" mean Res-Care, Inc. and, unless the context otherwise requires, its consolidated subsidiaries. The individual sections of MD&A are:

- Onex Transaction a description of the purchase of ResCare common stock by Onex.
- *Our Business* a general description of our business and revenue sources.
- Application of Critical Accounting Policies a discussion of accounting policies that require critical judgments and estimates.
- Results of Operations an analysis of our consolidated results of operations for the periods presented including analysis of our operating segments.
- Financial Condition, Liquidity and Capital Resources an analysis of cash flows, sources and uses of cash and financial position.
- *Contractual Obligations and Commitments* a tabular presentation of our contractual obligations and commitments for future periods.

#### **Onex Transaction**

As more fully described in Note 2 of the Notes to Consolidated Financial Statements, on November 16, 2010, an affiliate of Onex Partners III LP (Purchaser) purchased 21,044,765 shares of ResCare common stock in a tender offer. Upon the completion of the tender offer, affiliates of Onex Corporation (the Onex Investors) beneficially owned 87.4% of the issued and outstanding shares of ResCare's common stock on an as-converted basis.

This change of control resulted in a new basis of accounting under the Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC) 805, *Business Combinations* (previously Statement of Financial Accounting Standards No. 141R). This change creates many differences between reporting for ResCare post-acquisition, as successor, and ResCare pre-acquisition, as predecessor. The accompanying Consolidated Financial Statements and the Notes to Consolidated Financial Statements reflect periods ended December 31, 2011 and December 31, 2010 as successor and November 15, 2010 and December 31, 2009 as predecessor.

As a result of the following transactions on December 22, 2010, ResCare became a wholly owned subsidiary of Onex Rescare Holdings Corp. (New Holdco), which in turn, is owned by the Onex Investors, certain co-investors and members of our management team:

- ResCare entered into new senior secured credit facilities, comprised of a new \$170 million term loan facility and an amended and restated \$275 million revolving credit facility;
- ResCare issued \$200 million of unsecured 10.75% Senior Notes due 2019 (the Notes) in a private placement under the Securities Act of 1933:
- ResCare repurchased \$120 million (approximately 80%) aggregate principal amount of its 7.75% Senior Notes due 2013 in a tender offer, and the \$30 million aggregate principal amount of 7.75% Senior Notes not tendered was satisfied and discharged by delivering to the trustee amounts sufficient to pay the applicable redemption price, plus accrued and unpaid interest up to the January 21, 2011 redemption date;
- Purchaser completed the acquisition of all of the publicly held common shares of ResCare through a second-step share exchange transaction, whereby each outstanding share of ResCare common stock not currently held by Onex Investors or by members of management was exchanged for the right to receive \$13.25 in cash (a total of \$56.9 million);

- Purchaser redeemed preferred membership interests held by certain of the Onex Investors for an amount equal to the contributions (\$158.8 million) made by them in respect of the purchase of such interests plus the accrued preferred return (\$0.8 million) on such interests through the redemption date; and
- The holders of equity interests in Purchaser and of ResCare stock contributed those holdings to New Holdco in exchange for New Holdco stock, and Purchaser was merged into ResCare, with ResCare as the surviving entity.

#### **Our Business**

We receive revenues primarily from the delivery of residential, training, educational and support services to various populations with special needs. Our programs include an array of services provided in both residential and non-residential settings for adults and youths with intellectual, cognitive or other developmental disabilities, and youths who have special educational or support needs, are from disadvantaged backgrounds, or have severe emotional disorders, including some who have entered the juvenile justice system. We also offer, through drop-in or live-in services, personal care, meal preparation, housekeeping, transportation and some skilled nursing care to the elderly in their own homes. Additionally, we provide services to transition welfare recipients, young people and people who have been laid off or have special barriers to employment into the workforce and become productive employees.

Effective January 1, 2011, we changed our reportable operating segments to: (i) Residential Services, (ii) ResCare HomeCare, (iii) Youth Services and (iv) Workforce Services. Residential Services primarily includes services for individuals with intellectual, cognitive or other developmental disabilities in our community home settings. ResCare HomeCare primarily includes periodic in-home care services to the elderly, as well as persons with disabilities. Youth Services consists of our Job Corps centers, a variety of youth programs including foster care, alternative education programs and charter schools. Workforce Services is comprised of job training and placement programs that assist welfare recipients and disadvantaged job seekers in finding employment and improving their career prospects. We believe the changes in our segments will allow us to serve our customers more efficiently and allow future growth and long-term sustainability. Further information regarding our segments is included in Note 10 of the Notes to Consolidated Financial Statements.

Revenues for our Residential Services operations are derived primarily from state Medicaid programs, other government agencies, commercial insurance companies and from management contracts with private operators, generally not-for-profit providers, who contract with state government agencies and are also reimbursed under the Medicaid program. Our services include social, functional and vocational skills training, supported employment and emotional and psychological counseling for individuals with intellectual or other disabilities. We also provide respite, therapeutic and other services to individuals with special needs and to older people in their homes. These services are provided on an as-needed basis or hourly basis through our periodic in-home services programs that are reimbursed on a unit-of-service basis.

Reimbursement varies by state and service type, and may be based on a variety of methods including flat-rate, cost-based reimbursement, per person per diem, or unit-of-service basis. Rates are periodically adjusted based upon state budgets or economic conditions and their impact on state budgets. At programs where we are the provider of record, we are directly reimbursed under state Medicaid programs for services we provide and such revenues are affected by occupancy levels. At most programs that we operate pursuant to management contracts, the management fee is negotiated with the provider of record. Through ResCare HomeCare, we also provide in-home services to seniors on a private pay basis. We are concentrating growth efforts in the home care private pay business to further diversify our revenue streams.

We operate vocational training centers under the federal Job Corps program administered by the Department of Labor (DOL) through our Youth Services operations. Under Job Corps contracts, we are reimbursed for direct costs of services related to Job Corps center operations, allowable indirect costs for general and administrative costs, plus a predetermined management fee. The management fee takes the form of a fixed contractual amount plus a computed amount based on certain performance criteria. All of such amounts are reflected as revenue, and all such direct costs are reflected as cost of services. Final determination of amounts due under Job Corps contracts is subject to audit and review by the DOL, and renewals and extension of Job Corps contracts are based in part on performance reviews.

We operate job training and placement programs that assist disadvantaged job seekers in finding employment and improving their career prospects through our Workforce Services operations. These programs are administered under contracts with local and state governments. We are typically reimbursed for direct costs of services related to the job training centers, allowable indirect costs plus a fee for profit. The fee can take the form of a fixed contractual amount (rate or price) or be

computed based on certain performance criteria. The contracts are funded by federal agencies, including the DOL and Department of Health and Human Services.

# **Application of Critical Accounting Policies**

Our discussion and analysis of the financial condition and results of operations are based upon our Consolidated Financial Statements, which have been prepared in accordance with U.S. GAAP. The preparation of these financial statements requires us to make estimates and assumptions that affect the reported amounts and related disclosures of commitments and contingencies. We rely on historical experience and on various other assumptions that we believe to be reasonable under the circumstances to make judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results could differ from those estimates.

We believe the following critical accounting policies involve the more significant judgments and estimates used in the preparation of our Consolidated Financial Statements. Management has discussed the development, selection, and application of our critical accounting policies with our Audit Committee.

#### Valuation of Accounts Receivable

Accounts receivable consist primarily of amounts due from Medicaid programs, other government agencies and commercial insurance companies. An estimated allowance for doubtful accounts receivable is recorded to the extent it is probable that a portion or all of a particular account will not be collected. In evaluating the collectibility of accounts receivable, we consider a number of factors, including historical loss rates, age of the accounts, changes in collection patterns, the status of ongoing disputes with third-party payors, general economic conditions and the status of state budgets. Complex rules and regulations regarding billing and timely filing requirements in various states are also a factor in our assessment of the collectibility of accounts receivable. Actual collections of accounts receivable in subsequent periods may require changes in the estimated allowance for doubtful accounts. Changes in these estimates are charged or credited to the results of operations in the period of the change of estimate.

#### Insurance Losses

We self-insure a substantial portion of our professional, general and automobile liability, workers' compensation and health benefit risks. These liabilities are necessarily based on estimates and, while we believe that the provision for loss is adequate, the ultimate liability may be more or less than the amounts recorded. Provisions for losses for workers' compensation risks are based upon actuarially determined estimates and include an amount determined from reported claims and an amount based on past experiences for losses incurred but not reported. Estimates of workers' compensation claims reserves have been discounted using a discount rate of 3% at December 31, 2011 and 2010, respectively. The liabilities are reviewed quarterly and any adjustments are reflected in earnings in the period known.

# Legal Contingencies

We are party to numerous claims and lawsuits with respect to various matters. The material legal proceedings in which ResCare is currently involved are described in Item 3 of this report and Note 16 to the Consolidated Financial Statements. We provide for costs related to contingencies when a loss is probable and the amount is reasonably determinable. We confer with outside counsel in estimating our potential liability for certain legal contingencies. While we believe our provision for legal contingencies is adequate, the outcome of legal proceedings is difficult to predict and we may settle legal claims or be subject to judgments for amounts that exceed our estimates.

#### Valuation of Long-Lived Assets

We regularly review the carrying value of long-lived assets with respect to any events or circumstances that indicate a possible inability to recover their carrying amount. Indicators of impairment include, but are not limited to, loss of contracts, significant census declines, reductions in reimbursement levels, significant litigation and impact of economic conditions on service demands and levels. Our evaluation is based on cash flow, profitability and projections that incorporate current or projected operating results, as well as significant events or changes in the reimbursement and regulatory environment. If circumstances suggest the recorded amounts cannot be recovered, the carrying values of such assets are reduced to fair value based upon various techniques to estimate fair value.

#### Goodwill and Other Indefinite-Lived Intangible Assets

With respect to businesses we have acquired, we evaluate the costs of purchased businesses in excess of net assets acquired (goodwill) for impairment at least annually, unless significant changes in circumstances indicate a potential impairment may have occurred sooner. Our annual impairment test date was changed from November 30 to October 1 after the Onex transaction. We are required to test goodwill on a reporting unit basis. We use a fair value approach to test goodwill for impairment and recognize an impairment charge for the amount, if any, by which the carrying amount of reporting unit goodwill exceeds its implied fair value. Fair values for goodwill are typically determined using an income approach (using discounted cash flow analysis method) or a market approach (using the guideline company method or the guideline transactions method), or it can be based on a weighted average of all or a combination of these methods. Due to limited comparability to our reporting units of the comparable guideline companies and limited financial information available surrounding the transactions for companies sold, we utilized the discounted cash flow analysis to establish fair values in our 2011 annual impairment test. The goodwill impairment test is a two-part test. Step One of the impairment test compares the fair values of each of our reporting units to their carrying value. If the fair value is less than the carrying value for any of our reporting units, Step Two must be completed. Fair values for indefinite-lived intangible assets are measured using the cost approach.

Discounted cash flow computations depend on a number of key assumptions including estimates of future market growth and trends, forecasted revenue and costs, expected periods the assets will be utilized, appropriate discount rates and other variables. We base our fair value estimates on assumptions we believe to be reasonable, including recent historical performance and sales growth and margin improvement that we believe a buyer would assume when determining a purchase price for the reporting units. but which are unpredictable and inherently uncertain. Actual future results may differ from those estimates. In addition, we make certain judgments about the selection of comparable companies used in determining market multiples in valuing our reporting units (not used in 2011 valuation due to limited comparability of companies to our reporting units), as well as certain assumptions to allocate shared assets and liabilities to calculate values for each of our reporting units.

At December 31, 2011, we had approximately \$267.7 million of goodwill and \$226.4 million of other indefinite-lived intangible assets. Goodwill at December 31, 2011, reflects the excess purchase price from the acquisition as described in Note 2 of the Consolidated Financial Statements plus goodwill recorded from acquisitions completed after the predecessor period ended November 15, 2010. Other indefinite-lived intangible assets include licenses that are essential for ResCare to operate its businesses in various states and other jurisdictions. Goodwill and other indefinite-lived intangible assets are not amortized.

For our October 1, 2011 annual impairment test, we used a 2% long-term terminal growth rate for all reporting units tested. We also used 13%, 14%, 17%, 16% and 12% for our Residential Services, ResCare HomeCare, Workforce Services, Youth Services-Job Corps and Youth Services-Residential Youth reporting units, respectively, for discount rates. All reporting units passed Step One. The Youth Services-Residential Youth and Workforce Services reporting units only passed Step One with a fair value that exceeded its carrying value by a 13 and 12 percent margin, respectively. The Youth Services-Residential Youth and Workforce Services reporting units had allocated goodwill balances of \$9.6 million and \$32.7 million, respectively, as of October 1, 2011. A 100 basis point increase in the discount rate for these two reporting units would decrease the fair value in excess of carrying value to a 5 percent margin for each reporting unit. A 100 basis point decrease in the long-term growth rate for these two reporting units would decrease the fair value in excess of carrying value to a 9 percent margin for each reporting unit.

In February 2012, we were informed by the New York City Human Resources Administration that the Wellness, Comprehensive Assessment, Rehabilitation and Employment (WeCARE) contract had been awarded to another operator through the competitive bid process. We anticipate that our performance will continue under a contract extension until December 2012. Annual revenues for this contract are \$28 million. We have filed a formal protest and are exploring all available options to challenge the contract award and the bid process. We believe it is at least reasonably possible that we will be unsuccessful in our efforts to retain this contract, which would indicate the potential for an impairment of the Workforce Services goodwill exists and require us to perform an impairment assessment in the near term. We estimate that this could result in an impairment charge up to \$5 million for the Workforce Services reporting unit in 2012.

During the third quarter of 2010 (predecessor period), we updated our current and future year forecasts. The updated revenues and profits in the forecasts were significantly impacted by various contract losses, rate and service cuts by

numerous states and other factors attributed to the general economic environment. We concluded that these factors, when viewed together, were indicators of possible impairment of goodwill, requiring an interim impairment test during the quarter. We performed the interim test on all five reporting units. As such, the Company recorded an estimated impairment charge during the third quarter of 2010 of \$65.6 million. Accordingly, the net carrying values of goodwill in the Residential Services, ResCare HomeCare, Youth Services-Residential Youth, Youth Services-Education and Workforce Services-International reporting units were reduced \$33.2 million, \$11.4 million, \$2.3 million, \$4.9 million and \$13.8 million, respectively. Step Two of the goodwill impairment test was completed for these three reporting units in the fourth quarter of 2010. Step Two required that we determine the implied fair value of the reporting units' goodwill by allocating the reporting units' fair value determined in Step One to the fair value of the reporting units' net assets, including unrecognized intangible assets. The goodwill calculated in Step Two is then compared to the recorded goodwill, with an impairment charge recorded in the amount that the book value of goodwill exceeds the implied fair value of goodwill calculated in this step. As such, we recorded an additional impairment charge of \$197.6 million related to goodwill in the period October 1, 2010 to November 15, 2010, including \$140.9 million in the Residential Services, \$48.4 million in the ResCare HomeCare and \$9.7 million in the Youth Services-Residential Youth reporting units, \$0.6 million reduction to the third quarter charge recorded in the Youth Services-Education reporting unit and \$0.8 million reduction to the third quarter charge recorded in the Workforce Services-International reporting unit. The increase over the third quarter estimate was due primarily to unrecognized intangibles that are utilized in the Step Two computation.

#### Revenue Recognition

Overview: We recognize revenues as they are realizable and earned in accordance with SEC Staff Accounting Bulletin No. 104, Revenue Recognition in Financial Statements (SAB 104). SAB 104 requires that revenue can only be recognized when persuasive evidence of an arrangement exists, services have been rendered, the price is fixed or determinable and collectibility is reasonably assured.

*Residential Services*. Revenues are derived primarily from state Medicaid programs, other government agencies, commercial insurance companies and from management contracts with private operators, generally not-for-profit providers, who contract with state agencies and are also reimbursed under the Medicaid programs. Revenues are recorded at rates established at or before the time services are rendered. Revenue is recognized in the period services are rendered.

*ResCare HomeCare*. Revenues are derived from state Medicaid programs, other government agencies, commercial insurance companies, long-term care insurance policies, as well as private pay customers. Revenues are recorded at rates established at or before the time services are rendered. Revenue is recognized in the period services are rendered.

Youth Services. Revenues include amounts reimbursable under cost reimbursement contracts with the DOL for operating Job Corps centers for education and training programs. The contracts provide reimbursement for direct facility and program costs related to operations, allowable indirect costs for general and administrative costs, plus a predetermined management fee, normally a combination of fixed and performance-based. Final determination of amounts due under the contracts is subject to audit and review by the applicable government agencies. Additional revenues are reimbursed from various state government agencies including Medicaid programs as we operate our foster care programs, residential youth programs and school programs in multiple states. Revenue is recognized in the period associated costs are incurred and services are rendered.

Workforce Services. Revenues are derived primarily through contracts with local and state governments funded by federal agencies. Revenue is generated from contracts which contain various pricing arrangements, including: (1) cost reimbursable, (2) performance-based, (3) hybrid and (4) fixed price.

With cost reimbursable contracts, revenue consists of the direct costs associated with functions that are specific to the contract, plus an indirect cost percentage that is applied to the direct costs, plus a profit. Revenue is recognized in the period the associated costs are incurred and services are rendered.

Under a performance-based contract, revenue is generally recognized as earned based upon the attainment of a unit performance measure times the fixed unit price for that specific performance measure. Typically, there are many different performance measures that are stipulated in the contract that must be tracked to support the billing and revenue recognition. Revenue may be recognized prior to achieving a benchmark as long as reliable measurements of progress-to-date activity can be obtained, indicating that it is probable that the benchmark will be achieved. This requires judgment in determining what is considered to be a reliable measurement.

Revenues for hybrid contracts are generally recognized based on the specific contract language. The most common type of hybrid contract is "cost-plus," which provide for the reimbursement of direct and indirect costs with profit tied to meeting certain performance measures. Revenues for cost-plus contracts are generally recognized in the period the associated costs are incurred with an estimate made for the performance-based portion, as long as reliable measurements of progress-to-date activity can be obtained, indicating that it is probable that the benchmark will be achieved. This requires judgment in determining what is considered to be a reliable measurement.

Revenues for fixed price contracts are generally recognized in the period services are rendered. Certain of our long-term fixed price contracts may contain performance-based measures that can increase or decrease our revenue. Revenue is deferred in cases where the fixed price is not determinable as a result of these provisions.

Laws and regulations governing the government programs and contracts are complex and subject to interpretation. As a result, there is at least a reasonable possibility that recorded estimates could change by a material amount in the near term. For each operating segment, expenses are subject to examination by agencies administering the contracts and services. We believe that adequate provisions have been made for potential adjustments arising from such examinations. There were no material changes in the application of our revenue recognition policies during the year.

## **Results of Operations**

	SUCC	CESSOR	PREDECESSOR	COMBINED	PREDECESSOR
	Year Ended	Nov-16, 2010	, , , ,	Year Ended	Year Ended
	Dec-31,	thru	thru	Dec-31, 2010 <sup>(6)</sup>	Dec-31,
	2011	Dec-31, 2010	Nov-15, 2010	2010	2009
_		(D	Oollars In thousand	ls)	
Revenues:					
Residential Services	\$ 853,474	\$ 104,302	\$ 724,536	\$ 828,838	\$ 813,353
ResCare HomeCare	323,820	39,816	267,676	307,492	296,071
Youth Services	185,658	22,556	158,661	181,217	216,403
Workforce Services (1)	216,383	28,402	216,728	245,130	232,732
Consolidated	<u>\$1,579,335</u>	<u>\$ 195,076</u>	<u>\$1,367,601</u>	<u>\$1,562,677</u>	<u>\$1,558,559</u>
Operating income(loss):					
Residential Services (2) (4)	\$ 103,749	\$ 14,662	\$ (93,623)	\$ (78,961)	\$ 81,812
ResCare HomeCare (2)	23,690	3,085	(46,199)	(43,114)	24,249
Youth Services (2) (3)	14,042	2,136	(3,450)	(1,314)	8,642
Workforce Services (1) (3)	18,434	2,892	13,583	16,475	(37,209)
Corporate (5)	(56,015)	(6,721)	(64,870)	<u>(71,591</u> )	(59,168)
Consolidated (2) (3) (4) (5)	<u>\$ 103,900</u>	<u>\$ 16,054</u>	<u>\$ (194,559</u> )	<u>\$ (178,505</u> )	<u>\$ 18,326</u>
Operating margin:					
Residential Services (2) (4)	12.2%	14.1%	(12.9%)	(9.5%)	10.1%
ResCare HomeCare (2)	7.3%	7.7%	(17.3%)	(14.0%)	8.2%
Youth Services (2) (3)	7.6%	9.5%	(2.2%)	(0.7%)	4.0%
Workforce Services (1) (3)	8.5%	10.2%	6.3%	6.7%	(16.0%)
Corporate (5)	(3.5%)	(3.4%)	(4.7%)	(4.6%)	(3.8%)
Consolidated (2) (3) (4) (5)	6.6%	8.2%	(14.2%)	(11.4%)	1.2%

<sup>(1)</sup> Excludes results for international operations, which were reclassified to discontinued operations for all periods presented.

Operating income and margin were negatively impacted in the predecessor period for 2010 due to a goodwill impairment charge of \$250.2 million, of which \$174.1 million related to our Residential Services segment, \$59.8 million related to our ResCare HomeCare segment and \$16.3 million related to our Youth Services segment.

Operating income and margin were negatively impacted in 2009 due to a goodwill impairment charge of \$63.1 million, of which \$53.1 million related to our Workforce Services segment and \$10.0 million related to our Youth Services segment.

Operating income and margin were negatively impacted in 2009 due to a \$5.0 million charge related to an increase in the Company's legal reserve.

- (5) Represents corporate general and administrative expenses, as well as other operating (income) and expenses related to the corporate office. Expenses related to the Onex transaction were \$12.2 million in the 2010 predecessor period, \$0.2 million in the 2010 successor period and \$1.7 million in the 2011 period.
- (6) The combined year ended December 31, 2010 sets forth the combined successor and predecessor revenues, operating income (loss), operating expenses and operating margins for comparison purposes. Our comments in the discussion below will be referring to the 2010 combined period.

#### Consolidated

Consolidated revenues increased \$16.7 million, or 1.1% from 2010 to 2011, while 2010 increased \$4.1 million, or 0.3%, over 2009. Revenues are more fully described in the segment discussions below.

Consolidated operating income increased \$282.4 million to \$103.9 million in 2011 compared to an operating loss of \$178.5 million in 2010. Operating margin increased from (11.4%) in 2010 to 6.6% in 2011. The 2010 operating loss and negative margin primarily resulted from a \$250.2 million goodwill impairment charge and costs of \$12.4 million associated with the Onex transaction, partially offset by 2010 acquisitions in the Residential Services and ResCare HomeCare segments. Consolidated operating income decreased \$196.8 million to an operating loss of \$178.5 million in 2010 from operating income of \$18.3 million in 2009. Operating margin decreased from 1.2% in 2009 to (11.4%) in 2010, due primarily to the goodwill impairment charge and Onex transaction costs discussed above which were incurred in 2010. The 2009 operating income and margin were negatively impacted by \$63.1 million of goodwill impairment charges and \$5.0 million to increase the Company's legal reserve.

Net interest expense increased \$22.8 million in 2011, compared to 2010, due primarily to higher average debt balances and an increase in interest rates arising from the refinancing of debt in December 2010 in which the annual interest rate payable on our outstanding unsecured senior notes increased from 7.75% to 10.75%. Net interest expense increased \$3.1 million in 2010, compared to 2009, due primarily to higher interest rates and higher average debt balances.

Our effective income tax rates were 32.4%, 23.1% and (82.7%) in 2011, 2010 and 2009, respectively. Our 2011 effective income tax rate was favorably impacted by jobs tax credits and an adjustment associated with nondeductible transaction costs. Our 2010 and 2009 effective income tax rates were negatively impacted by the impact of nondeductible impairment charges.

## Residential Services

Residential Services revenues increased 3.0% in 2011 over 2010 due primarily to a \$14.5 million increase in our pharmacy business revenue, as well as \$13.5 million in acquisition growth. Operating margin increased to 12.2% in 2011 from (9.5%) in 2010 due primarily to a \$174.1 million goodwill impairment charge in 2010 and approximately \$0.7 million of higher share-based compensation expense in 2010, as well as savings and efficiencies in 2011 from our reorganization efforts.

Residential Services revenues increased 1.9% in 2010 over 2009 due primarily to acquisition growth. Operating margin decreased from 10.1% in 2009 to (9.5%) in 2010 due primarily to the \$174.1 million goodwill impairment charge in 2010 and a \$5.0 million increase in legal costs in 2009.

## ResCare HomeCare

ResCare HomeCare revenues increased 5.3% in 2011 over 2010 due primarily to \$31.3 million from acquisition related growth which was partially offset by reductions from rate, service hour levels and reimbursement system changes of \$15 million. Operating margin increased to 7.3% in 2011 from (14.0%) in 2010 due primarily to a \$59.8 million goodwill impairment charge in 2010, as well as \$3.7 million and \$1.3 million of higher bad debt and amortization expenses, respectively, in 2010.

ResCare HomeCare revenues increased 3.9% in 2010 over 2009 due primarily to acquisition growth. Operating margin decreased from 8.2% in 2009 to (14.0%) in 2010 due primarily to the \$59.8 million goodwill impairment charge in 2010, as well as higher incremental bad debt expense of \$4.4 million in 2010.

#### Youth Services

Youth Services revenues increased 2.5% in 2011 over 2010 due primarily to increases in the Job Corps business, which was partially offset by a reduction in our Residential Youth reporting unit revenues driven by lower census. Operating margin increased to 7.6% in 2011 from (0.7%) in 2010 due primarily to goodwill impairment charges in 2010 of \$12.0 million and \$4.3 million in our Residential Youth and Education reporting units, respectively. Exclusive of the 2010 impairment charge, the operating income and margins for 2011 decreased from 2010 levels due primarily to lower margins in our Residential Youth reporting unit.

Youth Services revenues decreased 16.3% from 2009 to 2010 due primarily to loss of the Pittsburgh and Treasure Island Job Corps contracts in the second quarter of 2009 and the Phoenix Job Corps contract in the first quarter of 2010, as well as lost contracts in our alternative education business. Operating margin decreased from 4.0% in 2009 to (0.7%) in 2010 due primarily to the 2010 goodwill impairment charges discussed above, while 2009 operating results also included a \$10.0 million goodwill impairment charge in our Education reporting unit.

## Workforce Services

Workforce Services revenues decreased 11.7% from 2010 to 2011 due primarily to the loss of contracts in Texas and the absence of the American Recovery and Investment Act (ARRA) funding in 2011. Operating margins increased to 8.5% in 2011 from 6.7% in 2010 due primarily to the absence of lower margin services funded under ARRA. In February 2012, we were informed by the New York City Human Resources Administration that the WeCARE contract had been awarded to another operator through the competitive bid process. We anticipate that our performance will continue under a contract extension until December 2012. Annual revenues for this contract are \$28 million. We have filed a formal protest and are exploring all available options to challenge the contract award and the bid process.

Workforce Services revenues increased 5.3% in 2010 over 2009 levels due primarily to \$37 million in revenue for contracts awarded in 2010 and a \$9 million increase in revenue from existing contracts, partially offset by \$34 million in lost contracts. Operating margin increased from (16.0%) in 2009 to 6.7% in 2010 due primarily to a \$53.1 million goodwill impairment charge recorded in 2009.

# Corporate

Total Corporate operating expenses represent corporate general and administrative expenses, as well as other operating income and expenses. Total corporate operating expenses decreased \$15.6 million, or 21.8%, from 2010 to 2011 due primarily to decreases in depreciation of \$3.2 million, insurance costs of \$1.9 million and Onex transaction costs of \$10.7 million. The decrease in depreciation is due to the valuation of fixed assets as required through purchase price accounting for the Onex transaction described in Note 2 to the Notes to Consolidated Financial Statements.

Total corporate operating expenses increased \$12.4 million, or 21%, in 2010 from 2009 due primarily to \$12.4 million of Onex transaction costs incurred in 2010.

# Discontinued Operations

The discontinued operations relate to the international Workforce Services segment's closure of the operations in Germany and the Netherlands in the first quarter of 2011 and the sale of the United Kingdom operations on July 1, 2011. Total exit costs of \$0.8 million were recorded in the first quarter of 2011. For the sale of the operations in the United Kingdom, we recorded a charge in other expenses of \$2.2 million in the second quarter of 2011 to adjust assets and liabilities to their net realizable value.

Net income from discontinued operations was \$11.2 million for 2011 compared to net losses of \$18.1 million in 2010. The 2011 net income includes tax benefits of \$19.8 million, while the 2010 net loss includes a \$13 million goodwill impairment charge. During the third quarter of 2011, a U.S. tax election was made which changed the tax status and triggered the recognition of tax basis associated with international operations.

Net loss from discontinued operations was \$18.1 million for 2010 compared to \$14.0 million for 2009. Goodwill impairment charges were recorded in 2010 and 2009 for \$13 million and \$8.9 million, respectively.

## Financial Condition, Liquidity and Capital Resources

Total assets increased \$27.3 million, or 2.8%, in 2011 over 2010. This increase was primarily a result of 2011 acquisitions, which caused goodwill to increase \$20.5 million from December 31, 2010. Cash and cash equivalents were \$25.7 million at December 31, 2011, compared to \$27.6 million at December 31, 2010. Cash provided by operating activities for 2011 was \$72.6 million compared to \$85.3 million for 2010 and \$104.6 million for 2009. The decrease from 2010 to 2011 was primarily due to the change in trade accounts payable. The decrease from 2009 to 2010 was primarily due to decreased accounts receivable collections in 2010.

Days revenue in net accounts receivable were 49 days at December 31, 2011 and December 31, 2010, and 51 days at December 31, 2009. Net accounts receivable at December 31, 2011 increased to \$221.1 million, compared to \$215.9 million at December 31, 2010 and \$211.4 million at December 31, 2009. The increase in net accounts receivable from 2010 to 2011 is primarily due to acquisition growth.

Our capital requirements relate primarily to our plans to expand through selective acquisitions and the development of new and expansion of existing facilities and programs, and our need for sufficient working capital for general corporate purposes. Since budgetary pressures and other forces are expected to limit increases in reimbursement rates and service levels, our ability to continue to grow at the current rate depends in large part on our acquisition activity and our success in building additional home care brands, billing excess capacity in our Residential and Youth Services lines and making appropriate investments in complementary lines of business. We have historically satisfied our working capital requirements, capital expenditures and scheduled debt payments from our operating cash flow and borrowing under our revolving credit facility.

Capital expenditures were \$13.5 million for the year ended December 31, 2011, compared to \$10.7 million for the year ended December 31, 2010. For 2011, we invested \$27.9 million (\$23.1 million in cash and \$2.1 million in seller notes and \$2.7 million in forgiven seller obligations to company) on acquisitions. We invested \$32.5 million (\$28.4 million in cash and \$4.1 million in seller notes) on acquisitions in 2010. We invested \$22.2 million (\$20.4 million in cash and \$1.8 million in seller notes) on acquisitions in 2009.

Our financing activities for 2011 included payments of \$38.9 million on long-term debt and capital lease obligations. We also received \$1.4 million in funds contributed by co-investors.

As described further below, our financing activities for 2010 included a refinancing in which our revolving credit facility was amended, adding a secured term loan. We also redeemed substantially all of the existing senior notes and issued new senior notes. In addition, the preferred shares were redeemed in connection with the Onex transaction.

Our financing activities for 2009 included net payments of \$59.8 million on the revolver with payments of \$0.8 million on our long-term debt. Option exercise activity resulted in \$0.4 million in proceeds and \$0.4 million in tax expenses.

On December 22, 2010, we issued \$200 million of 10.75% Senior Notes due January 15, 2019 in a private placement to qualified institutional buyers under the Securities Act of 1933. The 10.75% Senior Notes, which had an issue price of 100% of the principal amount, are unsecured obligations ranking equal to existing and future debt and are subordinate to existing and future secured debt. The effective interest rate for these notes is approximately 10.75%. Proceeds were used to fund \$120 million of our tendered 7.75% Senior Notes due October 2013. The remaining \$30 million of these Senior Notes that were not repurchased were satisfied and discharged by delivering to the trustee amounts sufficient to pay the applicable redemption price in January 2011. The 7.75% Senior Notes were originally issued on October 3, 2005 for \$150 million under a private placement arrangement at an issue price of 99.261%. These securities were unsecured obligations. In addition, proceeds from the \$200 million issuance of 10.75% Senior Notes were used to purchase outstanding shares of common stock tendered by our shareholders and for general corporate purposes. The 10.75% Senior Notes are jointly, severally, fully and unconditionally guaranteed by our domestic subsidiaries.

On December 22, 2010, we amended our existing senior secured revolving credit facility that originally had been scheduled to mature on July 28, 2013. The aggregate amount available under the revolving credit facility is \$275 million until July 28, 2013, after which the revolving credit facility will be extended until December 22, 2015 for the extending revolving credit lenders. The aggregate amount available under the extended revolving credit facility will be \$240 million. In addition, \$175 million of additional borrowing capacity will be available for use to increase the revolving credit facility, or to increase other certain senior secured indebtedness, subject to certain limitations and conditions in our other debt agreements. The facility

will be used primarily for working capital purposes, letters of credit required under our insurance programs and for acquisitions. The amended and restated senior credit facility contains various financial covenants relating to capital expenditures and rentals, and requires us to maintain specified ratios with respect to interest coverage and leverage. The amendment continues to provide for the exclusion of charges incurred in connection with the resolution of the matter described in Note 16 of the Notes to Consolidated Financial Statements, as well as any non-cash impairment charges, in the calculation of certain financial covenants. The amended and restated senior credit facility is secured by a lien on all of our assets and, through secured guarantees, on all of our domestic subsidiaries' assets.

On December 22, 2010, we issued a \$170 million senior secured term loan (the Term Loan) due December 22, 2016, at a discounted price of 98% with realized net proceeds of \$166.6 million. Additional capacity of \$175 million will be available for use to increase the Term Loan, or to increase the revolving credit facility, subject to certain limitations and conditions in our other debt agreements. The Term Loan was used primarily to repay the \$159.6 million of preferred equity plus accrued dividends from Purchaser, to various Onex affiliates related to its acquisition and funding of tendered Company shares on November 16, 2010. The Term Loan contains various financial covenants similar with respect to the amended and restated revolving credit facility. The Term Loan will be an amortizing obligation, with principal payments of 1% of the outstanding Term Loan balance due annually. Pricing for the Term Loan will be variable, at the London Interbank Offer Rate (LIBOR) plus 550 basis points. LIBOR is defined as having a minimum rate of 1.75%. The Term Loan is secured by a lien on all of our assets and, through secured guarantees, on all of our domestic subsidiaries' assets.

As of December 31, 2011, we had irrevocable standby letters of credit in the principal amount of \$59.6 million issued primarily in connection with our insurance programs. As of December 31, 2011, we had \$215.4 million available under the amended and restated revolving credit facility, with no outstanding balance. Outstanding balances bear interest at 4.00% over the LIBOR or other bank developed rates at our option. As of December 31, 2011, the weighted average interest rate was not applicable as there were no outstanding borrowings. Letters of credit had a borrowing rate of 4.125% as of December 31, 2011. The commitment fee on the unused balance was 0.50%. The margin over LIBOR and the commitment fee is determined quarterly based on our leverage ratio, as defined by the revolving credit facility.

Our credit facility contains a total leverage ratio and an interest coverage ratio. As of December 31, 2011, the maximum leverage ratio allowed under the facility was 4.75. That maximum allowable leverage steps down to 4.50 at September 30, 2012 and to 4.25 at March 31, 2014. As of December 31, 2011, the minimum interest coverage ratio allowed under the facility was 2.25. That minimum allowable interest coverage steps up to 2.5 at September 30, 2012, to 2.75 at March 31, 2014 and to 3.00 at September 30, 2015. We were in compliance with our debt covenants as of December 31, 2011. We believe we will continue to be in compliance with our debt covenants over the next twelve months. Our ability to achieve the thresholds provided for in the financial covenants largely depends upon the maintenance of continued profitability and/or reductions of amounts borrowed under the facility, and continued cash collections.

Operating funding sources for 2011 were approximately 65% through Medicaid reimbursement, 8% from the DOL and 27% from other payors. We believe our sources of funds through operations and available through our credit facility will be sufficient to meet our working capital, planned capital expenditure and scheduled debt repayment requirements for the next twelve months.

As described in Item 3. Legal Proceedings on Page 30 of this report, a jury returned a verdict of approximately \$53.9 million in damages against us in November 2009, consisting of approximately \$4.7 million in compensatory damages and \$49.2 million in punitive damages. Ruling on various post trial motions, on February 19, 2010, the New Mexico trial court judge reduced the jury award to \$15.5 million, consisting of approximately \$10.8 million in punitive damages and \$4.7 million in compensatory damages. We believe the parent company is not liable for the actions of its subsidiary or its employees and that both the compensatory and punitive amounts awarded are excessive and contradict various United States Supreme Court and New Mexico Supreme Court decisions which would warrant a new trial or, in the alternative, would limit the amount of damages awarded to a significantly lower amount. We, as well as the plaintiffs, have appealed and we will continue to defend this matter vigorously. Oral arguments before the Court of Appeals were held on November 15, 2011. Although we have made provisions in our consolidated financial statements for this self-insured matter, the amount of our legal reserve is less than the amount of the damages awarded, plus accrued interest. If our appeal to obtain a new trial or reduce the amount of the damages does not succeed, it could have a material adverse effect on our financial condition, results of operations and cash flows.

## **Contractual Obligations and Commitments**

Information concerning our contractual obligations and commercial commitments follows (in thousands):

Contractual Obligations	Payments Due by Period Twelve Months Ending December 31,							
Contractual Obligations	Total	2012	2013-2014	2015-2016	2017 and Thereafter			
Long-term Debt	\$ 372,207	\$ 4,540	\$ 4,236	\$ 163,372	\$ 200,059			
Capital Lease Obligations	431	89	149	154	39			
Operating Leases	217,671	60,462	87,460	48,901	20,848			
Fixed interest payments on Long-term Debt and Capital Lease Obligations (1)	152,640	21,662	43,120	43,055	44,803			
Total Contractual Obligations (2)	\$ 742,949	\$ 86,753	\$ 134,965	\$ 255,482	\$ 265,749			

<sup>(1)</sup> Excludes any interest payments on our variable rate debt.

<sup>(2)</sup> This amount excludes \$0.8 million of unrecognized tax benefits, as we are unable to reasonably estimate the timing of these cash flows.

Other Commercial Commitments	Total	Amount of Commitments Expiring per Period Twelve Months Ending December 31,					
Other Commercial Communications	Amounts Committed	2012	2013-2014	2015-2016	2017 and Thereafter		
Standby Letters-of-Credit	\$ 59,568	\$ 59,568	_	_	_		
Surety Bonds	\$ 29,963	\$ 29,520	\$ 415	\$ 28	\$ —		

We had no significant off-balance sheet transactions or interests in 2011.

#### **New Accounting Pronouncements Not Yet Adopted**

See Note 1 to the Notes to Consolidated Financial Statements.

## Item 7A. Quantitative and Qualitative Disclosures about Market Risk

The market risk inherent in our financial instruments and positions represents the potential loss arising from adverse changes in interest rates. While we are exposed to changes in interest rates as a result of any outstanding variable rate debt, we do not currently utilize any derivative financial instruments related to our interest rate. Our senior secured credit facility, which has an interest rate based on margins over LIBOR or prime, tiered based upon leverage calculations, had no outstanding balance as of December 31, 2011 and 2010.

## Item 8. Financial Statements and Supplementary Data

Refer to pages F-1 through F-40.

### Item 9. Changes in and Disagreements with Accountants on Accounting and Financial Disclosure

Not applicable.

#### Item 9A. Controls and Procedures

#### **Evaluation of Disclosure Controls and Procedures**

ResCare's management, under the supervision and with the participation of the Chief Executive Officer (the "CEO") and Chief Financial Officer (the "CFO"), evaluated the effectiveness of the design and operation of our disclosure controls and procedures as of December 31, 2011. Based on that evaluation, the CEO and CFO concluded that ResCare's disclosure controls and procedures are effective in timely making known to them material information required to be disclosed in the reports filed or submitted under the Securities Exchange Act. There were no changes in ResCare's internal control over financial reporting during the fourth quarter of 2011 that have materially affected, or are reasonably likely to materially affect, the internal control over financial reporting.

#### **Limitations on the Effectiveness of Controls**

A control system, no matter how well designed and operated, can provide only reasonable, not absolute, assurance that the control system's objectives will be met. Further, the design of a control system must reflect the fact that there are resource constraints, and the benefits of controls must be considered relative to their costs. Because of the inherent limitations in all control systems, no evaluation of controls can provide absolute assurance that all control issues and instances of fraud, if any, with our company have been detected. These inherent limitations include the realities that judgments in decision-making can be faulty, that breakdowns can occur because of simple errors or mistakes, and that controls can be circumvented by the acts of individuals or groups. Because of the inherent limitations in a cost-effective control system, misstatements due to error or fraud may occur and not be detected.

#### Management's Report on Internal Control Over Financial Reporting

Our management is responsible for establishing and maintaining adequate internal control over financial reporting, as such term is defined in Exchange Act Rules 13a-15(f). Under the supervision and with the participation of our management, including our CEO and CFO, we conducted an evaluation of the effectiveness of our internal control over financial reporting based on the framework in *Internal Control – Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission. Based on our evaluation under the framework in *Internal Control – Integrated Framework*, our management concluded that our internal control over financial reporting was effective as of December 31, 2011.

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None.

#### **PART III**

# Item 10. Directors, Executive Officers and Corporate Governance

Set forth below is information regarding the directors and executive officers of Res-Care, Inc.

Name	Age	Position
James H. Bloem	61	Chairman of the Board
David Braddock	67	Director
William E. Brock	81	Director
Steven B. Epstein	68	Director
Robert E. Hallagan	68	Director
Olivia F. Kirtley	61	Director
Robert M. Le Blanc	45	Director
Steven S. Reed	50	Director
Ralph G. Gronefeld, Jr.	53	Director, President and Chief Executive Officer
David W. Miles	46	Chief Financial Officer
Patrick G. Kelley	47	Chief Operating Officer
Richard L. Tinsley	40	Executive Vice President of ResCare Workforce Services
David S. Waskey	60	General Counsel, Chief Compliance Officer and Secretary

James H. Bloem was appointed to the board of directors of ResCare in October 2007 and was appointed Chairman of the Board in March 2011. Mr. Bloem has served as Senior Vice President and Chief Financial Officer and Treasurer of Humana Inc. since joining Humana in February 2001. Before joining Humana, Mr. Bloem served as a senior executive with Perrigo Company, a manufacturer of over-the-counter pharmaceuticals, personal care and nutritional products, and with Herman Miller, Inc., a manufacturer of office furniture and furniture systems. An attorney and certified public accountant, Mr. Bloem is a director of Rotech Healthcare, Inc., which provides home medical equipment and services, and Warner Chilcott, Plc., an Ireland-based pharmaceutical company. As the chief financial officer of a Fortune 100 company in the healthcare industry, Mr. Bloem provides a hands-on management perspective for the board and the audit committee, and is a resource for our senior operations and finance officers.

**Dr. David Braddock** has served as a director of ResCare since 2004. Since 2001 he has been the Associate Vice President of the University of Colorado (CU) System, Executive Director of the Coleman Institute, and holder of the Coleman-Turner Chair in Cognitive Disability in the Department of Psychiatry in the School of Medicine at the CU Health Sciences Center. Dr. Braddock was at the University of Illinois at Chicago (UIC) from 1979 to 2001 as Professor of Human Development and Public Health, as the founding head of the Department of Disability and Human Development and of its research institute, and as an associate dean. Prior to UIC, he held positions with the Council for Exceptional Children, the Secretary's Committee on Mental Retardation in the U.S. Department of Health, Education and Welfare, and with state developmental disabilities agencies in Texas, Missouri and Illinois. He is a principal author of the bi-annual publication of the State of the States in Developmental Disabilities and is a director and executive committee member of the International Special Olympics. A preeminent expert in the field of developmental disabilities, Dr. Braddock's knowledge of current best practices in our industry is a valuable resource for establishing our program objectives and compliance policies.

William E. Brock has served as a director since 2006. He is chairman of The Brock Offices, a firm specializing in international trade, investment and human resources which he founded in 1988. From 1985 to 1987, Mr. Brock served as the U.S. Secretary of Labor, and from 1981 to 1985, as the U.S. Trade Representative. He served as Chairman of the Republican National Committee from 1977 to 1981 and previously as a Member of the U.S. House of Representatives from 1963 to 1971 and as U.S. Senator for the State of Tennessee from 1971 to 1977. Mr. Brock serves as a Counselor and Trustee of the Center for Strategic and International Studies, and as a director of On Assignment, Inc., Catalyst Rx, and Strayer Education, Inc. In addition to his broad experience as a federal legislator, cabinet secretary and international trade official, Senator Brock has been a sponsor of and advocate for national workforce training programs and provides guidance for our expansion internationally.

**Steven B. Epstein** was appointed to the board of directors of ResCare in March 2011. Mr. Epstein is the founder and senior healthcare partner of the law firm of Epstein Becker & Green, P.C., Washington D.C., where he has specialized in the

practice of health care law for more than 35 years and serves as a legal advisor to healthcare entities throughout the U.S. The board believes Mr. Epstein's experience in and knowledge of healthcare law will be valuable in overseeing a business that currently derives more than 60% of its revenues from Medicaid. Mr. Epstein serves as a director of Catalyst Health, Inc. and Emergency Medical Services, Inc. He also serves as an advisor to several venture and private equity firms.

Ralph G. Gronefeld, Jr., a certified public accountant, has served as a director since November 2006 and as ResCare's President and Chief Executive Officer, succeeding Ronald G. Geary, since June 2006. From 2002 through 2007, Mr. Gronefeld served as President of the Community Services Group after serving as Executive Vice President-Operations of that division from 2001 and as ResCare's Chief Financial Officer from 1998 until 2001. He previously served as Executive Vice President of Operations for the Division for Youth Services and Vice President responsible for ResCare's Alternative Youth Services and Youthtrack subsidiaries. Mr. Gronefeld joined ResCare in June 1995 as Director of Internal Audit. From July 1995 through March 1996, he served as interim senior administrator for ResCare's west region in its Division for Persons with Disabilities. Mr. Gronefeld is a member of the United States Department of Labor Advisory Committee on Job Corps, a director and member of the Executive Committee of the Health Enterprises Network, and a member of the Bellarmine University Rubel School of Business Executive Advisory Board.

Robert E. Hallagan has served as a director of ResCare since 2004. Mr. Hallagan is vice chairman of board leadership services for Korn/Ferry International, a provider of executive human capital solutions, ranging from corporate governance and CEO recruitment to executive search, middle-management recruitment and Leadership Development Solutions (LDS). From 1997 to 2007, he served as Vice Chairman of Heidrick & Struggles, an executive search firm with over 1,300 search professionals in 57 offices. From 1991 to 1997 he served as the firm's President and Chief Executive Officer. Mr. Hallagan is co-founder and Chairman of the Center For Board Leadership, a joint venture with the National Association of Corporate Directors, of which he is also Chairman. With his background with national executive search firms and board leadership organizations, Mr. Hallagan brings expertise in human resources, executive compensation policy and corporate governance.

Olivia F. Kirtley, a certified public accountant, has served as a director of ResCare since 1998. Ms Kirtley has served as a business consultant on strategic and corporate governance issues during the past five years. Ms. Kirtley brings extensive experience, expertise and insight to our Board in the areas of audit and corporate governance. In addition to her expertise in audit and tax issues developed in part as a senior manager at Ernst & Whinney (predecessor to Ernst & Young LLP), Ms. Kirtley also brings corporate management experience from her tenure at Vermont American Corporation, including the positions of Treasurer, Vice President and Chief Financial Officer at that company. She has served as Chair of the American Institute of Certified Public Accountants, Chair of the AICPA Board of Examiners, and as a current U.S. member of the Board of the International Federation of Accountants. Ms. Kirtley has served as a director of U.S. Bancorp since 2006 (including as the chair of its audit committee and a member of its governance and executive committees) and as a director of Papa Johns International, Inc., an international pizza company, since 2003 (including as a member of its compensation committee). Ms. Kirtley also served as a director of Alderwoods Group, Inc. from 2002 until its merger with Service Corporation International in 2006, including chairman of its audit committee, and as a director of Lancer Corporation from 1999 until it was acquired by Hoshizaki Electric Co., Ltd. in 2006, including on its compensation committee and as chair of its audit committee.

Robert M. Le Blanc has served as a director of ResCare since 2004. He is a Managing Director of Onex Corporation. Before joining Onex in 1999, Mr. Le Blanc worked for Berkshire Hathaway for seven years and for five years prior to that he worked with General Electric in a variety of positions including corporate finance and corporate strategy. Mr. Le Blanc is the Lead Director of Magellan Health Services, Inc., a provider of behavioral healthcare services, Emergency Medical Services, Inc. and Skilled Healthcare Group, Inc., the Chairman of Carestream Health, and a director of Center for Diagnostic Imaging, Inc., First Berkshire Hathaway Life, Cypress Insurance, The Warranty Group, and Connecticut Children's Medical Center. With his experience in governance for a wide range of businesses, Mr. Le Blanc has brought knowledge of developments in management practices and corporate governance that can be applied to improve our organization, as well as expertise in evaluating acquisition prospects.

**Steven S. Reed** has served as a director of ResCare since 2003. Mr. Reed practices law at Reed Wicker, LLC, Louisville, Kentucky, where he is Managing Member. Mr. Reed was United States Attorney for the Western District of Kentucky from 1999 to 2001 and an Assistant U.S. Attorney for the same district from 1993 to 1999. Mr. Reed is a past Chair of the Board of Trustees of the University of Kentucky, and served as a Trustee from 1994 to 2006. Mr. Reed's prosecutorial background aids in our legal risk assessment and management, and he has served in a high profile and politically sensitive leadership role at the University of Kentucky.

#### **Executive Officers of ResCare**

The executive officers of ResCare are Ralph G. Gronefeld, Jr., whose experience is described above, Patrick G. Kelley, David W. Miles, Richard L. Tinsley and David S. Waskey.

**Mr. Kelley** was named Chief Operating Officer on June 26, 2009. He rejoined ResCare in January 2008 as President of the Community Services Group, which is ResCare's largest operating group. He had served as President of a division of The Rawlings Company, an insurance claims recovery company since April 2006. Mr. Kelley was employed by ResCare for more than 19 years, previously serving as Senior Vice President from 2003 to 2006, Vice President of Operations of ResCare's Central Region from 1999 to 2003, and as regional vice president for 12 states.

**Mr. Miles**, a certified public accountant, has served as Chief Financial Officer since 2005 and he served as Vice President, Controller from 2001 to 2006 with responsibility for overseeing all aspects of the accounting function including financial reporting and compliance with Sarbanes-Oxley regulations. He joined ResCare in March 1998 as Director of Financial Reporting. Prior to joining ResCare, Mr. Miles was with Ernst & Young LLP for ten years.

**Mr. Tinsley** was named Executive Vice President of ResCare Workforce Services on April 1, 2010. An attorney and certified public accountant, Mr. Tinsley joined ResCare in 2007 as Chief Development Officer overseeing all of the company's acquisition, growth and marketing efforts. Mr. Tinsley has experience in the home healthcare field as vice president of compliance and business development with Almost Family, Inc. and in U.S. and international planning and analysis as senior manager with Yum! Brands, Inc. Most recently he conducted his own consulting and legal practice serving as chief financial officer and legal counsel for a number of companies that were in transition and needed expert guidance.

**Mr.** Waskey has served as ResCare's General Counsel since joining ResCare in May 1992. Mr. Waskey currently serves also as Chief Compliance Officer and Secretary. Before joining ResCare, he was a partner in the Louisville, Kentucky office of Alagia, Day, Trautwein & Smith. Before beginning the practice of law in 1984, Mr. Waskey was a certified public accountant in public practice.

The five standing committees of ResCare's board of directors are its audit committee, executive compensation committee, corporate governance and nominating committee, mergers and acquisitions committee, and ethics and compliance committee. Copies of the charters of each of the standing committees of our board of directors are available upon request.

Audit committee. The audit committee currently consists of Ms. Kirtley, Mr. Hallagan, Sen. Brock and Mr. Bloem and is chaired by Ms. Kirtley. The audit committee has responsibility for, among other things, the quality of our financial reporting and internal control processes, our independent auditor's performance and qualification and the performance or our internal audit function. ResCare's board of directors has determined that (1) all of the members of the audit committee are "independent" within the meaning of the rules of the NASDAQ Stock Market and the rules of the Securities and Exchange Commission under the Sarbanes-Oxley Act and (2) all qualify as "audit committee financial experts" within the meaning of the SEC rules.

*Executive compensation committee.* The compensation committee currently consists of Messrs. Hallagan, Le Blanc and Brock and is chaired by Mr. Hallagan. The compensation committee has responsibility for, among other things, review and approval of executive compensation, review and approval of equity compensation and review and approval of ResCare's compensation philosophy, strategy and principles.

Corporate governance and nominating committee. The corporate governance committee currently consists of Messrs. Reed, Le Blanc and Braddock and is chaired by Mr. Reed. The corporate governance committee has responsibility for, among other things, review of corporate governance guidelines and oversight of the evaluation of the effectiveness of ResCare's board of directors and its committees.

Mergers and acquisitions committee. The mergers and acquisitions committee currently consists of Messrs. Le Blanc, Brock and Gronefeld. The mergers and acquisitions committee assists management in developing and implementing a strategic plan for ResCare's acquisitions, strategic relationships, investments and growth activities and assists the board in reviewing, evaluating and approving such activities.

*Ethics and compliance committee*. The ethics and compliance committee assists the board of directors in monitoring the effectiveness of ResCare's corporate compliance program. Dr. Braddock and Messrs. Reed and Epstein currently serve as members of the ethics and compliance committee, which Dr. Braddock chairs.

## Section 16(a) Beneficial Ownership Reporting Compliance

Not applicable.

#### **Code of Ethics**

We have adopted a code of ethics applicable to directors, officers and employees, which is included with our Code of Conduct and is posted on our website at <a href="http://www.rescare.com">http://www.rescare.com</a>. If we amend or waive any of the provisions of the Code of Conduct applicable to our directors, executive officers or senior financial officers, we intend to disclose the amendment or waiver on our website. We will provide to any person without charge, upon request, a copy of the Code of Conduct. You can request a copy by contacting our communications department, 9901 Linn Station Road, Louisville, Kentucky, 40223, (telephone) 502-394-2100 or communications@rescare.com.

#### **Nomination Procedures**

Since becoming a wholly owned subsidiary of New Holdco, ResCare no longer maintains procedures for shareholders to recommend nominees to the board of directors.

# Item 11. Executive Compensation

#### **Compensation Discussion and Analysis**

Compensation Program Objectives

ResCare's business goal is to provide quality human services to people with special needs, while at the same time enhancing long-term shareholder value. We believe that the compensation of our executives should reflect the value the company attributes to their skills, experience, loyalty to the company and adherence to its mission. The compensation should serve as an incentive for the executives to remain with the company and to strive to achieve goals and objectives that contribute to the quality of services we provide to the people we serve and to long-term shareholder value in the company. We believe that the compensation of our executives should also be structured with sensitivity to ResCare's employees and to the people we serve.

ResCare is unique in the human services industry because of the scope and variety of the services it provides. ResCare serves people with intellectual, cognitive, developmental or physical disabilities, mental illness, acquired brain injury, youth with emotional or behavioral challenges, adults with economic and other barriers to productive employment, and the elderly who need support services in order to remain in their own homes as long as possible. ResCare employees, particularly its direct care employees, work in industries that rely for the most part on government funding, which does not compensate such important work highly. Its executives, who have been with the company for many years, are knowledgeable about the business, strongly supportive of its mission and sought after by competitors and others interested in their talent. We believe that we have a very talented group of executives and want them to remain with ResCare.

ResCare's executive compensation program has been designed to support the objectives of promoting high quality service and strong operating and financial performance, while also taking into consideration ResCare's mission and its employees and constituents. Specifically, our compensation program:

- provides incentives and rewards that are based on individual, group and company-wide performance in achieving quality of service and financial goals as identified in ResCare's strategic business plan;
- provides sufficient value to attract and retain talented employees on a long-term basis; and
- links the interests of executives with the long-term performance of the company by making equity-based awards a significant element of executive compensation.

Historically, we have used employment contracts with executive officers as well as other key employees to recruit and retain high quality employees. Our employment contracts for the named executive officers are individually negotiated and approved by the executive compensation committee and provide the framework for each executive's compensation package. During 2011, we entered into new employment agreements with our executive officers to reflect the acquisition of ResCare by an affiliate of Onex Partners III LP at the end of 2010.

The talent and compensation committee provides overall guidance for our executive compensation policies and determines the amounts and elements of the compensation packages for executives. The committee generally solicits recommendations from our chief executive officer with respect to establishing compensation policies for the organization, establishing company and individual performance goals, and making compensation decisions for executive officers other than himself. The committee reviews the total package including all forms of compensation and benefits and the potential total future value of the compensation decisions made.

In determining the compensation for our executives, we take into account several considerations that relate to the specific nature of our business:

- the complexity of our business and its highly regulated nature. ResCare currently operates in 42 states, Washington DC, Puerto Rico and Canada. Our Job Corps operations are subject to United States Department of Labor requirements and federal government contract regulation, our workforce development operations are subject to both federal and local regulations and criteria, and the residential services group operates in multiple states, each of which has its own reimbursement system and regulations. The people ResCare serves are some of the most vulnerable and regulations concerning their care are extensive. States operate on annual budgets which affect the reimbursement environment in which ResCare operates. ResCare's executives must understand the complexities of the various regulatory systems and be able to manage operations within them;
- the special needs of the people we serve. As described above, ResCare serves people with many different special needs including those with developmental disabilities, those from disadvantaged backgrounds, the elderly, and people seeking assistance overcoming barriers to employment. These are vulnerable populations who are served by our dedicated employees, and we do not want our executives' compensation to be excessively disproportionate to the compensation of people in our operations, especially those who provide the direct services to the people we serve; and
- the experience, skills and commitment of our leadership team. Our executives have been with the company for significant lengths of time, including both periods of economic growth and recessions, and have acquired an understanding of its operations and the complexities of its business. Their skills and experience contributed greatly to the past growth of our company, and they have demonstrated their commitment to the company during more difficult times. We want to retain their skills to continue the momentum and reward their loyalty and service.

Our compensation packages for senior executives provide that performance-based cash compensation can be earned only if the company attains a minimum net income threshold. Giving priority to the achievement of company performance measures encourages a collaborative focus on corporate goals and performance.

The individual performance goals for cash incentive compensation reward quality of service, compliance and effective risk management as well as financial performance. A portion of the cash incentive compensation that our CEO and business unit leaders can earn depends on the achievement of quality assurance goals under our "Best in Class" performance benchmarking system. Similarly, the performance goals for our financial and risk management executives include effectiveness of internal control, compliance assessment, and addressing identified risks. We also include the achievement of quality, compliance and risk management measures at the regional and local levels in the incentive compensation program for our regional managers.

#### Components of Executive Compensation

The three primary components of ResCare's executive compensation are base salary, annual cash incentive and long-term equity-based incentive compensation. Following ResCare's acquisition by an affiliate of Onex Partners III LP, our equity-based compensation has been in the form of options to purchase stock in Onex Rescare Holding Corporation ("New Holdco"), the entity that owns 100% of the shares of ResCare. ResCare also contributes to the retirement savings plan for the executives at the same rate as for other employees, up to the limit permitted by law for highly compensated employees. We provide automobile allowances for executives whose operations permit reimbursement for such expense, and we reimburse Mr. Gronefeld for the expenses of an annual physical to the extent not covered by insurance. The employment contracts also

provide for additional benefits that do not involve material cost but which we also describe elsewhere in this annual report. ResCare does not provide material perquisites to its executive officers.

The employment agreements for our executives provide for approximately equal amounts of base salary and cash incentive compensation. The incentive compensation is earned only if the company attains a budgeted level of earnings before interest, income taxes, depreciation and amortization ("EBITDA"), and the executive attains performance goals related to his individual responsibilities. The equity-based component consists of grants of stock options in New Holdco that can be exercised only if milestones in equity value per share are achieved. These awards are described in greater detail below. The compensation under these packages increases reasonably and rationally rather than quickly and in large intervals; salary increases are gradual, incentive compensation is based on annually established goals, and stock options can be exercised only if the Company achieves performance goals.

For 2011, the mix of compensation earned by each named executive officer was as follows:

Executive	Base Salary as % of Total Compensation (1)	Annual Cash Incentives as % of Total Compensation	Long Term Equity as % of Total Compensation
Ralph Gronefeld	13.1%	12.3%	74.6%
Patrick Kelley	16.2%	15.2%	68.6%
David Miles	19.9%	16.4%	63.7%
David Waskey	25.3%	22.3%	52.4%
Richard Tinsley	25.7%	21.1%	53.2%

<sup>(1)</sup> As used in this chart, "Total Compensation" includes the sum of base salary, actual annual cash incentive, and grant-date value of equity awards.

#### Base Salaries

The base salaries of ResCare's named executive officers were established through the negotiation of their employment agreements. Base salaries are intended to be market competitive, not market leaders, and take into account the considerations discussed above. We believe salaries are appropriate based on our senior officers' responsibilities to head significant business units or functions and the objectives of our compensation program discussed elsewhere in this section. In 2011, the base salaries for our named executive officers were as follows:

• Ralph G. Gronefeld, Jr.	\$ 440,000
• Patrick G. Kelley	400,000
• David W. Miles	300,000
• David S. Waskey	250,000
• Richard L. Tinsley	250,000

Base salaries may be adjusted from time to time for changes in the executive's responsibilities or for market conditions. When we completed new executive agreements with our named executives for terms through the end of 2015, our executive compensation committee did not conduct an analysis of peer group performance or executive compensation. In 2012, the committee engaged Mercer, Inc. to conduct an organization-wide analysis of our compensation policies, for use in future compensation decisions, including executive officer compensation.

#### Non-Equity Incentive Compensation

The annual non-equity or cash incentive compensation is designed to support the company's strategic business plan and to reward achievement of individual, group, and company-wide quality of service, operational and financial goals. The executive compensation committee annually establishes financial and non-financial performance measures with threshold and maximum performance targets for our named executive officers, in consultation with the CEO.

Our non-equity incentive compensation plan for 2011 was been modified to reflect our status as a private company. Payment of cash incentive awards now depends upon the company achieving a budgeted level of EBITDA instead of net income as before. The EBITDA target for 2011 was \$121.6 million, which was achieved. The board of directors and management intend to continue to set the financial performance target at a level that is achievable but challenging for the company to attain.

Our named executive officers are eligible to earn cash incentive compensation equal to up to 100 percent of salary. Seventy percent of the cash incentive compensation is based upon the Company's achievement of 100% of the EBITDA target to encourage a collaborative focus on corporate goals and performance. Thirty percent is based upon the achievement of individual performance goals related to business units or functions for which the named executive officer has direct responsibility. The Company must attain 90% of the EBITDA target before the named executive officers become eligible to receive cash incentive awards for achieving individual performance goals established annually by the Talent and Compensation Committee.

Our cash incentive plan also allows for longer-term cash incentive awards for officers other than senior management. Eligible officers can earn a "super bonus" equal to from 10% to 25% of salary (depending on position) if the company attains a targeted amount of EBITDA for the 2013 fiscal year. Members of senior management who received awards of Extra Stock Options under our equity-based incentive compensation program (described below) are not eligible for the longer-term cash incentive awards.

#### Equity-based Incentive Compensation

Our equity-based compensation program is intended to allow members of ResCare's management to share any gains in the value of equity in New Holdco. The Onex Rescare Holdings Corporation Stock Option Plan provides for awards of options to purchase stock of New Holdco equal to 8% of the outstanding equity of New Holdco (or approximately 7.5% on a fully diluted basis). The option plan authorizes two different pools of stock options, each having separate vesting and exercise requirements. Primary Stock Options equal 6.5% of the outstanding equity, and Extra Stock Options equal 6.5% of the outstanding equity. Except for a percentage of the Primary Stock Options reserved for future grants to new employees, all of the authorized options were issued to members of ResCare's management and its directors on April 1, 2011. In general, the vesting and exercise requirements on the two classes of option allow option recipients to realize an economic return on their options only if the value of New Holdco appreciates significantly.

Primary Stock Options vest 20% per year from December 22, 2010 (the date of the Onex acquisition) for the initial grants in March 2011 and from the grant date for subsequent grants. The exercise price is \$5,000 per share for the initial grants, based on the valuation of New Holdco on December 22, 2010. For subsequent grants, the exercise price will be the valuation of New Holdco on the grant date. Primary Stock Options may be exercised only if the growth in equity value per share at the time of exercise exceeds a 10% annual compound annual growth rate from the date of the Onex acquisition. In determining whether the growth milestone has been achieved, the equity value per share of New Holdco is valued at (i) the share price in a public market following an initial public offering; (ii) the valuation implied by an offering to buy New Holdco, or (iii) 5.5 times EBITDA for the trailing twelve month period.

Extra Stock Options vest immediately upon grant, but can be exercised only if the equity value per share exceeds three times the equity value per share on the date of the Onex acquisition. The valuation method is the same as that for Primary Stock Options.

On April 1, 2011, Messrs. Gronefeld, Kelley, Miles, Waskey and Tinsley received initial grants of both Primary Stock Options and Extra Stock options.

Section 162(m) of the Internal Revenue Code as amended provides generally that the compensation paid by publicly held companies to the chief executive officer and the four most highly paid senior executive officers (other than the chief

executive officer) in excess of \$1 million per executive will be deductible by ResCare only if paid pursuant to a qualifying performance-based compensation plan approved by ResCare shareholders. The Onex Rescare Holdings Corp. Stock Option Plan includes performance criteria intended to have Primary Stock Options and Extra Stock Options qualify as performance-based compensation for purposes of Section 162(m).

## Change of Control and Severance Provisions

The employment agreements with our executives generally provide that if an executive's employment is terminated without cause or if the employment agreement is not extended by the company, the executive will receive any earned but unpaid incentive bonus for any calendar year ending before or at termination, and executive's base salary will continue for a period of twelve months. The employment agreements for Mr. Gronefeld and Mr. Kelley entitled them to receive twice their base salary in monthly installments during the period between the date of termination and March 15 of the following year. Mr. Gronefeld, Mr. Kelley and Mr. Miles are also entitled to receive lump sum payments equal to up to three times base salary in the case of Mr. Gronefeld, and equal to two times base salary in the case of Mr. Kelley and Mr. Miles, if terminated without cause, and in the case of Mr. Gronefeld, if he terminates his employment for good reason, within two years after a change of control occurs. ResCare has employment agreements with many of its management employees throughout the company, and all the agreements contain a severance provision under which the employee receives base salary from three to six months after termination. We believe it is appropriate to include these protections for our executives to further our objectives of retaining key executives, and we concluded that the severance provisions were reasonable to help assure the executives that they would be treated fairly in the event of a change of control. Particularly in the case of a change of control, the executive officers could be at risk if a new owner would make significant changes in the direction of the company to which these executives are committed, toward which they have been working and on which their performance is based. We believe these severance provisions are not excessive and are fair to our executives. The change of control and severance provisions are described more fully in the discussion of employment agreements following the Summary Compensation Table and in the table entitled Potential Payments Upon Termination or Change of Control below.

We do not provide our executives with tax gross-up protection if the benefits provided upon or following a change of control result in excise taxes under Section 280G of the Internal Revenue Code.

## **Talent and Compensation Committee Report**

The executive compensation committee has reviewed and discussed the Compensation Discussion and Analysis with management and, based on such review and discussion, the committee recommended to the board of directors that the Compensation Discussion and Analysis be included in this Annual Report on Form 10-K.

**Talent and Compensation Committee** 

Robert E. Hallagan, Chair William E. Brock Robert M. Le Blanc

# **Summary Compensation Table**

The following table provides information concerning compensation awarded to or earned during the years ended December 31, 2011, 2010 and 2009, by our named executive officers.

Name and Principal Position (a)	Year (b)	Salary (c)	Bonus (1)	Stock Awards <sup>(2)</sup> (e)	Non-Equity Incentive Plan Compensation <sup>(3)</sup> (f)	Compensation (4)	Total (h)
Ralph G. Gronefeld, Jr.  President and Chief  Executive Officer	2011 2010 2009	\$ 441,018 441,018 440,000	\$ — 100,000 —	\$2,507,812 — —	\$ 413,600 — —	\$ <u>-</u> -	\$3,362,430 541,018 440,000
Patrick G. Kelley Chief Operating Officer	2011 2010 2009	400,016 400,000 350,000	100,000 25,000	1,696,092 — —	376,000 —	_ _ _	2,472,108 500,000 375,000
David W. Miles Executive Vice President and Chief Financial Officer	2011 2010 2009	300,012 300,012 300,000	75,000 —	957,843 — —	246,000 —	_ _ _	1,503,855 375,012 300,000
David S. Waskey General Counsel and Chief Compliance Officer	2011 2010 2009	250,011 225,011 225,000	15,000	517,784 — —	220,000 — —	_ _ _	987,795 240,011 225,000
Richard L. Tinsley Executive Vice President- Workforce Services	2011 2010 2009	250,011 245,011 230,000	15,000	517,784 — —	205,000 — —	_ _ _	972,795 260,011 230,000

The Company awarded one-time bonuses to the named executive officers in 2010 in recognition of the financial results achieved by the company despite several extraordinary developments during the year described under "Compensation Discussion and Analysis -- Non-Equity Incentive Compensation," above. Mr. Kelley was also awarded \$25,000 in 2009 and 2010 in recognition of the additional responsibilities he assumed following his appointment as Chief Operating Officer effective June 26, 2009. Mr. Kelley had previously served as President of the Community Services Group from the time he rejoined ResCare on January 1, 2008.

The amounts in column (e) for 2011 show the grant date fair value of the one-time grant of options on April 1, 2011 pursuant to the Onex Rescare Holdings Corp. Stock Option Plan, computed in accordance with FASB ASC Topic 718.

Non-equity incentive compensation paid to the executive officers is based on attainment of performance goals for the fiscal year approved by the executive compensation committee of the board of directors and as otherwise provided in their employment agreements.

<sup>&</sup>lt;sup>(4)</sup> All Other Compensation represents matching contributions allocated by ResCare to the Retirement Savings Plan.

#### **Grants of Plan-Based Awards Table**

The following table shows the incentive plan awards granted to our named executive officers for 2011. ResCare attained EBITDA equal to at least 90% of the EBITDA target for 2011, which is required before our executives can earn cash incentive compensation based upon the attainment of individual performance goals.

				Estimated	All Other		
				Future	Option		
		Estim	ated	Payouts	Awards:	Exercise	Grant Date
		Future P	ayouts	Under Equity	Number of	Price of	Fair Value
		Under No	n-Equity	Incentive	Shares	Option	of Option
	Grant	Incentive Plan	n Awards <sup>(2)</sup>	Plan Awards	Underlying	Awards	Awards
Name	Date (1)	Threshold (\$)	Target (\$)	Threshold (#)	Options (#)	(\$/share)	(\$)
Ralph G. Gronefeld, Jr.	4/1/11	\$ 26,400	\$ 440,000	809	_	\$ 5,000	\$ 2,507,812
Patrick G. Kelley	4/1/11	24,000	400,000	547	_	5,000	1,696,092
David W. Miles	4/1/11	18,000	300,000	309	_	5,000	957,843
David S. Waskey	4/1/11	15,000	250,000	167	_	5,000	517,784
Richard L. Tinsley	4/1/11	15,000	250,000	167	_	5,000	517,784

<sup>(1)</sup> Cash incentive compensation is granted as of the date approved by the Talent and Compensation Committee.

## **Employment and Other Agreements**

Employment agreements with named executive officers

ResCare has employment agreements with all of its named executive officers. The agreements are substantially similar to each other, and were approved by the executive compensation committee of the board of directors. Following the acquisition of our company by an affiliate of Onex Partners III LP in the fourth quarter of 2010, we entered into a new employment agreements with Messrs. Gronefeld, Kelley, Miles, Waskey and Tinsley effective January 1, 2011.

*Term.* The agreements all are for terms expiring on December 31, 2015, and may be renewed for successive one-year terms at the company's option with the executive officer's consent.

Base Salary. Under their employment agreements, the base salaries for our named executive officers for 2011 were:

- \$440,000 for Mr. Gronefeld;
- \$400,000 for Mr. Kelley;
- \$300,000 for Mr. Miles;
- \$250,000 for Mr. Waskey; and
- \$250,000 for Mr. Tinsley.

The amounts shown in the "Threshold" column assumes that the 90% of the Company's EBITDA target has been attained. Under the executives' employment agreements, there are no payments of non-equity incentive compensation unless the Company meets or exceeds 90% of its annual EBITDA target as established by the Talent and Compensation Committee. If the Company attains the threshold EBITDA target, the executive would receive incentive compensation only if he also attains one or more individual performance targets. The amount shown assumes the attainment of one individual target representing the smallest percentage of salary. The target payout is 100% of the executive's base salary, which is the maximum cash incentive compensation paid if all target criteria are met. Actual cash incentive compensation may range between the threshold and the target amounts. Personal performance targets are described in the discussion of the executives' employment agreements below.

Base salaries may be adjusted from time to time for changes in the executive's responsibilities or for market conditions. *Cash Incentive Compensation*. Each of the executive officers is eligible to receive annual cash incentive compensation based upon the attainment of both company performance criteria and individual performance criteria. Before any executive could earn cash incentive compensation, ResCare must meet or exceed 90% of its annual EBITDA target, as determined by the board of directors. In determining actual EBITDA, the executive compensation committee may, in its sole discretion, make good faith adjustments to reflect non-recurring or unusual items, including, without limitation, to give effect on a pro forma basis to any acquisition of stock or assets by the company. The individual performance criteria reward the attainment of strategic objectives by the business unit managed by each executive. The criteria are established annually by the executive compensation committee and ResCare's management team.

Our named executive officers are eligible to earn cash incentive compensation equal to up to a 100 percent of salary. Seventy percent of the cash incentive compensation is based upon the company's achievement of the EBITDA target to encourage a collaborative focus on corporate goals and performance. Thirty percent is based upon the achievement of individual performance goals related to business units or functions for which the named executive officer has direct responsibility.

If the Company attains 90% of its EBITDA target for the year, the named executive officers become eligible to earn cash incentive compensation equal to 6% of base salary for achieving each of five individual performance goals, or 30% of base salary if all five goals are attained. The non-company performance related goals for 2011 for the named executive officers were as follows:

Mr. Gronefeld's goals were to (i) develop and implement a plan for the HomeCare business segment; (ii) develop and implement the strategic plan for the company; (iii) evaluate all business units and services with respect to possible divestiture or other action; (iv) develop a business development plan for each business segment; and (v) develop and implement an effective talent management program that develops leadership and drives performance. Mr. Gronefeld was determined to have achieved the first four of these goals for which he earned cash incentive compensation of \$105,600.

Mr. Kelley's goals were to (i) develop and implement a plan for the Residential Services business segment; (ii) develop and implement a plan for the Youth Services business segment; (iii) develop and implement the strategic plan for each business segment; (iv) develop and implement a restructuring plan for the business development team; and (v) develop and implement a quality improvement plan that reduces risk management costs and improves cash collections. Mr. Kelley was determined to have achieved the first four of these goals for which he earned cash incentive compensation of \$96,000.

Mr. Miles' goals were to (i) manage costs of accounting and financial services to or below budgeted amounts; (ii) develop an implementation plan supporting the company's strategic goals; (iii) analyze the economic drivers for each business segment and document recommendations improving efficiency; (iv) implement a cost-containment program for corporate administrative departments, including improving compliance; and (v) improve management reporting. Mr. Miles was determined to have achieved the first two of these goals for which he earned cash incentive compensation of \$36,000.

Mr. Waskey's goals were to (i) successfully resolve material litigation; (ii) hire and delegate day-to-day responsibilities to associates; (iii) hire a director of licensure and regulatory compliance and improve the compliance process; (iv) develop investigative processes that reduce litigation exposure; and (v) manage compliance and legal department costs and total litigation cost at or below budget. Mr. Waskey was determined to have achieved the second, fourth and fifth of these goals for which he earned cash incentive compensation of \$45,000.

Mr. Tinsley's goals were to (i) win new contract awards in the UK; (ii) achieve 2011 international revenue and contribution targets; (iii) achieve 2011 domestic revenue and contribution targets; (iv) develop and implement a plan for the Workforce Services business segment; and (v) develop and implement a quality improvement plan. Mr. Tinsley was determined to have achieved the fourth and fifth of these goals for which he earned cash incentive compensation of \$30,000.

Termination. If Mr. Gronefeld's or Mr. Kelley's employment is terminated by ResCare without cause or if the employment agreement expires and the company elects not to renew it, or, in the case of Mr. Gronefeld, if he terminates his employment for good reason as defined in his agreement, the executive is entitled to receive twice his then-current full base salary payable in equal monthly installments from the date of termination until March 15 of the calendar year following termination. In the cases of the other named executive officers, if the employment agreement is terminated without cause by ResCare or is terminated because ResCare elects not to renew the employment agreement, the officer is entitled to receive his base salary for 12 months after termination. If the executive voluntarily terminates his employment, or elects not to renew the employment agreement at the end of its term, he will receive his salary through the date of termination. In all of these cases, the executive is also entitled to receive any earned but unpaid incentive bonus for a calendar year ending before or at termination.

If employment is terminated because of disability, upon expiration of such executive's paid time off and emergency leave reserve, both as defined in the executives' employment agreements, each named executive officer will continue to receive base salary until the earlier of the termination of the agreement or the commencement of disability benefits under the benefit plan. In addition, if the agreement terminates because of commencement of disability benefits and the disability benefits do not equal 100% of base salary, the executive will receive the difference between base salary and the disability payment until the agreement terminates due to disability as provided in the agreement. The executive would also receive any earned but unpaid incentive bonus for a calendar year ending before termination.

If, within two years after a change of control, Mr. Gronefeld's employment agreement is terminated either by ResCare without cause or by Mr. Gronefeld for good reason as defined in his agreement, he is entitled to receive the greater of the unpaid amount of his then-current base salary for the balance of the term of the agreement or three times his then-current base salary. If Mr. Miles' or Mr. Kelley's employment is terminated without cause by the company within two years after a change of control, each is entitled to receive a lump sum payment equal to two times his then current base salary. He is also entitled to receive any earned but unpaid incentive bonus for a calendar year ending before termination and a pro-rated incentive bonus for the current year through the date of termination.

Restrictive covenants. Each named executive officer agrees not to compete with ResCare during employment and for a stated period of time after termination of his employment: 24 months in the case of Mr. Gronefeld and Mr. Kelley and 12 months in the cases of Messrs. Miles, Waskey and Tinsley. Each named executive officer also agrees to maintain confidentiality of ResCare's information and not to disparage ResCare or its employees.

*Other provisions*. The company has agreed to pay for Mr. Gronefeld the portion of reasonable and customary costs of an annual executive physical at the Mayo Clinic or other comparable facility that is not paid by health insurance.

# Outstanding Equity Awards at Fiscal Year-End

The following table shows current holdings of stock options by the named executive officers.

Option Awards (1)

Name	Number of Securities Underlying Unexercised Options Exercisable (#)	Number of Securities Underlying Unexercised Options Unexercisable (#)	E	Option Exercise Trice (\$)	Option Expiration Date
Ralph G. Gronefeld, Jr.	143	571	\$	5,000	12/22/2020
,	_	95		5,000	12/22/2020
Patrick G. Kelley	95	381		5,000	12/22/2020
	_	71		5,000	12/22/2020
David W. Miles	48	190		5,000	12/22/2020
	_	71		5,000	12/22/2020
David S. Waskey	24	95		5,000	12/22/2020
	_	48		5,000	12/22/2020
Richard L. Tinsley	24	95		5,000	12/22/2020
•	_	48		5,000	12/22/2020

Each named executive received two option grants. The first, larger number is the number of Primary Stock Options; the second is the number of Extra Stock Options. The terms of each class of options are described under "Equity-Based Incentive Compensation" in the Compensation Discussion and Analysis.

# **Option Exercises and Stock Vested**

None of the named executive officers exercised options during 2011. There are no currently outstanding stock awards.

	Option A	wards
	Number of Shares Acquired on Exercise (#)	Value Realized on Exercise (\$)
Ralph G. Gronefeld, Jr.	<del>_</del>	_
Patrick G. Kelley	<del>-</del>	_
David W. Miles	_	_
David S. Waskey	_	_
Richard L. Tinsley	_	_

#### Potential Payments upon Termination or Change of Control

The following table provides information about payments or benefits that would be due to the named executive officers under the terms of their current employment agreements if the employment agreement is terminated or there is a change of control of the company. These amounts assume cash incentive compensation payment at 100% of targeted incentive compensation which equals 100% of base salary for 2011 and termination or a change of control on December 31, 2011. Any payments upon termination of employment or change of control are governed by the executives' employment agreements, which became effective on January 1, 2011.

The employment agreements define a change of control as (i) any event or series of events which have the effect of any "person" other than (x) Onex Corporation, Onex Partners III LP or any of their respective affiliates or any group including any of the foregoing and (y) any trustee or other fiduciary holding securities of ResCare under any employee benefit plan of ResCare, becoming the beneficial owner, directly or indirectly, of securities of ResCare representing 50% of more of the combined voting power of the Company's then outstanding capital stock; (ii) any merger, consolidation, share exchange, recapitalization or other transaction in which any person other than Onex Corporation, Onex Partners III LP or any of their respective affiliates or any group including any of the foregoing becomes the beneficial owner of securities of ResCare representing 50% or more of the combined voting power of ResCare's then outstanding capital stock; (iii) all or substantially all of the business of ResCare is disposed of pursuant to a partial or complete liquidation, sale of assets, or otherwise. Provided, however, that if the executive compensation committee believes an award will constitute "deferred compensation" pursuant to Internal Revenue Code Section 409A, the committee may provide that "change of control" for that award will have the meaning given in guidance from the Internal Revenue Service construing that term for purposes of allowable triggers for payment of deferred compensation.

Payments Under Termination  Severance (2011 Base Salary and Target Bonus)	Non-Renewal by Company	Involuntary Not-For-Cause Termination (No Change of Control)	Involuntary Termination (Change of Control)	Death or Disability
Ralph G. Gronefeld, Jr.	\$ 1,320,000	\$ 1,320,000 (1)	\$ 1,760,000	\$ 440,000
Patrick G. Kelley	1,200,000	1,200,000	1,200,000	400,000
David W. Miles	600,000	600,000	900,000	300,000
David S. Waskey	500,000	500,000	500,000	500,000
Richard L. Tinsley	500,000	500,000	500,000	500,000
Stock Options (2)				
Ralph G. Gronefeld, Jr.	_	_	2,507,812	2,507,812
Patrick G. Kelley	_	_	1,696,092	1,696,092
David W. Miles	_	_	957,843	957,843
David S. Waskey	_	_	517,784	517,784
Richard L. Tinsley	_	_	517,784	517,784
Total				
Ralph G. Gronefeld, Jr.	1,320,000	1,320,000	4,267,812	2,947,812
Patrick G. Kelley	1,200,000	1,200,000	2,896,092	2,096,092
David W. Miles	600,000	600,000	1,857,843	1,257,843
David S. Waskey	500,000	500,000	1,017,784	767,784
Richard L. Tinsley	500,000	500,000	1,017,784	767,784

<sup>(1)</sup> If Mr. Gronefeld voluntarily terminates his employment for Good Reason, as provided in his employment agreement discussed above, he would receive the same amounts as shown in the table for Involuntary Not-for-Cause Termination (no change of control).

Values of unexercised and unvested options automatically vest upon the change of control. Under the executive officers' employment agreements, regardless of the manner of termination of an executive officer's employment, he is entitled to receive the following amounts earned during his employment:

- Base salary until date of termination;
  - Earned but unpaid cash incentive compensation for the calendar year preceding termination (except termination for cause in which case no incentive compensation for the calendar year in which employment is terminated shall be paid);
  - Unused paid time off;
  - Amounts accrued and vested in the Company's 401k plan; and
  - Vested Primary Stock Options may be exercised within three months after termination of employment other than for
    cause, in which case any unexercised options are forfeited. Extra Stock Options are forfeited following termination
    of employment for any reason.

## Compensation committee interlocks and insider participation

None of the executive officers of ResCare has served as a member of the board of directors or compensation committee of another entity that had one or more of its executive officers serving as a member of the board of directors of ResCare.

## **Director compensation**

Under ResCare's current director compensation policy, which was adopted when ResCare was publicly held, non-employee directors receive an annual cash retainer of \$36,000, meeting fees of \$2,500 for each board meeting attended, and meeting fees of \$1,000 for each committee meeting attended (except for audit committee and special committee meetings, for which the fee is \$2,500 per meeting attended). James H. Bloem, Chairman of the Board, receives an additional annual cash retainer of \$30,000. Olivia F. Kirtley receives an additional annual cash retainer of \$24,000 for serving as Chairman of the Audit Committee. David Braddock, Chairman of the Ethics and Compliance Committee, Robert E. Hallagan, Chairman of the Executive Compensation Committee, Robert Le Blanc, Chairman of the Mergers and Acquisitions Committee, and Steven S. Reed, Chairman of the Corporate Governance and Nominating Committee, each receive an additional annual cash retainer of \$18,000 for serving as committee chairs. Directors who are employees of ResCare do not receive additional compensation for service on the Board or its committees.

In addition, each of the non-employee directors other than Mr. Le Blanc received a one-time grant of 62 Primary Stock Options in 2011.

# **Fiscal 2011 Director Compensation Table**

The following table shows compensation paid or awarded to our eight non-employee directors for the year ended December 31, 2011. Mr. Gronefeld, the Company's President and Chief Executive Officer, is not included in this table because he is an employee of the Company and thus receives no compensation for his service as a director. Mr. Gronefeld's compensation from the Company is reported in the Summary Compensation Table.

Name	Fees Earned or Paid in Cash	Stock Awards (3)		Total	
James H. Bloem	\$ 108,500	\$ 192,436	\$	300,936	
David Braddock (1)	84,500	192,436		276,936	
William E. Brock	92,500	192,436		284,936	
Steven B. Epstein	56,500	192,436		248,936	
Robert Hallagan	95,500	192,436		287,936	
Olivia F. Kirtley	102,500	192,436		294,936	
Robert M. Le Blanc (2)	_	_		_	
Steven S. Reed	84,500	192,436		276,936	

The fees for Dr. Braddock are paid to University Physicians, Inc., the Colorado University faculty practice plan of which Dr. Braddock is a member.

# Item 12. Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters

ResCare is a wholly owned subsidiary of Onex Rescare Holdings Corp. ("New Holdco"). The following table sets forth information with respect to the beneficial ownership of New Holdco voting and non-voting common stock as of February 16, 2012 by:

- each person who is known by us to beneficially own 5% or more of the total number of voting and non-voting shares of common stock of New Holdco;
- each of our directors;
- each of our named executive officers: and
- all directors and executive officers as a group.

The director fees for Mr. Le Blanc are paid to Onex Partners Management LP. Mr. Le Blanc declined the options awarded to non-employee directors based on the policies of his employer.

<sup>(3)</sup> Represents the aggregate grant date fair value of stock option awards in 2011, computed in accordance with FASB ASC Topic 718.

Beneficial ownership is determined in accordance with the rules of the SEC. Unless otherwise indicated, each of the shareholders listed below has sole voting and investment power over the shares.

Name of Beneficial Owner	Number of Shares Beneficially Owned <sup>(1)</sup>	Percent of Class <sup>(2)</sup>	
DIRECTORS AND NAMED EXECUTIVE OFFICERS		•	
James H. Bloem	12	*	
David Braddock, Ph.D.	12	*	
William E. Brock	12	*	
Steven B. Epstein	52	*	
Robert E. Hallagan	12	*	
Olivia F. Kirtley	12	*	
Steven S. Reed	12	*	
Robert M. Le Blanc	(3)	_	
Ralph G. Gronefeld, Jr.	813	1.7%	
Patrick G. Kelley	104	*	
David W. Miles	78	*	
Richard L. Tinsley	32	*	
David S. Waskey	26	*	
All directors and executive officers as a group (13 persons) (4)	1,177	2.4%	
OTHER SECURITY HOLDERS WITH MORE THAN			
5% OWNERSHIP	(5)		
Onex Corporation	46,550 (5)	96.6%	

<sup>\*</sup> Less than 1%.

## Item 13. Certain Relationships and Related Transactions, and Director Independence

#### **Related Person Transaction Policy**

The Related Person Transaction Policy was adopted by the board of directors to provide guidance to executive officers and directors in recognizing and addressing actual and apparent conflicts of interest that may arise when an executive officer or director has or could have a direct or indirect material interest in a transaction with ResCare in which the executive officer or director participates or could be seen as participating. The policy also sets forth the guidelines under which certain

Includes 12 exercisable stock options for each of Messrs. Bloem, Braddock, Brock, Epstein, Hallagan, Reed and Ms. Kirtley. Includes the following number of exercisable stock options for the named executive officers: Mr. Gronefeld – 143; Mr. Kelley – 95; Mr. Miles – 48; Mr. Tinsley – 24; and Mr. Waskey – 24.

<sup>(2)</sup> Percentage of common stock, including both voting and non-voting shares. See footnote 4.

<sup>(3)</sup> Mr. Le Blanc is a managing director of Onex Corporation. These shares are shown as beneficially owned by Onex Corporation.

<sup>&</sup>lt;sup>(4)</sup> Each of our named executive officers granted Onex Partners III LP an irrevocable proxy with respect to all matters submitted to the stockholders of New Holdco for a vote or written consent. See "Certain Relationships and Related Person Transactions—Stockholders agreement" below.

<sup>(5)</sup> Includes shares owned by the following affiliates of Onex Corporation: Onex Partners LP, Onex Partners III LP, Onex American Holdings II LLC, ResCare Executive Investco LLC, Rescare EI II LLC, Onex Advisor III LLC, Onex Partners III PV LP, Onex Partners III Select LP, and Onex Partners III GP LP. Onex Corporation may be deemed to own beneficially the shares held by these affiliates. The address of Onex Corporation is 161 Bay Street, Toronto, Ontario M5J 2S1 Canada. The address for each of Onex Partners LP, Onex Partners III LP, Onex US Principals LP, Onex Partners III PV LP, Onex Partners III Select LP, and Onex Partners III GP LP is c/o Onex Investment Corporation, 712 Fifth Avenue, New York, New York 10019. The address for each of Onex American Holdings II LLC, Onex US Principals LP, ResCare Executive Investco LLC, Rescare EI II LLC, and Onex Advisor III LLC is c/o Onex Corporation, 421 Leader Street, Marion, Ohio 43302.

transactions must be reviewed and approved or ratified by a committee of independent directors and the related disclosure requirements.

The policy defines a "related person" as any (i) director or executive officer of ResCare; (ii) nominee for director; (iii) immediate family members of any director, executive officer or nominee; or a beneficial owner (other than a financial institution) of more than 5% of ResCare's voting securities.

The audit committee reviews and approves transactions with ResCare in which a related person has or could have a direct or indirect material interest. The following transactions are not deemed to create a direct or indirect material interest for a related person and therefore are not reviewed and do not require approval or ratification:

- Transactions not in the ordinary course of business involving less than \$10,000 when aggregated with all similar transactions with the same related person;
- Transactions in the ordinary course of business involving amounts that do not exceed \$120,000;
- Transactions where the related person's interest derives solely from his or her service as a director of another corporation that is a party to the transaction;
- Transactions where the related person's interest derives solely from his or her direct or indirect ownership of another person that is a party to the transaction (other than as a general partner), which ownership interest is less than a 10% equity interest;
- Transactions where the related person's interest derives solely from his or her service as a director or officer of a not-for-profit organization or charity that receives donations from ResCare that are made in accordance with the company's matching gift program that is available on the same terms to all employees;
- Executive compensation arrangements approved by the Talent and Compensation Committee;
- Director compensation arrangements approved by the Corporate Governance and Nominating Committee; and
- Transactions available to all employees generally.

#### **Certain Relationships and Related Person Transactions**

## Management agreement

The Company is party to an Amended and Restated Management Services Agreement with Onex Partners Manager LP, an affiliate of Onex Partners III LP. Under this agreement, Onex Partners Manager is retained to provide consulting services in exchange for an annual advisory fee of \$650,000. Robert Le Blanc is managing director of Onex Partners Manager LP.

## Stockholders agreement

All of the stockholders of New Holdco, including the Onex Investors and certain of our directors and executive officers, are parties to a stockholders agreement pursuant to which (i) Onex Partners III LP has the right to elect each member of our board of directors, (ii) each stockholder, other than the Onex Investors, granted Onex Partners III LP an irrevocable proxy with respect to all matters submitted to the stockholders for a vote or written consent, (iii) the stockholders agreed to dragalong, tag-along and other rights with respect to the transfer of their shares and (iv) the Onex Investors have customary demand registration rights, and all of the stockholders have customary "piggy-back" registration rights, with respect to the registration of their shares.

#### **Finance**

U.S. Bank National Association, a subsidiary of U.S. Bancorp, is a member of the lender group under the Company's senior secured credit facility, holding approximately 8.6% of the outstanding indebtedness thereunder. Mrs. Olivia Kirtley, a member of the Company's Board of Directors, is also a member of U.S. Bancorp's board of directors. This credit facility was negotiated on an arm's length basis with no involvement from Mrs. Kirtley.

#### **Consulting Services**

Dr. David Braddock, a member of the Company's Board of Directors, provides consulting services to the Company under the terms of a consultation agreement with an organization affiliated with the University of Colorado, of which Dr. Braddock is a member. The payments to the organization in 2011 were \$46,792, of which Dr. Braddock receives a portion.

#### Legal

Reed Wicker PLLC performs legal services for the Company from time to time. Steven Reed, one of the principals of Reed Wicker PLLC, is a member of the Company's Board of Directors. Payments for these services totaled \$166,026 in 2011.

Epstein, Becker & Green, P.C., or EBG, provides legal services to the Company from time to time. Steven Epstein, a founder and shareholder of EBG, is a member of the Company's Board of Directors. There were no payments for these services in 2011.

#### Leases

The Company leases certain of its facilities under an operating lease with Ventas, Inc., a publicly traded real estate trust. Ronald G. Geary, who served as Chairman of the Company's Board of Directors until 2011, is a director of Ventas. The lease commenced in October 1998 and extends through October 31, 2015. Lease payments to the trust approximated \$1.0 million for 2011. Aggregate future rentals are estimated to be approximately \$3.9 million, subject to annual increases based on the consumer price index.

## **Director Independence**

The board of directors of ResCare is currently composed of nine directors. Although we do not currently have securities listed on a national securities exchange or on an inter-dealer quotation system, we have selected the independence standards of NASDAQ to determine which of our directors qualify as independent. Using the independence standards promulgated by NASDAQ, our board of directors has determined that Ms. Kirtley, Dr. Braddock and Messrs. Bloem, Brock, Hallagan and Reed are independent directors. The Board has determined that the relationships described in this proxy statement for Dr. Braddock, Ms. Kirtley and Mr. Reed are immaterial and do not affect the independence of these directors. Under the NASDAQ rules, we are considered a "controlled company" because more than 50% of the voting power for the election of our directors is held by Onex Rescare Holdings Corp. Accordingly, even if we were a listed company, we would not be required by NASDAQ rules to maintain a majority of independent directors on our board of directors, nor would we be required to maintain a compensation committee or a nominating committee comprised entirely of independent directors.

## Item 14. Principal Accounting Fees and Services

The following table presents fees for professional services rendered by KPMG LLP for the audit of the company's annual financial statements for 2011 and 2010 and fees billed for other services rendered by KPMG LLP.

	2011	2010
Audit fees	\$ 1,070,000	\$ 1,280,000
Audit-related fees	<del></del>	82,500
Total audit and audit-related fees	1,070,000	1,362,500
Tax fees	23,000	47,000
All other fees	<u></u>	
Total fees	\$ 1,093,000	\$ 1,409,500

Audit fees include fees for the audit of the annual consolidated financial statements, reviews of the condensed consolidated financial statements included in our quarterly reports, and statutory audits. Audit fees also include fees for professional services rendered for the audit of the effectiveness of internal control over financial reporting. Tax fees included international tax compliance and consultation services.

The audit committee's policy is to pre-approve all audit and permissible non-audit services provided by the independent registered public accounting firm. These services may include audit services, audit-related services, tax services and other services. Pre-approval is generally provided for up to one year and any preapproval is detailed as to the particular service or category of services and is subject to a specific budget.

#### **PART IV**

#### Item 15. Exhibits and Consolidated Financial Statement Schedules.

#### (a)(1) Index to Consolidated Financial Statements and Financial Statement Schedules:

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Report of Independent Registered Public Accounting Firm	F-2
Consolidated Financial Statements:	
Consolidated Balance Sheets	F-3
Consolidated Statements of Operations	F-4
Consolidated Statements of Shareholders' Equity and Comprehensive Income (Loss)	F-5
Consolidated Statements of Cash Flows	F-6
Notes to Consolidated Financial Statements	F-7
Financial Statement Schedule (1):	
Schedule II – Valuation and Qualifying Accounts	F-40

## (a)(2) Index to Exhibits

- 3.1 Amended and Restated Articles of Incorporation of Res-Care, Inc. dated December 18, 1992, incorporated by reference to Exhibit 3.2 to Res-Care, Inc.'s Annual Report on Form 10-K for the year ended December 31, 2006.
- 3.2 Articles of Amendment to Amended and Restated Articles of Incorporation of Res-Care, Inc. dated May 29, 1997, incorporated by reference to Exhibit 3.1 to Res-Care, Inc.'s Annual Report on Form 10-K for the year ended December 31, 2006.
- 3.3 Articles of Amendment to Res-Care, Inc.'s Articles of Incorporation dated June 23, 2004, incorporated by reference to Exhibits 3(i) and 4 to Res-Care, Inc.'s Quarterly Report on Form 10-Q for the quarter ended June 30, 2004.
- Amended and Restated Bylaws of Res-Care, Inc., incorporated by reference to Exhibit 4.5 to Res-Care, Inc.'s Registration Statement on Form S-8 filed November 27, 2000 (Reg. No. 333-50726).
- 3.5 Articles of Incorporation of Accent Health Care, Inc., incorporated by reference to Exhibit 3.5 to the Registrant's Form S-4 (Reg. No. 333-173527).
- 3.6 Bylaws of Accent Health Care, Inc., incorporated by reference to Exhibit 3.6 to the Registrant's Form S-4 (Reg. No. 333-173527).
- 3.7 Articles of Incorporation of All Ways Caring Services, Inc., incorporated by reference to Exhibit 3.7 to the Registrant's Form S-4 (Reg. No. 333-173527).
- 3.8 Bylaws of All Ways Caring Services, Inc., incorporated by reference to Exhibit 3.8 to the Registrant's Form S-4 (Reg. No. 333-173527).
- 3.9 Articles of Incorporation of Alternative Choices, Inc., incorporated by reference to Exhibit 3.4 to the Registrant's Form S-4 (Reg. No. 333-131590).

<sup>(1)</sup> All other financial statement schedules have been omitted, as the required information is inapplicable or the information is presented in the financial statements or related notes.

- 3.10 Bylaws of Alternative Choices, Inc., incorporated by reference to Exhibit 3.5 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.11 Certificate of Incorporation of Alternative Youth Services, Inc., incorporated by reference to Exhibit 3.6 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.12 Bylaws of Alternative Youth Services, Inc., incorporated by reference to Exhibit 3.7 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.13 Articles of Organization of Arbor E&T, LLC, incorporated by reference to Exhibit 3.8 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.14 Operating Agreement of Arbor E&T, LLC, incorporated by reference to Exhibit 3.9 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.15 Certificate of Incorporation of Arbor PEO, Inc., incorporated by reference to Exhibit 3.15 to the Registrant's Form S-4 (Reg. No. 333-173527).
- 3.16 Bylaws of Arbor PEO, Inc., incorporated by reference to Exhibit 3.16 to the Registrant's Form S-4 (Reg. No. 333-173527).
- 3.17 Articles of Incorporation of B.W.J Opportunity Centers, Inc., incorporated by reference to Exhibit 3.10 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.18 Bylaws of B.W.J Opportunity Centers, Inc., incorporated by reference to Exhibit 3.11 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.19 Articles of Incorporation of Baker Management, Inc., incorporated by reference to Exhibit 3.12 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.20 Bylaws of Baker Management, Inc., incorporated by reference to Exhibit 3.13 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.21 Articles of Incorporation of Bald Eagle Enterprises, Inc., incorporated by reference to Exhibit 3.14 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.22 Bylaws of Bald Eagle Enterprises, Inc., incorporated by reference to Exhibit 3.15 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.23 Articles of Incorporation of Bolivar Developmental Training Center, Inc., incorporated by reference to Exhibit 3.16 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.24 Bylaws of Bolivar Developmental Training Center, Inc., incorporated by reference to Exhibit 3.17 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.25 Articles of Incorporation of Braley & Thompson, Inc., incorporated by reference to Exhibit 3.25 to the Registrant's Form S-4 (Reg. No. 333-173527).
- 3.26 Bylaws of Braley & Thompson, Inc., incorporated by reference to Exhibit 3.26 to the Registrant's Form S-4 (Reg. No. 333-173527).
- 3.27 Certificate of Incorporation of Capital TX Investments, Inc., incorporated by reference to Exhibit 3.18 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.28 Bylaws of Capital TX Investments, Inc., incorporated by reference to Exhibit 3.19 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.29 Articles of Incorporation of Careers in Progress, Inc., incorporated by reference to Exhibit 3.20 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.30 Bylaws of Careers in Progress, Inc., incorporated by reference to Exhibit 3.21 to the Registrant's Form S-4 (Reg. No. 333-131590).
- Certificate of Incorporation of CATX Properties, Inc., incorporated by reference to Exhibit 3.22 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.32 Bylaws of CATX Properties, Inc., incorporated by reference to Exhibit 3.23 to the Registrant's Form S-4 (Reg. No. 333-131590).
- Articles of Incorporation of CNC/Access, Inc., incorporated by reference to Exhibit 3.24 to the Registrant's Form S-4 (Reg. No. 333-131590).

- 3.34 Bylaws of CNC/Access, Inc., incorporated by reference to Exhibit 3.25 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.35 Certificate of Incorporation of Community Advantage, Inc., incorporated by reference to Exhibit 3.26 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.36 Bylaws of Community Advantage, Inc., incorporated by reference to Exhibit 3.27 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.37 Articles of Incorporation of Community Alternatives Home Care, Inc., incorporated by reference to Exhibit 3.37 to the Registrant's Form S-4 (Reg. No. 333-173527).
- 3.38 Bylaws of Community Alternatives Home Care, Inc., incorporated by reference to Exhibit 3.38 to the Registrant's Form S-4 (Reg. No. 333-173527).
- 3.39 Certificate of Incorporation of Community Alternatives Illinois, Inc., incorporated by reference to Exhibit 3.28 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.40 Bylaws of Community Alternatives Illinois, Inc., incorporated by reference to Exhibit 3.29 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.41 Certificate of Incorporation of Community Alternatives Indiana, Inc., incorporated by reference to Exhibit 3.30 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.42 Bylaws of Community Alternatives Indiana, Inc., incorporated by reference to Exhibit 3.31 to the Registrant's Form S-4 (Reg. No. 333-131590).
- Certificate of Incorporation of Community Alternatives Kentucky, Inc., incorporated by reference to Exhibit 3.32 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.44 Bylaws of Community Alternatives Kentucky, Inc., incorporated by reference to Exhibit 3.33 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.45 Articles of Incorporation of Community Alternatives Missouri, Inc., incorporated by reference to Exhibit 3.34 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.46 Bylaws of Community Alternatives Missouri, Inc., incorporated by reference to Exhibit 3.35 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.47 Articles of Incorporation of Community Alternatives Mobile Nursing, Inc., incorporated by reference to Exhibit 3.47 to the Registrant's Form S-4 (Reg. No. 333-173527).
- 3.48 Bylaws of Community Alternatives Mobile Nursing, Inc., incorporated by reference to Exhibit 3.48 to the Registrant's Form S-4 (Reg. No. 333-173527).
- 3.49 Certificate of Incorporation of Community Alternatives Nebraska, Inc., incorporated by reference to Exhibit 3.36 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.50 Bylaws of Community Alternatives Nebraska, Inc., incorporated by reference to Exhibit 3.37 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.51 Certificate of Incorporation of Community Alternatives New Mexico, Inc., incorporated by reference to Exhibit 3.51 to the Registrant's Form S-4 (Reg. No. 333-173527).
- 3.52 Bylaws of Community Alternatives New Mexico, Inc., incorporated by reference to Exhibit 3.52 to the Registrant's Form S-4 (Reg. No. 333-173527).
- Certificate of Incorporation of Community Alternatives Pharmacy, Inc., incorporated by reference to Exhibit 3.38 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.54 Bylaws of Community Alternatives Pharmacy, Inc., incorporated by reference to Exhibit 3.39 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.55 Certificate of Incorporation of Community Alternatives Texas Partner, Inc., incorporated by reference to Exhibit 3.40 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.56 Bylaws of Community Alternatives Texas Partner, Inc., incorporated by reference to Exhibit 3.41 to the Registrant's Form S-4 (Reg. No. 333-131590).
- Certificate of Incorporation of Community Alternatives Virginia, Inc., incorporated by reference to Exhibit 3.42 to the Registrant's Form S-4 (Reg. No. 333-131590).

- 3.58 Bylaws of Community Alternatives Virginia, Inc., incorporated by reference to Exhibit 3.43 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.59 Articles of Incorporation of Community Alternatives of Washington, D.C., Inc., incorporated by reference to Exhibit 3.44 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.60 Bylaws of Community Alternatives of Washington, D.C., Inc., incorporated by reference to Exhibit 3.45 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.61 Articles of Organization of Creative Networks, L.L.C., incorporated by reference to Exhibit 3.46 to the Registrant's Form S-4 (Reg. No. 333-131590).
- Operating Agreement of Creative Networks, L.L.C., incorporated by reference to Exhibit 3.47 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.63 Articles of Incorporation of EduCare Community Living—Normal Life, Inc., incorporated by reference to Exhibit 3.48 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.64 Bylaws of EduCare Community Living—Normal Life, Inc., incorporated by reference to Exhibit 3.49 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.65 Articles of Incorporation of EduCare Community Living-Texas Living Centers, Inc., incorporated by reference to Exhibit 3.50 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.66 Bylaws of EduCare Community Living-Texas Living Centers, Inc., incorporated by reference to Exhibit 3.51 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.67 Certificate of Incorporation of EduCare Community Living Corporation-America, incorporated by reference to Exhibit 3.52 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.68 Bylaws of EduCare Community Living Corporation-America, incorporated by reference to Exhibit 3.53 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.69 Articles of Incorporation of EduCare Community Living Corporation-Gulf Coast, incorporated by reference to Exhibit 3.54 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.70 Bylaws of EduCare Community Living Corporation-Gulf Coast, incorporated by reference to Exhibit 3.55 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.71 Articles of Incorporation of EduCare Community Living Corporation-Missouri, incorporated by reference to Exhibit 3.56 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.72 Bylaws of EduCare Community Living Corporation-Missouri, incorporated by reference to Exhibit 3.57 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.73 Articles of Incorporation of EduCare Community Living Corporation-Nevada, incorporated by reference to Exhibit 3.58 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.74 Bylaws of EduCare Community Living Corporation-Nevada, incorporated by reference to Exhibit 3.59 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.75 Articles of Incorporation of EduCare Community Living Corporation-New Mexico, incorporated by reference to Exhibit 3.60 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.76 Bylaws of EduCare Community Living Corporation-New Mexico, incorporated by reference to Exhibit 3.61 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.77 Articles of Incorporation of EduCare Community Living Corporation-North Carolina, incorporated by reference to Exhibit 3.62 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.78 Bylaws of EduCare Community Living Corporation-North Carolina, incorporated by reference to Exhibit 3.63 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.79 Articles of Incorporation of EduCare Community Living Corporation-Texas, incorporated by reference to Exhibit 3.64 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.80 Bylaws of EduCare Community Living Corporation-Texas, incorporated by reference to Exhibit 3.65 to the Registrant's Form S-4 (Reg. No. 333-131590).
- Partnership Agreement of EduCare Community Living Limited Partnership, incorporated by reference to Exhibit 3.66 to the Registrant's Form S-4 (Reg. No. 333-131590).

- 3.82 Articles of Incorporation of Employ-Ability Unlimited, Inc., incorporated by reference to Exhibit 3.67 to the Registrant's Form S-4 (Reg. No. 333-131590).
- Regulations of Employ-Ability Unlimited, Inc., incorporated by reference to Exhibit 3.68 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.84 Articles of Incorporation of Franklin Career College Incorporated, incorporated by reference to Exhibit 3.84 to the Registrant's Form S-4 (Reg. No. 333-173527).
- 3.85 Bylaws of Franklin Career College Incorporated, incorporated by reference to Exhibit 3.85 to the Registrant's Form S-4 (Reg. No. 333-173527).
- Articles of Incorporation of General Health Corporation, incorporated by reference to Exhibit 3.69 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.87 Bylaws of General Health Corporation, incorporated by reference to Exhibit 3.70 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.88 Articles of Incorporation of Habilitation Opportunities of Ohio, Inc., incorporated by reference to Exhibit 3.71 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.89 Regulations of Habilitation Opportunities of Ohio, Inc., incorporated by reference to Exhibit 3.72 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.90 Articles of Incorporation of Health Services Personnel, Inc., incorporated by reference to Exhibit 3.73 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.91 Bylaws of Health Services Personnel, Inc., incorporated by reference to Exhibit 3.74 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.92 Articles of Incorporation of Hydesburg Estates, Inc., incorporated by reference to Exhibit 3.75 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.93 Bylaws of Hydesburg Estates, Inc., incorporated by reference to Exhibit 3.76 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.94 Articles of Incorporation of Individualized Supported Living, Inc., incorporated by reference to Exhibit 3.77 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.95 Bylaws of Individualized Supported Living, Inc., incorporated by reference to Exhibit 3.78 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.96 Articles of Incorporation of J. & J. Care Centers, Inc., incorporated by reference to Exhibit 3.79 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.97 Bylaws of J. & J. Care Centers, Inc., incorporated by reference to Exhibit 3.80 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.98 Articles of Incorporation of Job Ready, Inc., incorporated by reference to Exhibit 3.98 to the Registrant's Form S-4 (Reg. No. 333-173527).
- 3.99 Bylaws of Job Ready, Inc., incorporated by reference to Exhibit 3.99 to the Registrant's Form S-4 (Reg. No. 333-173527).
- 3.100 Articles of Incorporation of Normal Life Family Services, Inc., incorporated by reference to Exhibit 3.81 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.101 Bylaws of Normal Life Family Services, Inc., incorporated by reference to Exhibit 3.82 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.102 Articles of Incorporation of Normal Life of California, Inc., incorporated by reference to Exhibit 3.83 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.103 Bylaws of Normal Life of California, Inc., incorporated by reference to Exhibit 3.84 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.104 Articles of Incorporation of Normal Life of Central Indiana, Inc., incorporated by reference to Exhibit 3.85 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.105 Bylaws of Normal Life of Central Indiana, Inc., incorporated by reference to Exhibit 3.86 to the Registrant's Form S-4 (Reg. No. 333-131590).

- 3.106 Articles of Incorporation of Normal Life of Georgia, Inc., incorporated by reference to Exhibit 3.87 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.107 Bylaws of Normal Life of Georgia, Inc., incorporated by reference to Exhibit 3.88 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.108 Partnership Agreement of Normal Life of Indiana (general partnership), incorporated by reference to Exhibit 3.89 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.109 Articles of Incorporation of Normal Life of Lafayette, Inc., incorporated by reference to Exhibit 3.90 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.110 Bylaws of Normal Life of Lafayette, Inc., incorporated by reference to Exhibit 3.91 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.111 Articles of Incorporation of Normal Life of Lake Charles, Inc., incorporated by reference to Exhibit 3.92 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.112 Bylaws of Normal Life of Lake Charles, Inc., incorporated by reference to Exhibit 3.93 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.113 Articles of Incorporation of Normal Life of Louisiana, Inc., incorporated by reference to Exhibit 3.94 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.114 Bylaws of Normal Life of Louisiana, Inc., incorporated by reference to Exhibit 3.95 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.115 Articles of Incorporation of Normal Life of Southern Indiana, Inc., incorporated by reference to Exhibit 3.96 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.116 Bylaws of Normal Life of Southern Indiana, Inc., incorporated by reference to Exhibit 3.97 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.117 Articles of Incorporation of Normal Life, Inc., incorporated by reference to Exhibit 3.98 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.118 Bylaws of Normal Life, Inc., incorporated by reference to Exhibit 3.99 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.119 Articles of Incorporation of P.S.I. Holdings, Inc., incorporated by reference to Exhibit 3.100 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.120 Regulations of P.S.I. Holdings, Inc., incorporated by reference to Exhibit 3.101 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.121 Certificate of Incorporation of PeopleServe, Inc., incorporated by reference to Exhibit 3.102 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.122 Bylaws of PeopleServe, Inc., incorporated by reference to Exhibit 3.103 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.123 Articles of Organization of Pharmacy Alternatives, LLC, incorporated by reference to Exhibit 3.104 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.124 Operating Agreement of Pharmacy Alternative, LLC, incorporated by reference to Exhibit 3.105 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.125 Certificate of Incorporation of RAISE Geauga, Inc., incorporated by reference to Exhibit 3.106 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.126 Regulations of RAISE Geauga, Inc., incorporated by reference to Exhibit 3.107 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.127 Certificate of Incorporation of Res-Care Alabama, Inc., incorporated by reference to Exhibit 3.108 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.128 Bylaws of Res-Care Alabama, Inc., incorporated by reference to Exhibit 3.109 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.129 Certificate of Incorporation of Res-Care Arkansas, Inc., incorporated by reference to Exhibit 3.129 to the Registrant's Form S-4 (Reg. No. 333-173527).

- 3.130 Bylaws of Res-Care Arkansas, Inc., incorporated by reference to Exhibit 3.130 to the Registrant's Form S-4 (Reg. No. 333-173527).
- 3.131 Certificate of Incorporation of Res-Care California, Inc., incorporated by reference to Exhibit 3.110 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.132 Bylaws of Res-Care California, Inc., incorporated by reference to Exhibit 3.111 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.133 Certificate of Formation of Res-Care DTS International, LLC, incorporated by reference to Exhibit 3.112 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.134 Limited Liability Company Agreement of Res-Care DTS International, LLC, incorporated by reference to Exhibit 3.113 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.135 Certificate of Incorporation of Res-Care Europe, Inc., incorporated by reference to Exhibit 3.135 to the Registrant's Form S-4 (Reg. No. 333-173527).
- 3.136 Bylaws of Res-Care Europe, Inc., incorporated by reference to Exhibit 3.136 to the Registrant's Form S-4 (Reg. No. 333-173527).
- 3.137 Certificate of Incorporation of ResCare Finance, Inc., incorporated by reference to Exhibit 3.136 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.138 Bylaws of ResCare Finance, Inc., incorporated by reference to Exhibit 3.137 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.139 Certificate of Incorporation of Res-Care Florida, Inc., incorporated by reference to Exhibit 3.114 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.140 Bylaws of Res-Care Florida, Inc., incorporated by reference to Exhibit 3.115 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.141 Certificate of Incorporation of Res-Care Idaho, Inc., incorporated by reference to Exhibit 3.141 to the Registrant's Form S-4 (Reg. No. 333-173527).
- 3.142 Bylaws of Res-Care Idaho, Inc., incorporated by reference to Exhibit 3.142 to the Registrant's Form S-4 (Reg. No. 333-173527).
- 3.143 Certificate of Incorporation of Res-Care Illinois, Inc., incorporated by reference to Exhibit 3.116 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.144 Bylaws of Res-Care Illinois, Inc., incorporated by reference to Exhibit 3.117 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.145 Certificate of Incorporation of Res-Care International, Inc., incorporated by reference to Exhibit 3.118 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.146 Bylaws of Res-Care International, Inc., incorporated by reference to Exhibit 3.119 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.147 Certificate of Incorporation of Res-Care Iowa, Inc., incorporated by reference to Exhibit 3.147 to the Registrant's Form S-4 (Reg. No. 333-173527).
- 3.148 Bylaws of Res-Care Iowa, Inc., incorporated by reference to Exhibit 3.148 to the Registrant's Form S-4 (Reg. No. 333-173527).
- 3.149 Certificate of Incorporation of Res-Care Kansas, Inc., incorporated by reference to Exhibit 3.120 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.150 Bylaws of Res-Care Kansas, Inc., incorporated by reference to Exhibit 3.121 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.151 Certificate of Incorporation of Res-Care Michigan, Inc., incorporated by reference to Exhibit 3.151 to the Registrant's Form S-4 (Reg. No. 333-173527).
- 3.152 Bylaws of Res-Care Michigan, Inc., incorporated by reference to Exhibit 3.152 to the Registrant's Form S-4 (Reg. No. 333-173527).
- 3.153 Certificate of Incorporation of Res-Care New Jersey, Inc., incorporated by reference to Exhibit 3.122 to the Registrant's Form S-4 (Reg. No. 333-131590).

- 3.154 Bylaws of Res-Care New Jersey, Inc., incorporated by reference to Exhibit 3.123 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.155 Certificate of Incorporation of Res-Care New Mexico, Inc., incorporated by reference to Exhibit 3.124 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.156 Bylaws of Res-Care New Mexico, Inc., incorporated by reference to Exhibit 3.125 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.157 Certificate of Incorporation of Res-Care Ohio, Inc., incorporated by reference to Exhibit 3.126 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.158 Bylaws of Res-Care Ohio, Inc., incorporated by reference to Exhibit 3.127 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.159 Certificate of Incorporation of Res-Care Oklahoma, Inc., incorporated by reference to Exhibit 3.128 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.160 Bylaws of Res-Care Oklahoma, Inc., incorporated by reference to Exhibit 3.129 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.161 Certificate of Incorporation of ResCare Pennsylvania Health Management Services, Inc., incorporated by reference to Exhibit 3.161 to the Registrant's Form S-4 (Reg. No. 333-173527).
- 3.162 Bylaws of ResCare Pennsylvania Health Management Services, Inc., incorporated by reference to Exhibit 3.162 to the Registrant's Form S-4 (Reg. No. 333-173527).
- 3.163 Certificate of Incorporation of ResCare Pennsylvania Home Health Associates, Inc., incorporated by reference to Exhibit 3.163 to the Registrant's Form S-4 (Reg. No. 333-173527).
- 3.164 Bylaws of ResCare Pennsylvania Home Health Associates, Inc., incorporated by reference to Exhibit 3.164 to the Registrant's Form S-4 (Reg. No. 333-173527).
- 3.165 Certificate of Incorporation of Res-Care Premier, Inc., incorporated by reference to Exhibit 3.130 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.166 Bylaws of Res-Care Premier, Inc., incorporated by reference to Exhibit 3.131 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.167 Certificate of Incorporation of Res-Care Training Technologies, Inc., incorporated by reference to Exhibit 3.132 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.168 Bylaws of Res—Care Training Technologies, Inc., incorporated by reference to Exhibit 3.133 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.169 Certificate of Incorporation of Res—Care Washington, Inc., incorporated by reference to Exhibit 3.134 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.170 Bylaws of Res—Care Washington, Inc., incorporated by reference to Exhibit 3.135 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.171 Certificate of Incorporation of Res-Care Wisconsin, Inc., incorporated by reference to Exhibit 3.171 to the Registrant's Form S-4 (Reg. No. 333-173527).
- 3.172 Bylaws of Res-Care Wisconsin, Inc., incorporated by reference to Exhibit 3.172 to the Registrant's Form S-4 (Reg. No. 333-173527).
- 3.173 Articles of Organization of Rest Assured, LLC, incorporated by reference to Exhibit 3.173 to the Registrant's Form S-4 (Reg. No. 333-173527).
- 3.174 Operating Agreement of Rest Assured, LLC, incorporated by reference to Exhibit 3.174 to the Registrant's Form S-4 (Reg. No. 333-173527).
- 3.175 Articles of Incorporation of Rockcreek, Inc., incorporated by reference to Exhibit 3.138 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.176 Bylaws of Rockcreek, Inc., incorporated by reference to Exhibit 3.139 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.177 Certificate of Incorporation of RSCR California, Inc., incorporated by reference to Exhibit 3.140 to the Registrant's Form S-4 (Reg. No. 333-131590).

- 3.178 Bylaws of RSCR California, Inc., incorporated by reference to Exhibit 3.141 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.179 Articles of Incorporation of RSCR Inland, Inc., incorporated by reference to Exhibit 3.142 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.180 Bylaws of RSCR Inland, Inc., incorporated by reference to Exhibit 3.143 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.181 Certificate of Incorporation of RSCR West Virginia, Inc., incorporated by reference to Exhibit 3.144 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.182 Bylaws of RSCR West Virginia, Inc., incorporated by reference to Exhibit 3.145 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.183 Articles of Incorporation of Skyview Estates, Inc., incorporated by reference to Exhibit 3.146 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.184 Bylaws of Skyview Estates, Inc., incorporated by reference to Exhibit 3.147 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.185 Articles of Incorporation of Southern Home Care Services, Inc., incorporated by reference to Exhibit 3.148 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.186 Bylaws of Southern Home Care Services, Inc., incorporated by reference to Exhibit 3.149 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.187 Articles of Incorporation of Tangram Rehabilitation Network, Inc., incorporated by reference to Exhibit 3.150 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.188 Bylaws of Tangram Rehabilitation Network, Inc., incorporated by reference to Exhibit 3.151 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.189 Certificate of Incorporation of Texas Home Management, Inc., incorporated by reference to Exhibit 3.152 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.190 Bylaws of Texas Home Management, Inc., incorporated by reference to Exhibit 3.153 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.191 Certificate of Incorporation of The Academy for Individual Excellence, Inc., incorporated by reference to Exhibit 3.154 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.192 Bylaws of The Academy for Individual Excellence, Inc., incorporated by reference to Exhibit 3.155 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.193 Articles of Incorporation of The Citadel Group, Inc., incorporated by reference to Exhibit 3.156 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.194 Bylaws of The Citadel Group, Inc., incorporated by reference to Exhibit 3.157 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.195 Certificate of Incorporation of THM Homes, Inc., incorporated by reference to Exhibit 3.158 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.196 Bylaws of THM Homes, Inc., incorporated by reference to Exhibit 3.159 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.197 Articles of Incorporation of Upward Bound, Inc., incorporated by reference to Exhibit 3.160 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.198 Bylaws of Upward Bound, Inc., incorporated by reference to Exhibit 3.161 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.199 Articles of Incorporation of VOCA Corp., incorporated by reference to Exhibit 3.162 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.200 Regulations of VOCA Corp., incorporated by reference to Exhibit 3.163 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.201 Articles of Incorporation of VOCA Corporation of America, incorporated by reference to Exhibit 3.164 to the Registrant's Form S-4 (Reg. No. 333-131590).

- 3.202 Regulations of VOCA Corporation of America, incorporated by reference to Exhibit 3.165 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.203 Articles of Incorporation of VOCA Corporation of Florida, incorporated by reference to Exhibit 3.166 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.204 Bylaws of VOCA Corporation of Florida, incorporated by reference to Exhibit 3.167 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.205 Articles of Incorporation of VOCA Corporation of Indiana, incorporated by reference to Exhibit 3.168 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.206 Bylaws of VOCA Corporation of Indiana, incorporated by reference to Exhibit 3.169 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.207 Articles of Incorporation of VOCA Corporation of Maryland, incorporated by reference to Exhibit 3.170 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.208 Bylaws of VOCA Corporation of Maryland, incorporated by reference to Exhibit 3.171 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.209 Certificate of Incorporation of VOCA Corporation of New Jersey, incorporated by reference to Exhibit 3.172 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.210 Bylaws of VOCA Corporation of New Jersey, incorporated by reference to Exhibit 3.173 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.211 Articles of Incorporation of VOCA Corporation of North Carolina, incorporated by reference to Exhibit 3.174 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.212 Bylaws of VOCA Corporation of North Carolina, incorporated by reference to Exhibit 3.175 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.213 Articles of Incorporation of VOCA Corporation of Ohio, incorporated by reference to Exhibit 3.176 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.214 Regulations of VOCA Corporation of Ohio, incorporated by reference to Exhibit 3.177 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.215 Articles of Incorporation of VOCA Corporation of West Virginia, Inc., incorporated by reference to Exhibit 3.178 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.216 Bylaws of VOCA Corporation of West Virginia, Inc., incorporated by reference to Exhibit 3.179 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.217 Articles of Organization of VOCA of Indiana, LLC, incorporated by reference to Exhibit 3.180 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.218 Operating Agreement of VOCA of Indiana, LLC, incorporated by reference to Exhibit 3.181 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.219 Articles of Incorporation of VOCA Residential Services, Inc., incorporated by reference to Exhibit 3.182 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.220 Regulations of VOCA Residential Services, Inc., incorporated by reference to Exhibit 3.183 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.221 Certificate of Incorporation of Youthtrack, Inc., incorporated by reference to Exhibit 3.184 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 3.222 Bylaws of Youthtrack, Inc., incorporated by reference to Exhibit 3.185 to the Registrant's Form S-4 (Reg. No. 333-131590).
- 4.1 Indenture by and among Res-Care, Inc., the guarantors named therein and Wells Fargo Bank, National Association, as Trustee dated as of December 22, 2010., incorporated by reference to Exhibit 4.1 to the Registrant's Form S-4 (Reg. No. 333-173527).
- 4.2 Form of 10.75% Senior Note Due 2019 (included as an exhibit to Exhibit 4.1)., incorporated by reference to Exhibit 4.2 to the Registrant's Form S-4 (Reg. No. 333-173527).

- 10.1 Amended and Restated Credit Agreement among Onex Rescare Acquisition, LLC, Res-Care, Inc., Onex Rescare Holdings Corp., the Guarantors named therein, Bank of America, N.A., J.P. Morgan Securities LLC, Merrill Lynch, Pierce, Fenner and Smith Incorporated, General Electric Capital Corporation and U.S. Bank National Association, dated as of December 22, 2010., incorporated by reference to Exhibit 10.1 to the Registrant's Form S-4 (Reg. No. 333-173527).
- Onex ResCare Holdings Corp. Stock Option Plan, including forms of Option Agreements., incorporated by reference to Exhibit 10.2 to the Registrant's Form S-4 (Reg. No. 333-173527).
- Employment Agreement between Res-Care, Inc. and Ralph G. Gronefeld, Jr., incorporated by reference to Exhibit 99.1 to Res-Care, Inc.'s Quarterly Report on Form 10-Q for the quarter ended March 31, 2011.
- Employment Agreement between Res-Care, Inc. and David W. Miles, incorporated by reference to Exhibit 10.3 to Res-Care, Inc.'s Quarterly Report on Form 10-Q for the quarter ended March 31, 2011.
- Employment Agreement between Res-Care, Inc. and Patrick G. Kelley, incorporated by reference to Exhibit 10.5 to Res-Care, Inc.'s Quarterly Report on Form 10-Q for the quarter ended March 31, 2011.
- Employment Agreement between Res-Care, Inc. and Richard L. Tinsley, incorporated by reference to Exhibit 10.6 to Res-Care, Inc.'s Quarterly Report on Form 10-Q for the quarter ended March 31, 2011.
- Employment Agreement between Res-Care, Inc. and David S. Waskey, incorporated by reference to Exhibit 10.7 to Res-Care, Inc.'s Quarterly Report on Form 10-Q for the quarter ended March 31, 2011.
- \*31.1 Certification of Chief Executive Officer Pursuant to Rule 13a-14(a) of the Securities Exchange Act, as amended.
- \*31.2 Certification of Chief Financial Officer Pursuant to Rule 13a-14(a) of the Securities Exchange Act, as amended.
- \*32 Certification of Chief Executive Officer and Chief Financial Officer Pursuant to 18 U.S.C. Section 1350 as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
- \*101 The following financial statements from the Company's Annual Report on Form 10-K for the year ended December 31, 2011, formatted in XBRL: (i) Consolidated Balance Sheets, (ii) Consolidated Statements of Income, (iii) Consolidated Statements of Cash Flows, and (iv) the Notes to Consolidated Financial Statements.

<sup>\*</sup> filed herewith

# **SIGNATURES**

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

# **RES-CARE, INC**

Date: February 16, 2012 By: /s/ Ralph G. Gronefeld, Jr.

Ralph G. Gronefeld, Jr.

President, Chief Executive Officer and Director (Principal Executive Officer)

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the Registrant and in the capacities and on the dates indicated.

<u>Signature</u>	<u>Title</u>	<u>Date</u>
/s/ Ralph G. Gronefeld, Jr. Ralph G. Gronefeld, Jr.	President, Chief Executive Officer and Director (Principal Executive Officer)	February 16, 2012
Kaipii G. Gionefela, 31.	Director (Timespar Executive Officer)	
/s/ David W. Miles David W. Miles	Chief Financial Officer (Principal Accounting Officer)	February 16, 2012
David W. Miles	(Timelpal Accounting Officer)	
/s/ James H. Bloem James H. Bloem	Chairman of the Board	February 16, 2012
James H. Bloem		
/s/ David Braddock David Braddock	Director	February 16, 2012
David Braddock		
/s/ Robert E. Hallagan Robert E. Hallagan	Director	February 16, 2012
Robert E. Hanagan		
/s/ Olivia F. Kirtley Olivia F. Kirtley	Director	February 16, 2012
Olivia F. Kiluey		
/s/ Robert M. Le Blanc Robert M. Le Blanc	Director	February 16, 2012
Robert W. Le Blanc		
/s/ Steven S. Reed Steven S. Reed	Director	February 16, 2012
Steven S. Reed		
/s/ William E. Brock William E. Brock	Director	February 16, 2012
william E. DIOCK		
/s/ Steven B. Epstein	Director	February 16, 2012
Steven B. Epstein		

# **EXHIBIT 21.1**

# SUBSIDIARIES OF THE REGISTRANT

SUBSIDIARIES OF THE REGISTRANT	
Subsidiary	State of Incorporation
Alternative Youth Services, Inc.	Delaware
Arbor E&T, LLC	Kentucky
Arbor PEO, Inc.	Delaware
Capital TX Investments, Inc.	Delaware
CATX Properties, Inc.	Delaware
CNC/Access, Inc.	Rhode Island
Community Advantage, Inc.	Delaware
Community Alternatives Illinois, Inc.	Delaware
Community Alternatives Indiana, Inc.	Delaware
Community Alternatives Kentucky, Inc.	Delaware
Community Alternatives Missouri, Inc.	Missouri
Community Alternatives Nebraska, Inc.	Delaware
Community Alternatives New Mexico, Inc.	Delaware
Community Alternatives Texas Partner, Inc.	Delaware
Community Alternatives Virginia, Inc.	Delaware
Creative Networks, L.L.C.	Arizona
Normal Life, Inc.	Kentucky
PeopleServe, Inc.	Delaware
Rehab Without Walls (formerly THM Homes, Inc.)	Delaware
Res-Care Alabama, Inc.	Delaware
Res-Care Arkansas, Inc.	Delaware
Res-Care California, Inc. d/b/a RCCA Services	Delaware
ResCare Finance, Inc.	Delaware
Res-Care Idaho, Inc.	Delaware
Res-Care Illinois, Inc.	Delaware
ResCare International, Inc.	Delaware
Res-Care Iowa, Inc.	Delaware
Res-Care Kansas, Inc.	Delaware
Res-Care Michigan, Inc.	Delaware
Res-Care New Jersey, Inc.	Delaware
Res-Care Ohio, Inc.	Delaware
Res-Care Oklahoma, Inc.	Delaware
ResCare Pennsylvania Health Management Services, Inc.	Delaware
ResCare Pennsylvania Home Health Associates, Inc.	Delaware
Res-Care Premier, Inc.	Delaware
Res-Care Training Technologies, Inc.	Delaware
Res-Care Washington, Inc.	Delaware
Res-Care Wisconsin, Inc.	Delaware
RSCR California, Inc.	Delaware
RSCR West Virginia, Inc.	Delaware
Southern Home Care Services, Inc.	Georgia
Tangram Rehabilitation Network, Inc.	Texas
Texas Home Management, Inc.	Delaware
The Academy for Individual Excellence, Inc.	Delaware
Youthtrack, Inc.	Delaware

#### CERTIFICATION OF CHIEF EXECUTIVE OFFICER

# I, Ralph G. Gronefeld, Jr., certify that:

- 1. I have reviewed this annual report on Form 10-K of Res-Care, Inc.;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f), for the registrant and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors:
  - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date:	February 16, 2012	By: /s/ Ralph G. Gronefeld, Jr.
		Ralph G. Gronefeld, Jr.
		President and Chief Executive Officer

#### CERTIFICATION OF CHIEF FINANCIAL OFFICER

#### I, David W. Miles, certify that:

- 1. I have reviewed this annual report on Form 10-K of Res-Care, Inc.;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f), for the registrant and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors:
  - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date:	February 16, 2012	By: /s/ David W. Miles
	<del></del>	David W. Miles
		Chief Financial Officer

#### CERTIFICATION

In connection with the Annual Report of Res-Care, Inc. (the "Company") on Form 10-K for the period ended December 31, 2011 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), the undersigned, the Chief Executive Officer and Chief Financial Officer of the Company, certify, pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, 18 U.S.C. Section 1350, that:

- (1) The Annual Report on Form 10-K of the Company for the annual period ended December 31, 2011 (the "Report") fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date:	February 16, 2012	By: /s/ Ralph G. Gronefeld, Jr. Ralph G. Gronefeld, Jr.  President and Chief Executive Officer
Date:	February 16, 2012	By: /s/ David W. Miles  David W. Miles  Chief Financial Officer

A signed original of this written statement required by Section 906 of the Sarbanes-Oxley Act has been provided to the Company and will be retained by the Company and furnished to the Securities and Exchange Commission or its staff upon request.

# Item 8. Financial Statements and Supplementary Data

# INDEX TO FINANCIAL STATEMENTS AND SCHEDULE

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All other financial statement schedules have been omitted, as the required information is inapplicable or the information is presented in the financial statements or related notes.

## **Report of Independent Registered Public Accounting Firm**

The Board of Directors Res-Care, Inc.:

We have audited the accompanying consolidated balance sheets of Res-Care, Inc. and subsidiaries ("the Company") as of December 31, 2011 and 2010, and the related consolidated statements of operations, stockholders' equity and comprehensive income (loss), and cash flows for the year ended December 31, 2011 (Successor), the period from November 16, 2010 to December 31, 2010 (Successor), the period from January 1, 2010 through November 15, 2010 (Predecessor) and the year ended December 31, 2009 (Predecessor). These consolidated financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these consolidated financial statements based on our audits.

We conducted our audits in accordance with the auditing standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of the Company as of December 31, 2011 and 2010, and the results of their operations and their cash flows for the year ended December 31, 2011 (Successor), the period from November 16, 2010 to December 31, 2010 (Successor), the period from January 1, 2010 through November 15, 2010 (Predecessor) and the year ended December 31, 2009 (Predecessor) in conformity with U.S. generally accepted accounting principles.

As discussed in Note 1 to the consolidated financial statements, effective November 16, 2010, an affiliate of Onex Partners III LP acquired the majority of the outstanding common stock of Res-Care, Inc. in a business combination accounted for as a purchase. As a result of the acquisition, the consolidated financial information for the periods after the acquisition is presented on a different cost basis than for the periods before the acquisition and, therefore, is not comparable.

/s/ KPMG LLP

Louisville, Kentucky February 16, 2012

# CONSOLIDATED BALANCE SHEETS

(In thousands)

ACCETC	]	Dec-31, 2011		As Adjusted Note 2 Dec-31, 2010
ASSETS Current assets:				
Cash and cash equivalents	\$	25,651	\$	27,552
Accounts receivable, net of allowance for doubtful accounts of	Ψ	23,031	Ψ	21,332
\$6,413 in 2011 and \$844 in 2010		221,089		215,941
Refundable income taxes		11,432		1,199
Deferred income taxes		13,668		14,636
Non-trade receivables		6,684		7,347
Prepaid expenses and other current assets		18,532		18,605
Total current assets		297,056		285,280
Property and equipment, net		84,893		86,883
Goodwill		267,697		247,305
Other intangible assets, net		314,954		315,376
Other assets		27,658	_	30,108
Total assets	\$	992,258	\$	964,952
LIABILITIES AND SHAREHOLDERS' EQUITY				
Current liabilities:			_	
Trade accounts payable	\$	46,107	\$	56,252
Accrued expenses		122,632		127,049
Current portion of long-term debt		4,540		39,195
Current portion of obligations under capital leases		89		92
Accrued income taxes	_	969		1,404
Total current liabilities		174,337	_	223,992
Long-term liabilities		55,200		37,626
Long-term debt		364,854 342		366,884 431
		300		431
Deferred gains		98,270		93,406
Total liabilities		693,303		722,339
Shareholders' equity:	_	073,303	_	122,337
Preferred shares, authorized 1,000,000 shares, no par value, except 48,095 shares designated as Series A with stated value of \$1,050 per share, no shares issued				
and outstanding in 2011 and 2010				_
Common stock, no par value, authorized 40,000,000 shares, issued and outstanding 21,344,741 in 2011 and 2010		_		_
Additional paid-in capital		240,509		236,726
Retained earnings		58,611		5,448
Accumulated other comprehensive income (loss)	_	(176)	_	257
Total shareholders' equity-Res-Care, Inc.		298,944		242,431
Noncontrolling interest		11		182
Total shareholders' equity	φ.	298,955	Φ.	242,613
Total liabilities and shareholders' equity	\$	992,258	\$	964,952

# CONSOLIDATED STATEMENTS OF OPERATIONS

(In thousands)

	SUCC	ESSOR	PREDECESSOR			
	Year ended			Year Ended		
	Dec-31,	Nov-16, 2010-	Jan-1, 2010-	Dec-31,		
	2011	Dec-31, 2010	Nov-15, 2010	2009		
D.	Ф. 1. 570. 225	Φ 105.056	Ф 1 267 601	Ф. 1. 550, 550		
Revenues	\$ 1,579,335	\$ 195,076	\$ 1,367,601	\$ 1,558,559		
Cost of services	1,190,410	149,608	1,038,815	1,176,748		
Gross profit	388,925	45,468	328,786	381,811		
Operating expenses:						
Operational general and administrative	229,254	22.815	208.172	242,720		
Corporate general and administrative	55,771	6,599	64,992	57,683		
Asset impairment charges			250,181	63,082		
Total operating expenses	285,025	29,414	523,345	363,485		
Operating income (loss)	103,900	16,054	(194,559)	18,326		
Other expenses:						
Interest expense	42,178	2,827	16,686	16,423		
Interest income	(119)	(17)	(225)	(108)		
Total other expenses, net	42,059	2,810	16,461	16,315		
Income (loss) from continuing operations before income taxes	61,841	13,244	(211,020)	2,011		
Income tax expense (benefit)	20,005	4,807	(50,520)	(1,663)		
Income (loss) from continuing operations	41,836	8,437	(160,500)	3,674		
Income (loss) from discontinued operations, net of tax	11,156	(2,254)	(15,849)	(13,966)		
Net income (loss)-including noncontrolling interest	52,992	6,183	(176,349)	(10,292)		
Net loss-noncontrolling interest	(171)	(18)	(172)	(855)		
Net income (loss)-Res-Care, Inc.	<u>\$ 53,163</u>	<u>\$ 6,201</u>	<u>\$ (176,177)</u>	<u>\$ (9,437)</u>		

# $\textbf{CONSOLIDATED STATEMENTS OF SHAREHOLDERS' EQUITY AND COMPREHENSIVE INCOME (LOSS)} \\ (In \textit{thousands})$

	Pref	erred	Stock	Common	Stoc	k	A	Additional Paid-In	Retained		Other	Noncontrolling	
PREDECESSOR	Shares		Amount	Shares		mount		Capital	Earnings		come/(Loss)	Interests	Total
Balance at January 1, 2009-Predecessor	. 48	\$	46,609	29,471	\$	50,550	\$	91,786	\$ 258,134	\$	(10,202)	\$ —	\$ 436,877
Net lossForeign currency translation adjustment	. —		_	_		_		_	(9,437	)	_	(855)	(10,292)
arising during period			_	_		_		_	_		3,007	_	3,007 (7,285)
Share-based compensation			_	(18)				4,259 (1,153)	_		_	_	4,259 (1,126)
		_					_			_			
Balance at December 31, 2009-Predecessor	. 48	\$	46,609	29,453	\$	50,577	\$	94,892	\$ 248,697	\$	(7,195)	\$ (855)	\$ 432,725
Net loss Foreign currency translation adjustment	. —		_	_		_		_	(176,177	)	_	(172)	(176,349)
arising during period			_	_		_		_	_		(627)	_	(627) (176,976)
Share-based compensation Purchase minority interest			_	_		_		6,201 (745)	_		_	— 745	6,201
Reclass deferred director's fees to accrued			_	_		_		` ′			_	743	
Shares issued under stock option plans,	. —		_	_		_		(724)	_		_	_	(724)
including related tax benefit		_		(116)				(3,605)		_			(3,605)
Balance at November 15, 2010-Predecessor	. <u>48</u>	\$	46,609	29,337	\$	50,577	\$	96,019	\$ 72,520	\$	(7,822)	\$ (282)	\$ 257,621
SUCCESSOR													
Balance at November 16, 2010-Successor	. —	\$	_	21,345	\$	_	\$	452,444	\$	\$	_	\$ 200	\$ 452,644
Net income (loss)  Foreign currency translation adjustment	. —		_	_		_		_	6,201		_	(18)	6,183
arising during period			_	_		_		_	_		257	_	257 6.440
Return on preferred shares	. —		_	_		_		_	(753	)	_	_	(753)
Payments for common share exchange			_	_		_		(56,875) (158,843)	_		_	_	(56,875) (158,843)
Redemption of preferred shares		_					_			_			,
Balance at December 31, 2010-Successor	. —	\$	_	21,345		_	\$	236,726	\$ 5,448	\$	257	\$ 182	\$ 242,613
Net income (loss)Foreign currency translation adjustment	. —		_	_		_		_	53,163		_	(171)	52,992
arising during period			_	_		_		_	_		(433)	_	(433) 52,559
Share-based compensation	. —		_	_		_		2,383 1,400	_		_	_	2,383 1,400
Balance at December 31, 2011-Successor		\$		21.345			\$	240,509	\$ 58.611	\$	(176)	\$ 11	\$ 298,955

# CONSOLIDATED STATEMENTS OF CASH FLOWS

(In thousands)

	SUCCESSOR				PREDECESSOR			
		Year ended				ear Ended		
		Dec-31,	Nov-16, 2010-		n-1, 2010-		Dec-31,	
		2011	Dec-31, 2010	No	ov-15, 2010	_	2009	
Operating activities:	Φ.	52.002	Φ (100	Φ.	(15 ( 240)	Φ.	(10.202)	
Net income (loss)-including noncontrolling interest	\$	52,992	\$ 6,183	\$	(176,349)	\$	(10,292)	
Adjustments to reconcile net income (loss) to cash provided by								
operating activities: Depreciation and amortization		20,992	2,315		22,448		26,161	
Impairment charges		20,992	2,313		263,155		71,991	
Amortization of discount and deferred debt issuance costs		2,943	70		1,577		1,221	
Share-based compensation		2,383	_		6,201		4,259	
Deferred income taxes, net		4,450	(6,557)		(55,598)		(9,762)	
Provision for losses on accounts receivable		5,851	844		9,573		9,009	
Excess tax expense (benefit) from share-based compensation		_	_		1,176		369	
Gain on purchase of businesses		_					(1,474)	
Write down of assets held for sale		1,642	_		_		_	
Loss (gain) on sale of assets		481	(27)		198		269	
Changes in operating assets and liabilities:		(10.10.7)	40 -00					
Accounts receivable		(10,125)			(64,732)		11,176	
Prepaid expenses and other current assets		342	(2,246)		(1,692)		792	
Other assets		(3,657)			1,439		(1,627)	
Accounts payable		(9,711)			3,150		(4,893)	
Accrued expenses		(3,846) 300	(9,082)		4,469 (3,172)		3,840 (794)	
Deferred gains		(10,668)	1,559		5,873		(1,838)	
Long-term liabilities and other		18,243	4,687		8,110		6,230	
Cash provided by operating activities		72,612	59,474	_	25,826		104,637	
Investing activities:	-	72,012	37,474	_	23,020	_	104,037	
Purchases of property and equipment		(13,507)	(2,127)		(8,593)		(15,928)	
Acquisitions of businesses, net of cash acquired		(23,106)			(21,234)		(20,397)	
Proceeds from sale of assets		221	59		120		188	
Cash used in investing activities		(36,392)	(9,260)		(29,707)		(36,137)	
Financing activities:								
Long-term debt repayments		(38,824)	(122,388)		(1,395)		(811)	
Long-term debt borrowings		_	366,600		2,594		_	
Short-term (repayments) borrowings-three months or less, net		<del>-</del>	(50,000)		6,000		(59,800)	
Payments on obligations under capital leases		(92)			(85)		(121)	
Debt issuance costs		(561)			(4,543)		(72)	
Payments on common share exchange		_	(56,875)		_			
Redemption of preferred shares		_	(158,843)		_		_	
Return on preferred shares		1,400	(753)		_		_	
Proceeds received from exercise of stock options		1,400	_		_		415	
Excess tax expense from share-based compensation					(1,176)		(369)	
Employee withholding payments on share-based compensation					(2,683)		(1,379)	
Cash used in financing activities		(38,077)	(38,133)		(1,288)		(62,137)	
Effect of exchange rate changes on cash and cash equivalents		(44)	12		(44)		715	
Increase (decrease) in cash and cash equivalents		(1,901)	12,093		(5,213)		7,078	
Cash and cash equivalents at beginning of period		27,552	15,459		20,672		13,594	
Cash and cash equivalents at obginning of period	\$		\$ 27,552	\$	15,459	\$	20,672	
	Ψ	25,051	<u>Ψ 21,332</u>	Ψ	13,437	Ψ	20,072	
Supplemental disclosures of cash flow information:								
Cash paid for:	ф	20.727	¢ 2742	ф	16 001	ф	15 002	
Interest	\$	30,737	\$ 2,743	\$	16,001	\$	15,093	
Income taxes (net of refunds of \$0.3 million, \$0.1 million, \$1.2 million and \$0.3 million, respectively)		5,864	1 210		1 160		9,889	
\$1.2 million and \$0.3 million, respectively)		3,804	1,210		1,160		9,009	
Notes issued in connection with acquisitions		2,138	_		4,137		1,764	
New capital lease obligations		2,136	_		(725)		733	
Forgiveness of management fees and promissory notes in					(, 23)		, 55	
connection with acquisitions		2,706	_		_		_	
T		-, 0						

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(In thousands, except per share data)

# 1. Summary of Significant Accounting Policies

Basis of Presentation and Description of Business

The consolidated financial statements include the accounts of Res-Care, Inc. and its subsidiaries. All references in these financial statements to "ResCare", "Company", "our company", "we", "us", or "our" mean Res-Care, Inc. and, unless the context otherwise requires, its consolidated subsidiaries. Significant intercompany accounts and transactions have been eliminated in consolidation.

On November 16, 2010, an affiliate of Onex Partners III LP (Purchaser) completed a tender offer to acquire all outstanding shares of ResCare common stock, as further described in Note 2. The acquisition resulted in a new basis of accounting under the Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC) 805, *Business Combinations*. This change creates many differences between reporting for ResCare post-acquisition, as successor, and ResCare preacquisition, as predecessor. The accompanying consolidated financial statements and the notes to consolidated financial statements reflect separate reporting periods. The separate reporting periods are for successor and predecessor where applicable. Periods prior to November 16, 2010 are related to the predecessor.

We receive revenues primarily from the delivery of residential, therapeutic, job training and educational support services to various populations with special needs.

#### Fiscal Year

Operating results of acquired businesses are included in the Consolidated Statements of Income from the date of acquisition. During 2009, we eliminated the one-month lag between the reporting periods of our international operations and the rest of the company. Therefore, our international results include one additional month for the year ended December 31, 2009. This adjustment, a \$0.5 million loss, did not have a material effect on our 2009 results of operations.

#### Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America (U.S. GAAP) requires us to make estimates and assumptions that affect the reported amounts and related disclosures of commitments and contingencies. We rely on historical experience and on various other assumptions that we believe to be reasonable under the circumstances to make judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results could differ from those estimates.

#### Reclassification

During the third quarter of 2011, the Company finalized the purchase price allocation on the Onex transaction. As a result, we have adjusted our December 31, 2010 balance sheet. See Note 2 for further discussion.

During 2011, we ceased providing international services within the Workforce Services operating segment. In accordance with Accounting Standards Codification (ASC) 205-20, *Discontinued Operations*, the closure and sale of the international operations have been accounted for as discontinued operations. Accordingly, the results of our international Workforce Services operations, loss on sale of the business and all exit costs have been classified as discontinued operations, net of taxes, for all periods presented, in the accompanying consolidated statements of income. Additional information regarding discontinued operations can be found in Note 3.

Certain prior year amounts have been reclassified to conform to the current year presentation due to the change in reporting segments discussed in Note 10 and for the presentation of gross profit. We have changed the presentation in our consolidated statements of income by reclassifying operational general and administrative expenses, previously classified as facility and program expenses, to Operating expenses. Costs related to the provision of services are now deducted from revenues to arrive at gross profit. This reclassification had no impact to the Operating income line item. All prior period amounts were reclassified to conform to this new presentation. Such reclassifications had no material effect on the Company's previously reported consolidated financial position, results of operations or cash flows.

#### Segments

Effective January 1, 2011, we changed our reportable operating segments to: (i) Residential Services, (ii) ResCare HomeCare, (iii) Youth Services and (iv) Workforce Services. Residential Services primarily includes services for individuals with intellectual, cognitive or other developmental disabilities in our community home settings. ResCare HomeCare primarily includes periodic in-home care services to the elderly, as well as persons with disabilities. Youth Services consists of our Job Corps centers, a variety of youth programs including foster care, alternative education programs and charter schools. Workforce Services is comprised of job training and placement programs that assist welfare recipients and disadvantaged job seekers in finding employment and improving their career prospects. We have presented prior periods to reflect the change in our segments. Further information regarding our segments is included in Note 10.

#### Revenue Recognition

Overview: We recognize revenues as they are realizable and earned in accordance with the Securities and Exchange Commission Staff Accounting Bulletin No. 104, *Revenue Recognition in Financial Statements* (SAB 104). SAB 104 requires that revenue can only be recognized when persuasive evidence of an arrangement exists, services have been rendered, the price is fixed or determinable and collectibility is reasonably assured.

*Residential Services:* Revenues are derived primarily from 35 different state Medicaid programs and from management contracts with private operators, generally not-for-profit providers, who contract with state government agencies and are also reimbursed under the Medicaid programs. Revenues from the state Medicaid programs are recorded at rates established at or before the time services are rendered. Revenue is recognized in the period services are rendered.

*ResCare HomeCare:* Revenues are derived from State Medicaid programs, other government agencies, commercial insurance companies, long-term care insurance policies, as well as private pay customers. Revenues are recorded at rates established at or before the time services are rendered. Revenue is recognized in the period services are rendered.

Youth Services: Revenues include amounts reimbursable under cost reimbursement contracts with the Department of Labor (DOL) for operating Job Corps centers for education and training programs. The contracts provide reimbursement for direct facility and program costs related to operations, allowable indirect costs for general and administrative costs, plus a predetermined management fee, normally a combination of fixed and performance-based. Final determination of amounts due under the contracts is subject to audit and review by the applicable government agencies. Additional revenues are reimbursed from various state government agencies including Medicaid programs as we operate our foster care programs, residential youth programs and school programs in multiple states. Revenue is recognized in the period associated costs are incurred and services are rendered.

Workforce Services: Revenues are derived primarily through contracts with local and state governments funded by federal agencies. Revenue is generated from contracts which contain various pricing arrangements, including: (1) cost reimbursable, (2) performance-based, (3) hybrid, and (4) fixed price.

With cost reimbursable contracts, revenue is recognized for the direct costs associated with functions that are specific to the contract, plus an indirect cost percentage that is applied to the direct costs, plus a profit. Revenue is recognized in the period the associated costs are incurred and services are rendered.

Under a performance-based contract, revenue is generally recognized as earned based upon the attainment of a unit performance measure times the fixed unit price for that specific performance measure. Typically, there are many different performance measures that are stipulated in the contract that must be tracked to support the billing and revenue recognition. Revenues may be recognized prior to achieving a benchmark as long as reliable measurements of progress-to-date activity can be obtained, indicating that it is probable that the benchmark will be achieved. This requires judgment in determining what is considered to be a reliable measurement.

Revenues for hybrid contracts are recognized based on the specific contract language. The most common type of hybrid contract is "cost-plus," which provide for the reimbursement of direct and indirect costs with profit tied to meeting certain performance measures. Revenues for cost-plus contracts are generally recognized in the period the associated costs are incurred with an estimate made for the performance-based portion, as long as reliable measurements of progress-to-date activity can be obtained, indicating that it is probable that the benchmark will be achieved. This requires judgment in determining what is considered to be a reliable measurement.

Revenues for fixed price contracts are generally recognized in the period services are rendered. Some fixed priced contracts may contain performance-based measures that may increase or decrease our revenue. Those adjustments are made to revenue

when the performance indicators have been achieved or an estimate can be made as long as reliable measurements of progress to date activity can be obtained, indicating that it is probable that the benchmarks will be achieved. This requires judgment in determining what is considered to be a reliable measurement.

Laws and regulations governing the government programs and contracts are complex and subject to interpretation. As a result, there is at least a reasonable possibility that recorded estimates will change by a material amount in the near term. For each operating segment, expenses are subject to examination by agencies administering the contracts and services. We believe that adequate provisions have been made for potential adjustments arising from such examinations.

We are substantially dependent on revenues received under contracts with federal, state and local government agencies. Operating funding sources for 2011 and 2010 in both the successor and predecessor were approximately 65% through Medicaid reimbursement, 8% from the DOL and 27% from other payors. There was no single customer whose revenue was 10% or more of our consolidated revenue for any reporting period presented. Generally, these contracts are subject to termination at the election of governmental agencies and in certain other circumstances such as failure to comply with applicable regulations or quality of service issues.

# Cost of Services

We classify expenses directly related to providing services, along with depreciation and amortization attributable to our operating segments, as cost of services. Direct costs and expenses principally include salaries and benefits for direct care professionals, contracted labor costs, insurance costs, transportation costs for clients requiring services, certain client expenses such as food, supplies and medicine, residential occupancy expenses, which primarily comprise rent and utilities, and other miscellaneous direct service-related expenses.

#### Cash Equivalents

We consider all highly liquid instruments purchased with an original maturity of three months or less to be cash equivalents and are treated as such for reporting cash flows. Cash equivalents are stated at cost, which approximates market value.

#### Valuation of Accounts Receivable

Accounts receivable consist primarily of amounts due from Medicaid programs, other government agencies and commercial insurance companies. An estimated allowance for doubtful accounts receivable is recorded to the extent it is probable that a portion or all of a particular account will not be collected. In evaluating the collectibility of accounts receivable, we consider a number of factors, including historical loss rates, age of the accounts, changes in collection patterns, the status of ongoing disputes with third-party payors, general economic conditions and the status of state budgets. Complex rules and regulations regarding billing and timely filing requirements in various states are also a factor in our assessment of the collectibility of accounts receivable. Actual collections of accounts receivable in subsequent periods may require changes in the estimated allowance for doubtful accounts. Changes in these estimates are charged or credited to the results of operations in the period of the change of estimate.

#### Valuation of Long-Lived Assets

We regularly review the carrying value of long-lived assets with respect to any events or circumstances that indicate a possible inability to recover their carrying amount. Indicators of impairment include, but are not limited to, loss of contracts, significant census declines, reductions in reimbursement levels, significant litigation and impact of economic conditions on service demands and levels. Our evaluation is based on undiscounted cash flows, profitability and projections that incorporate current or projected operating results, as well as significant events or changes in the reimbursement or regulatory environment. If circumstances suggest the recorded amounts cannot be recovered, the carrying values of such assets are reduced to fair value based upon various techniques to estimate fair value.

# Goodwill and Other Indefinite-lived Intangible Assets

Goodwill is calculated as the excess of the cost of purchased businesses over the fair value of their underlying net assets. Goodwill was recorded for the Onex transaction (see Note 2) to reflect the amount of purchase price in excess of the fair value of the Company's net assets. Other indefinite-lived intangible assets include licenses that are essential for ResCare to operate its businesses in various states and other jurisdictions. Goodwill and other indefinite-lived intangible assets are not amortized. We test goodwill and other indefinite-lived intangible assets for impairment annually, unless changes in circumstances indicate impairment may have occurred sooner. We test goodwill on a reporting unit basis, in which a reporting unit is generally defined as the operating segment, but can be a component of an operating segment. We use a fair

value approach to test goodwill for impairment and recognize an impairment charge for the amount, if any, by which the carrying amount of reporting unit goodwill exceeds its implied fair value. Fair values for goodwill are typically determined using an income approach (using discounted cash flow analysis method) or a market approach (using the guideline company method or the guideline transactions method), or it can be based on a weighted average of all or a combination of these methods. Due to limited comparability to our reporting units of the comparable guideline companies and limited financial information available surrounding the transactions for companies sold, we utilized the discounted cash flow analysis to establish fair values in our 2011 annual impairment test. The goodwill impairment test is a two-part test. Step One of the impairment test compares the fair values of each of our reporting units to their carrying value. If the fair value is less than the carrying value for any of our reporting units, Step Two must be completed. Fair values for indefinite-lived intangible assets are measured using the cost approach.

For our October 1, 2011 annual impairment test, all reporting units passed Step One. The Youth Services-Residential Youth and Workforce Services reporting units only passed Step One with a fair value that exceeded its carrying value by a 13 and 12 percent margin, respectively. The Youth Services-Residential Youth and Workforce Services reporting units had allocated goodwill balances of \$9.6 million and \$32.7 million, respectively, as of October 1, 2011. A 100 basis point increase in the discount rate for these two reporting units would decrease the fair value in excess of carrying value to a 5 percent margin for each reporting unit. A 100 basis point decrease in the long-term growth rate for these two reporting units would decrease the fair value in excess of carrying value to a 9 percent margin for each reporting unit.

In February 2012, we were informed by the New York City Human Resources Administration that the Wellness, Comprehensive Assessment, Rehabilitation and Employment (WeCARE) contract had been awarded to another operator through the competitive bid process. We anticipate that our performance will continue under a contract extension until December 2012. Annual revenues for this contract are \$28 million. We have filed a formal protest and are exploring all available options to challenge the contract award and the bid process. We believe it is at least reasonably possible that we will be unsuccessful in our efforts to retain this contract, which would indicate the potential for an impairment of the Workforce Services goodwill exists and require us to perform an impairment assessment in the near term. We estimate that this could result in an impairment charge up to \$5 million for the Workforce Services reporting unit in 2012.

During the predecessor period ended November 15, 2010, we recorded a goodwill impairment charge of \$263.2 million, of which \$13.0 million is included in our loss from discontinued operations. In 2009, we recorded a goodwill impairment charge of \$70.1 million, of which \$8.9 million is included in our loss from discontinued operations. See Note 5 for the details of the impairment charges.

#### Intangible Assets – Defined Lives

Our intangible assets consist primarily of trade names, customer contracts and relationships and non-competition agreements, which are amortized over two to twenty years, based on their estimated useful lives.

#### **Debt Issuance Costs**

Debt issuance costs are capitalized and amortized as interest expense over the terms of the related debt using an effective interest method.

#### Income Taxes

Deferred tax assets and liabilities are recognized for the future tax consequences attributable to differences between the financial statement carrying amounts of existing assets and liabilities and their respective tax bases. Deferred tax assets and liabilities are measured using enacted tax rates expected to apply to taxable income in the years in which those temporary differences are expected to be recovered or settled. The effect of a change in tax rates on deferred tax assets and liabilities is recognized in income in the period that includes the enactment date. A valuation allowance is provided for deferred assets if it is more likely than not that some portion or all of the net deferred tax assets will not be realized.

The Company recognizes tax benefits that are considered more-likely-than-not. Recognized income tax positions are measured at the largest amount that is more likely than not of being realized. Changes in recognition or measurement are reflected in the period in which the change in judgment occurs.

Our policy is to recognize interest related to unrecognized tax benefits as interest expense and penalties as corporate general and administrative expense.

# Deferred Gains on Sale and Leaseback of Assets

Gains from the sale and leaseback of assets are deferred and amortized over the term of the operating lease as a reduction of rental expense.

#### Legal Contingencies

We are a party to numerous claims and lawsuits with respect to various matters. We provide for costs, including legal costs, related to contingencies when a loss is probable and the amount is reasonably determinable. We confer with outside counsel in estimating our potential liability for certain legal contingencies. While we believe our provision for legal contingencies is adequate, the outcome of legal proceedings is difficult to predict and we may settle legal claims or be subject to judgments for amounts that exceed our estimates.

#### Insurance Losses

We self-insure a substantial portion of our professional, general and automobile liability, workers' compensation and health benefit risks. These liabilities are necessarily based on estimates and, while we believe that the provision for loss is adequate, the ultimate liability may be more or less than the amounts recorded. Provisions for losses for workers' compensation risks are based upon actuarially determined estimates and include an amount determined from reported claims and an amount based on past experiences for losses incurred but not reported. Estimates of workers' compensation claims reserves have been discounted using a discount rate of 3% at December 31, 2011 and 2010. The liabilities are evaluated quarterly and any adjustments are reflected in earnings in the period known. We have excess general and professional liability insurance coverages.

# Operating Leases

We lease certain operating facilities, office space, vehicles and equipment under operating leases. Our operating lease terms generally range from one to fifteen years with renewal options. Facility lease agreements may include rent holidays and rent escalation clauses. We recognize rent holiday periods and scheduled rent increases on a straight-line basis over the lease term beginning with the date we take possession of the leased space.

# Property and Equipment

At November 16, 2010, all property and equipment was stated at fair value as discussed in Note 2. All additions of property and equipment since November 16, 2010 are stated at cost. At December 31, 2011 all property and equipment was stated at fair value or cost, less accumulated depreciation and amortization. Depreciation and amortization are provided by the straight-line method over the estimated useful lives of the assets. Estimated useful lives for buildings are 20 years. Assets under capital lease and leasehold improvements are amortized over the term of the respective lease or the useful life of the asset, if shorter, which varies from one to fifteen years. The useful lives of furniture and equipment vary from three to seven years. Depreciation expense includes amortization of assets under capital lease.

We act as custodian of assets where we have contracts to operate facilities or programs owned or leased by the DOL, various states and private providers.

## Foreign Currency Translation

A foreign subsidiary designates its local currency as its functional currency. Operating results are translated into U.S. dollars using monthly average exchange rates, while balance sheet accounts are translated using year-end exchange rates. The resulting translation adjustments are included as a component of accumulated other comprehensive income (loss) in shareholders' equity.

# Share-based Compensation

Effective January 1, 2006, the Company adopted the provisions of ASC 718, *Stock Compensation*, (ASC 718) using the modified prospective transition method. Under this transition method, compensation expense recognized during the period ended November 15, 2010 and years ended December 31, 2011 and 2009 included: (a) compensation expense for all share-based awards granted prior to, but not yet vested as of, December 31, 2005, based on the grant date fair value estimated in accordance with the original provisions of ASC 718, and (b) compensation expense for all share-based awards granted subsequent to December 31, 2005, based on the grant date fair value estimated in accordance with the provisions of ASC 718. No share-based compensation expense was recorded in the period November 16, 2010 to December 31, 2010. Pursuant to ASC 718, the income tax benefits exceeding the recorded deferred income tax benefit from share-based compensation

awards (the excess tax benefits) are required to be reported in cash provided by financing activities. Our share-based compensation plans and share-based payments are described more fully in Note 12, Share-based Compensation.

#### Financial Instruments

We used various methods and assumptions in estimating the fair value disclosures for significant financial instruments. Fair values of cash and cash equivalents, accounts receivable and accounts payable approximate their carrying amount because of the short maturity of those investments. The fair value of long-term debt is determined using market quotes and calculations based on current market rates available to us.

#### Impact of Recently Issued Accounting Pronouncements

In May 2011, the Financial Accounting Standards Board (FASB) issued new guidance intended to improve the comparability of fair value measurements presented and disclosed in financial statements prepared in accordance with accounting principles generally accepted in the United States of America and those prepared in accordance with international financial reporting standards. While the new guidance is largely consistent with existing fair value measurement principles, it expands existing disclosure requirements for fair value measurements and makes other amendments which could change how existing fair value measurement guidance is applied. The new guidance will be effective for us beginning with the filing of our Form 10-Q for the three months ending March 31, 2012. We do not expect this new guidance will have a material impact on our financial position, results of operations or cash flows, as it expands existing disclosure requirements.

In June 2011, the FASB issued Accounting Standard Update (ASU) 2011-05, Comprehensive Income (Topic 220), which provides new guidance on the presentation of comprehensive income. ASU 2011-05 eliminates the option to report other comprehensive income and its components in the statement of changes in stockholders' equity and instead requires an entity to present the total of comprehensive income, the components of net income and the components of other comprehensive income either in a single continuous statement or in two separate but consecutive statements. This guidance is effective for fiscal years, and interim periods within those years, beginning after December 15, 2011, with early adoption permitted. We do not expect the adoption of this ASU will have a material impact on our financial position, results of operations or cash flows, as it only requires a change in the format of the current presentation.

In September 2011, the FASB issued authoritative guidance in ASC 350, *Intangibles - Goodwill and Other*, intended to simplify goodwill impairment testing. Entities will be allowed to perform a qualitative assessment on goodwill impairment to determine whether it is more likely than not (defined as having a likelihood of more than 50 percent) that the fair value of a reporting unit is less than its carrying amount as a basis for determining whether it is necessary to perform the two-step goodwill impairment test. This guidance is effective for goodwill impairment tests performed in interim and annual periods for fiscal years beginning after December 15, 2011. We do not expect this new guidance will have a material impact on our financial position, results of operations or cash flows.

#### 2. Onex Transaction

On September 6, 2010, Purchaser entered into a share exchange agreement with ResCare, pursuant to which it agreed to acquire all shares of ResCare common stock not already owned by Onex Corporation and its affiliates, including Onex Partners LP (collectively, the Onex Investors), for a purchase price of \$13.25 per share on the terms and conditions set forth therein.

In accordance with the share exchange agreement, Purchaser commenced a tender offer to acquire all outstanding shares of ResCare common stock not already held by Purchaser and its affiliates (the Public Shares) on October 7, 2010. On November 16, 2010, the Onex Investors (including Onex Partners III LP) contributed \$120.0 million to Purchaser in exchange for Purchaser's common membership interests and \$158.8 million for Purchaser's preferred membership interests that accrue a preferred return at the rate of 4.8%. The tender offer was consummated on November 16, 2010 (the Stock Tender Offer). Purchaser purchased 21,044,765 Public Shares in the Stock Tender Offer, and, at that time, the Onex Investors beneficially owned 87.4% of the issued and outstanding shares of ResCare's common stock on an as-converted basis. The change of control occurred on November 16, 2010, which is the acquisition date for accounting purposes.

On December 20, 2010, the ResCare shareholders approved the second-step share exchange transaction (the Share Exchange) in which all Public Shares not acquired in the Stock Tender Offer, excluding shares held by members of our management who agreed to roll-over their existing equity ownership into equity of Onex Rescare Holdings Corp. (Rollover Holders), were to be exchanged for \$13.25 per share, without interest.

The following transactions occurred concurrently on December 22, 2010:

- ResCare entered into new senior secured credit facilities, comprised of a new \$170 million term loan facility and an amended and restated \$275 million revolving credit facility;
- ResCare issued \$200 million of unsecured 10.75% Senior Notes due 2019 (Notes) in a private placement under the Securities Act of 1933;
- ResCare repurchased \$120 million (approximately 80%) aggregate principal amount of its previously tendered 7.75% Senior Notes due 2013; the remaining \$30 million of these Senior Notes that were not repurchased were satisfied and discharged by delivering to the trustee amounts sufficient to pay the applicable redemption price in January 2011;
- The Purchaser completed the previously announced acquisition of all of the publicly held common shares of ResCare through the second-step share exchange transaction, whereby each outstanding share of ResCare common stock not currently held by Onex Investors was exchanged for the right to receive \$13.25 in cash (\$56.9 million); and
- The Purchaser redeemed preferred membership interests held by certain of the Onex Investors for an amount equal to the contributions (\$158.8 million) made by them in respect of the purchase of such interests plus the accrued preferred return (\$0.8 million) on such interests through the redemption date.

Following the Share Exchange, the issuance of the Notes and receipt of required regulatory approvals, Onex Partners LP and the other Onex Investors holding shares of ResCare's common and preferred stock prior to the commencement of the Stock Tender Offer contributed those shares to Onex Rescare Holdings Corp. (New Holdco) in exchange for shares of New Holdco's nonvoting common stock. On December 22, 2010, an independent group of co-investors contributed \$1.4 million to New Holdco in exchange for shares of New Holdco's voting common stock. During the first quarter of 2011, New Holdco contributed the \$1.4 million to ResCare. In addition, the Onex affiliates holding membership interests (\$120.0 million) in Purchaser and the Rollover Holders contributed their interests in such entity to New Holdco in exchange for shares of New Holdco's voting common stock. Following these contributions, Purchaser was merged into ResCare, with ResCare as the surviving entity. ResCare is now a wholly owned subsidiary of New Holdco, which in turn, is now owned by the Onex Investors, certain co-investors and members of our management team.

The total purchase price was \$452.4 million based on 34.1 million outstanding ResCare shares (fully converted) at \$13.25 per share.

The purchase price allocation is as follows:

	Nov-16,		Adjusted
	2010	Final	Fair Value
	Preliminary	Allocation	at Nov-16,
	Allocation	Adjustments	2010
Cash and cash equivalents	\$ 15,459	\$ —	\$ 15,459
Accounts and notes receivable	266,508	_	266,508
Deferred income taxes	14,896	330	15,226
Prepaid expenses and other current assets	25,985	_	25,985
Property, plant and equipment	96,388	(10,114)	86,274
Goodwill	229,931	12,438	242,369
Other intangible assets	321,249	(7,210)	314,039
Other assets	12,079		12,079
Total assets acquired	982,495	(4,556)	977,939
Current liabilities	191,007	_	191,007
Long-term debt	205,437	_	205,437
Deferred income taxes	100,223	(8,670)	91,553
Other long-term liabilities	33,384	3,914	37,298
Noncontrolling interest		200	200
Total liabilities assumed	530,051	(4,556)	525,495
Net assets acquired	<u>\$ 452,444</u>	<u>\$</u>	<u>\$ 452,444</u>

The fair values were estimated by the Company's management based on independent appraisals, fair values of equivalent properties or analysis of expected future cash flows. During the quarter ended September 30, 2011, the Company received the final third-party valuation report and adjusted the purchase price allocation accordingly. The December 31, 2010 balance

sheet has been revised for the above adjustments in accordance with U.S. GAAP under ASC 805, *Business Combinations*. The impact on the 2010 income statement was immaterial.

The gross contractual amount of accounts and notes receivable at November 16, 2010 was \$293.8 million. The Company estimates that \$27.3 million of the receivable-related contractual cash flows as of November 16, 2010 are not expected to be collected.

The following table details the goodwill and identifiable intangible assets acquired in the Onex transaction and their estimated values and expected amortizable lives:

	Fair	Useful Life
	Value	(Years)
Goodwill	\$ 242,369	Indefinite
Other Intangible assets:		
Licenses	226,370	Indefinite
Trade names	61,420	20
Customer relationships	24,190	20
Covenants not to compete	1,480	2
Other	579	5
Total other intangible assets	314,039	
Total intangible assets	<u>\$ 556,408</u>	

There were no purchased research and development assets acquired and written-off in connection with the Onex transaction. Approximately \$169 million of the goodwill is expected to be deductible for tax purposes.

## 3. Discontinued Operations

In our Form 10-Q for the quarter ended March 31, 2011, filed May 9, 2011 with the Securities and Exchange Commission, we disclosed that we had incurred costs associated with the closure of our international operations in Germany and the Netherlands. We also disclosed that since we were not awarded any contracts under the Work Programme bidding process, we were considering various strategic alternatives for our international operation in the United Kingdom, which included its sale, liquidation or continuation.

On July 1, 2011, we sold our operation in the United Kingdom for one euro. We recorded a charge of \$2.2 million in the second quarter of 2011 to adjust assets and liabilities to their net realizable value for this operation. Gross assets were \$4.3 million and gross liabilities were \$2.1 million prior to the charge taken.

In accordance with ASC 205-20, the closure and sale of these international operations have been accounted for as discontinued operations. Accordingly, the results of the international operations of our Workforce Services reportable segment for all periods reported, loss on sale and exit costs have been classified as discontinued operations, net of income taxes, in the accompanying consolidated statements of operations.

In connection with the closures of the Netherlands and Germany operations, we recorded charges of \$1.5 million in the fourth quarter of 2010 and \$1.4 million in the first quarter of 2011. These charges included exit costs for severance and lease obligations, as well as charges for vendor and customer claims. The following table describes the 2011 activity for only the exit cost liability, comprised of severance and lease obligations, as of December 31, 2011:

	Beginning						End	ling	
	Balance at Jan-1, 2011		alance at Accruals /			ments /	Balance at		
			_	(Reversals)	Other		Dec-31, 2011		
Severance obligations	\$	481	\$	_	\$	(481)	\$	_	
Lease terminations				831		(831)			
Total exit cost liability	\$	481	\$	831	\$	(1,312)	\$		

We expect no additional charges related to the closure and sale activities noted above. As of December 31, 2011, a liability of \$0.6 million remains for the vendor and customer claims associated with the Netherlands and Germany closures.

Summarized financial information for the discontinued operations is set forth below:

	SUCCESSOR			PREDECESSOR			SOR	
	Dec-31,		Nov	-16, 2010-	Jan-1, 2010-			Dec-31,
		2011	Dec	2-31, 2010	No	v-15, 2010	_	2009
Revenues	\$	4,465 5,688	\$	1,810 3,473	\$	17,974 14,797	\$	20,596 19,086
Gross (loss) profit		(1,223)		(1,663)		3,177		1,510
Operational general and administrative expense		5,010		934		6,177		7,346
Goodwill impairment charge		_		_		12,974		8,909
Other (expense) income (1)		(2,198)		34		(40)		(439)
Interest expense, net		173		55		222		140
Loss from discontinued operations, before income taxes		(8,604)		(2,618)		(16,236)		(15,324)
Income tax benefit (expense) (2)		19,760		364		387		1,358
Income (loss) from discontinued operations, net of tax	\$	11,156	\$	(2,254)	\$	(15,849)	\$	(13,966)

The twelve months ended December 31, 2011 includes a \$2.2 million charge for adjusting assets and liabilities to their net realizable value due to the sale of the operations in the United Kingdom on July 1, 2011, which was recorded in the three months ended June 30, 2011. The balance remaining for 2011, as well as all the other periods presented, represents other miscellaneous income (expense).

## 4. Acquisitions

#### 2011 - Successor

We completed 11 acquisitions within our Residential Services, ResCare HomeCare and Youth Services segments during 2011. Aggregate consideration for these acquisitions was approximately \$28.3 million, including \$2.1 million of notes issued, cash received of \$0.3 million and net forgiveness of management fees and promissory note of \$2.7 million. These acquisitions are expected to generate annual revenues of approximately \$48 million. The operating results of the acquisitions are included in the consolidated financial statements from the date of acquisition.

The preliminary aggregate purchase price for these acquisitions was allocated as follows:

Cash	\$	307
Accounts receivable		1,730
Property and equipment		363
Other intangible assets		5,688
Goodwill		20,458
Prepaid expenses and other current assets		88
Liabilities		(376)
Aggregate purchase price	_	

The other intangible assets consist primarily of customer relationships, trade names and covenants not to compete, which will all be amortized over five to twenty years. We expect all of the \$20.5 million of goodwill will be deductible for tax purposes.

#### 2010 - Successor

During the successor period, we completed an acquisition on December 1, 2010 within our ResCare HomeCare segment. Total consideration for this acquisition was approximately \$7.2 million. This acquisition is expected to generate annual revenues of approximately \$12.2 million. The operating results of this acquisition are included in the consolidated statement of operations from the date of acquisition.

<sup>(2)</sup> The twelve months ended December 31, 2011 include U.S. tax benefits of \$19.8 million attributed to the discontinued international operations. During the third quarter, a U.S. tax election was made which changed the tax status and triggered the recognition of tax basis associated with international operations. The 2011 tax benefit related to this election is \$18.3 million.

The purchase price allocation for this acquisition was as follows:

Property and equipment	\$ 8
Other intangible assets	2,270
Goodwill	4,892
D	22
Aggregate purchase price	\$ 7,192

Approximately \$2.3 million of other intangible assets will be amortized over five to twenty years and consist of \$0.1 million of company trade name, \$0.1 million of covenants not-to-compete and \$2.1 million of customer relationships. The entire balance of goodwill was allocated to the ResCare HomeCare segment. We expect all of the \$4.9 million of goodwill will be deductible for tax purposes.

# 2010-Predecessor

During the predecessor period, we completed eleven acquisitions within our Residential Services and ResCare HomeCare segments. Total consideration for these acquisitions was approximately \$25.4 million, including \$4.1 million of notes issued. These acquisitions are expected to generate annual revenues of approximately \$55.3 million. The operating results of these acquisitions are included in the consolidated statement of operations from the date of acquisition.

The purchase price allocation for these acquisitions was as follows:

Property and equipment	\$ 244
Other intangible assets	10,523
Goodwill	14,738
Prepaid expenses and other current assets	111
Liabilities assumed	(245)
Aggregate purchase price	 

Approximately \$8.6 million of other intangible assets are amortized over five to twenty years and consist of \$1.0 million of company trade name, \$2.0 million of covenants not-to-compete and \$5.6 million of customer relationships, with \$1.9 million of other intangibles not subject to amortization. Amortization expense for the above intangible assets totaled \$5.8 million for the period ended November 15, 2010. The entire balance of goodwill was allocated to the Residential Services and ResCare HomeCare segments.

# 5. Goodwill and Intangible Assets

A summary of changes to successor goodwill is as follows:

	Residential Services	ResCare HomeCare		Youth Services	Workforce Services		Total
Balance at November 16, 2010		_			_		
Goodwill (1)	\$ 138,136	\$	47,411	\$ 24,102	\$	32,720	\$ 242,369
Goodwill added through acquisition	_		4,892	_		_	4,892
Other	44						44
Balance at December 31, 2010	138,180		52,303	24,102		32,720	247,305
Goodwill added through acquisition	9,518		10,213	727		_	20,458
Other	(50)		(16)				(66)
Balance at December 31, 2011	<u>\$ 147,648</u>	\$	62,500	<u>\$ 24,829</u>	\$	32,720	\$ 267,697

<sup>(1)</sup> In the fourth quarter of 2011, we corrected an error that we discovered subsequent to finalizing our purchase price allocation at September 30, 2011 for the Onex transaction. The impact of correcting this allocation error was a reduction of \$4.9 million to Residential Services, an increase of \$8.6 million to ResCare HomeCare and a reduction of \$3.7 million to Youth Services.

Intangible assets are as follows:

	Decembe	r 31, 2011	Decembe		
	Gross	Accumulated Amortization	Gross	Accumulated Amortization	Life (Years)
Licenses	\$ 226,370	\$ —	\$ 226,370	\$ —	Indefinite
Licenses	169	4	_	_	20
Trade names	62,283	3,545	61,550	397	5-20
Customer relationships	30,230	2,470	26,230	337	20
Covenants not to compete	2,365	893	1,580	92	2-5
Other intangible assets	579	130	579	15	5
_	\$ 321,996	\$ 7,042	\$ 316,309	<u>\$ 841</u>	

Amortization expense for the period November 16, 2010 to December 31, 2010, and for the year ended December 31, 2011 was approximately \$0.8 million and \$6.2 million, respectively.

Estimated amortization expense for the next five years is as follows:

Year Ending December 31	Year	Ending	December	31:
-------------------------	------	--------	----------	-----

2012	\$ 6,396
2013	5,690
2014	5.569
2015	5.430
2016	5,066

A summary of changes to predecessor goodwill is as follows:

	Residential Services	_	ResCare omeCare	;	Youth Services		Workforce Services		Total
Balance at January 1, 2010								_	
Goodwill, gross	\$ 291,025	\$	66,720	\$	48,175	\$	87,108	\$	493,028
Accumulated impairment losses					(9,121)		<u>(61,281</u> )		<u>(70,402</u> )
Goodwill, net	291,025		66,720		39,054		25,827		422,626
Goodwill added through acquisition	1,861		12,877		_		_		14,738
Impairment charge	(174,108)		(59,757)		(16,316)		(12,974)		(263,155)
Other	302						(992)		<u>(690</u> )
Balance at November 15, 2010									
Goodwill, gross	293,188		79,597		48,175		86,116		507,076
Accumulated impairment loss	(174,108)		(59,757)		(25,437)		<u>(74,255</u> )		<u>(333,557</u> )
Goodwill, net	<u>\$ 119,080</u>	\$	19,840	\$	22,738	\$	11,861	\$	173,519

During the third quarter of 2010 (predecessor period), we updated our current and future year forecasts. The updated revenues and profits in the forecasts were negatively impacted by various contract losses, rate and service cuts by numerous states and other factors attributed to the general economic environment. We concluded that these factors were indicators of possible impairment of goodwill, requiring an interim impairment test during the quarter. We performed the interim test on all five reporting units. As such, the Company recorded an estimated impairment charge during the third quarter of 2010 of \$65.6 million. Accordingly, the net carrying values of goodwill in the Residential Services, ResCare HomeCare, Youth Services-Residential Youth, Youth Services-Education and Workforce Services-International reporting units were reduced \$33.2 million, \$11.4 million, \$2.3 million, \$4.9 million and \$13.8 million, respectively. Step Two of the goodwill impairment test was completed for these three reporting units in the fourth quarter of 2010. Step Two required that we determine the implied fair value of the reporting units' goodwill by allocating the reporting units' fair value determined in Step One to the fair value of the reporting units' net assets, including unrecognized intangible assets. The goodwill calculated in Step Two is then compared to the recorded goodwill, with an impairment charge recorded in the amount that the book value of goodwill exceeds the implied fair value of goodwill calculated in this step. As such, we recorded an additional impairment charge of \$197.6 million related to goodwill in the period October 1, 2010 to November 15, 2010, including \$140.9 million in the Residential Services, \$48.4 million in the ResCare HomeCare and \$9.7 million in the Youth Services-Residential Youth reporting units, \$0.6 million reduction to the third quarter charge recorded in the Youth Services-Education reporting unit and \$0.8 million reduction to the third quarter charge recorded in the Workforce Services-International reporting unit.

We utilized information obtained from our preliminary purchase price allocation for the Onex transaction in completing our Step Two analysis. This resulted in a significantly higher final impairment charge than initially estimated in our third quarter results, primarily due to some significant other intangibles that were identified for the purchase price allocation which had not been previously identified or recorded in the financial statements.

Amortization expense on predecessor intangible assets for the period January 1, 2010 to November 15, 2010 and for the year ended 2009 was approximately \$5.8 million and \$7.1 million, respectively.

#### 6. Debt

Long-term debt and obligations under capital leases consist of the following:

	Decen	nber 31,
	2011	2010
10.75% senior notes due 2019	\$ 200,000	\$ 200,000
Senior secured term loan due 2016, net of discount of \$2.8 million at 2011 and		
\$3.4 million at 2010	165,487	166,615
7.75% senior notes	_	30,535
Senior secured credit facility		_
Obligations under capital leases	431	523
Notes payable and other	3,907	8,929
	369,825	406,602
Less current portion	4,629	39,287
	\$ 365,196	<u>\$ 367,315</u>

On December 22, 2010, we issued \$200 million of 10.75% Senior Notes due January 15, 2019 in a private placement to qualified institutional buyers under the Securities Act of 1933. The 10.75% Senior Notes, which had an issue price of 100% of the principal amount, are unsecured obligations ranking equal to existing and future debt and are subordinate to existing and future secured debt. Proceeds were used to fund \$120 million of our tendered 7.75% Senior Notes due October 2013. The remaining \$30 million of these Senior Notes that were not repurchased were satisfied and discharged by delivering to the trustee amounts sufficient to pay the applicable redemption price in January 2011. The 7.75% Senior Notes were originally issued on October 3, 2005 for \$150 million under a private placement arrangement at an issue price of 99.261%. These securities were unsecured obligations. In addition, proceeds from the \$200 million issuance of 10.75% Senior Notes were used to purchase outstanding shares of common stock tendered by our shareholders and for general corporate purposes. The 10.75% Senior Notes are jointly, severally, fully and unconditionally guaranteed by our domestic subsidiaries.

On December 22, 2010, we amended our existing senior secured revolving credit facility that originally had been scheduled to mature on July 28, 2013. The aggregate amount available under the revolving credit facility is \$275 million until July 28, 2013, after which the revolving credit facility will be extended until December 22, 2015 for the extending revolving credit lenders. The aggregate amount available under the extended revolving credit facility will be \$240 million. In addition, \$175 million of additional borrowing capacity will be available for use to increase the revolving credit facility, or to increase other certain senior secured indebtedness, subject to certain limitations and conditions in our other debt agreements. The facility will be used primarily for working capital purposes, letters of credit required under our insurance programs and for acquisitions. The amended and restated senior credit facility contains various financial covenants relating to capital expenditures and rentals, and requires us to maintain specified ratios with respect to interest coverage and leverage. The amendment continues to provide for the exclusion of charges incurred in connection with the resolution of the matter described in Note 16 of the Notes to Consolidated Financial Statements, as well as any non-cash impairment charges, in the calculation of certain financial covenants. The amended and restated senior credit facility is secured by a lien on all of our assets and, through secured guarantees, on all of our domestic subsidiaries' assets.

On December 22, 2010, we issued a \$170 million senior secured term loan (the Term Loan) due December 22, 2016, at a discounted price of 98% with realized net proceeds of \$166.6 million. Additional capacity of \$175 million will be available for use to increase the Term Loan, or to increase the revolving credit facility, subject to certain limitations and conditions in our other debt agreements. The Term Loan was used primarily to repay the \$159.6 million of preferred equity plus accrued dividends from Purchaser, to various Onex affiliates related to its acquisition and funding of tendered Company shares on November 16, 2010. The Term Loan contains various financial covenants similar with respect to the amended and restated revolving credit facility. The Term Loan will be an amortizing obligation, with principal payments of 1% of the outstanding Term Loan balance due annually. Pricing for the Term Loan will be variable, at the London Interbank Offer Rate (LIBOR) plus 550 basis points. LIBOR is defined as having a minimum rate of 1.75%. The Term Loan is secured by a lien on all of our assets and, through secured guarantees, on all of our domestic subsidiaries' assets.

As of December 31, 2011, we had irrevocable standby letters of credit in the principal amount of \$59.6 million issued primarily in connection with our insurance programs. As of December 31, 2011, we had \$215.4 million available under the amended and restated revolving credit facility, with no outstanding balance. Outstanding balances bear interest at 4.00% over the LIBOR or other bank developed rates at our option. As of December 31, 2011, the weighted average interest rate was not applicable as there were no outstanding borrowings. Letters of credit had a borrowing rate of 4.125% as of December 31, 2011. The commitment fee on the unused balance was 0.50%. The margin over LIBOR and the commitment fee is determined quarterly based on our leverage ratio, as defined by the revolving credit facility. We are in compliance with our debt covenants at December 31, 2011.

Maturities of long-term debt and obligations under capital leases are as follows:

Year Ending December 31	
2012	\$
2013	2,526
2014	1,859
2015	1,870
2016	161,656
Thereafter	,
	\$ 372,638

#### 7. Income Taxes

Income tax expense (benefit) attributable to income (loss) from continuing operations is summarized as follows:

	SUCCESSOR					PREDECESSOR			
			Nov-	16, 2010-	Jan-1, 2010-				
		2011	Dec-	Dec-31, 2010		v-15, 2010		2009	
Current:									
Federal	\$	9,868	\$	1,602	\$	3,650	\$	5,498	
State		2,370		366		1,185		1,412	
Foreign		393		182		95		231	
Total current		12,631		2,150		4,930		7,141	
Deferred:									
Federal		6,250		2,372		(47,022)		(7,578)	
State		1,160		433		(8,576)		(1,226)	
Foreign		(36)		(148)		148			
Total deferred		7,374		2,657		(55,450)	_	(8,804)	
Total income tax expense (benefit)	\$	20,005	\$	4,807	\$	(50,520)	\$	(1,663)	

A reconciliation of the U.S. Federal income tax rate of 35% to income tax expense (benefit) expressed as a percent of pretax income (loss) from continuing operations follows:

	SUCC	ESSOR	PREDECESSOR			
	2011	Nov-16, 2010- Dec-31, 2010	Jan-1, 2010- Nov-15, 2010	2009		
Current:						
Federal income tax at the statutory rate	35.0%	35.0%	35.0%	35.0%		
Increase in income tax expense (benefit):						
State and foreign income taxes, net of federal benefits	4.4	4.1	3.6	20.4		
Jobs tax credits, net	(5.9)	(3.1)	1.4	(183.4)		
Nondeductible expenses and other	(1.1)	0.3	(1.5)	36.0		
Nondeductible impairments			(14.6)	9.3		
	<u>32.4</u> %	<u>36.3</u> %	<u>23.9</u> %	<u>(82.7</u> )%		

As of December 31, 2011, we have state net operating loss carryforwards of approximately \$59 million which are available to offset future taxable income, if any, of certain entities in certain states. These carryforwards will expire between 2012 and 2030. Application of some of these carryforwards is limited under the change of ownership provisions. These carryforwards have been partially or fully offset by valuation allowances, as our ability to apply these carryforwards may be limited.

As of December 31, 2011, we have federal foreign tax credit carryforwards of approximately \$1.4 million. If not used, these carryforwards will expire between 2012 and 2020. These credit carryforwards have been fully offset by a valuation allowance as our ability to apply these carryforwards is subject to limitation.

During the periods ended November 15, 2010 and December 31, 2009, \$0.4 million was debited to additional paid-in capital for tax shortfalls associated with share-based compensation.

The tax effects of temporary differences that give rise to significant portions of the deferred tax assets and liabilities are presented below:

	SUCCESSOR			<u>OR</u>
		2011		2010
Deferred tax assets:				
Accounts receivable	\$	9,611	\$	10,707
Property and equipment		613		613
Workers' compensation costs		12,663		12,640
Compensated absences		4,219		4,315
Other insurance reserves		12,172		10,769
Unfavorable lease adjustments		1,201		1,526
Other liabilities and reserves		2,679		2,374
Deferred gains and revenues		119		357
Deferred state income tax net operating loss carryforwards		5,117		7,924
Deferred tax credits, foreign tax credit carryforwards and other		1,420		2,247
Total gross deferred tax assets		49,814		53,472
Less valuation allowance		5,323		7,861
Net deferred tax assets.		44,491		45,611
Deferred tax liabilities:				
Revenue adjustments		7,355		8,105
Property and equipment		7,308		9,583
Goodwill and other intangible assets		113,295		105,420
Deferred rents		1,014		1,133
Other		121		140
Total deferred tax liabilities		129,093		124,381
Net deferred tax liability	\$	(84,602)	\$	(78,770)
Classified as follows:				
Current deferred income tax assets	\$	13,668	\$	14,636
Noncurrent deferred income tax liability		(98,270)		(93,406)
Net deferred tax liability	\$	(84,602)	\$	(78,770)

A valuation allowance for deferred tax assets was provided as of December 31, 2011 related to state income tax net operating loss carryforwards and federal foreign tax credit carryovers. The realization of deferred tax assets is dependent upon generating future taxable income when temporary differences become deductible. Based upon the historical and projected levels of taxable income, we believe it is more likely than not that we will realize the benefits of the deductible differences after consideration of the valuation allowance.

We adopted the provisions related to unrecognized tax benefits on January 1, 2007. The adoption did not impact the consolidated financial position, results of operations or cash flows. A reconciliation of the beginning and ending amount of total unrecognized tax benefits is as follows:

	SUCCESSOR				PREDECESSOR		
		Dec-31, Nov-16, 2010-			Ja	n-1, 2010-	
	_	2011 Dec-31, 2010			No	v-15, 2010	
Balance at beginning of year	\$	438	\$	438	\$	540	
Increase related to prior year tax positions		_		_		_	
Decrease related to prior year tax positions		(37)		_		(52)	
Increase related to current year tax positions		536		_		109	
Settlements		(22)		_		(34)	
Lapse of statute of limitations		(111)				(125)	
Balance at end of year	\$	804	\$	438	\$	438	

Included in the balance of total unrecognized tax benefits at December 31, 2011 are potential benefits of \$0.1 million, which if recognized, would affect the effective tax rate on income from continuing operations.

We file numerous consolidated and separate income tax returns in the U.S. federal and various state and foreign jurisdictions. With few exceptions, we are no longer subject to income tax examinations by the taxing authorities for years prior to 2006. We believe that we have appropriate support for the income tax positions taken and to be taken on our income tax returns and that our accruals for income tax liabilities are adequate for all open years based on an assessment of many factors including past experience and interpretations of the tax laws as applied to the facts of each matter. We do not expect that the amounts of unrecognized tax benefits will change significantly within the next twelve months.

Total accrued interest and penalties as of December 31, 2011 are approximately \$0.1 million and are included in accrued expenses.

#### 8. Detail of Certain Balance Sheet Accounts

Property and equipment is summarized as follows:

	SUCC	CESSOR
	2011	2010
Land and land improvements	\$ 7,002	\$ 7,130
Furniture and equipment	43,451	35,132
Buildings	26,927	27,970
Leasehold improvements	13,135	12,099
Buildings under capital lease	214	214
Equipment under capital lease	1,510	1,510
Construction in progress	1,275	4,064
	93,514	88,119
Less accumulated depreciation and amortization	8,621	1,236
Net property and equipment	\$ 84,893	\$ 86,883
Other assets are as follows:		
	SUCC	CESSOR
	2011	2010
Long-term receivables and advances to managed facilities	\$ 2,878	\$ 3,019
Deposits	3,959	4,046
Deferred debt issuance costs	12,279	15,809
Insurance recoveries	6,334	5,728
Other assets	2,208	1,506
	\$ 27,658	\$ 30,108

Accrued expenses are as follows:

	SUCC	ESSOR
	2011	2010
Wages and payroll taxes	\$ 45,400	\$ 37,241
Compensated absences	16,538	16,444
Health insurance	9,195	8,767
Workers' compensation insurance	14,219	14,524
Automobile insurance	4,081	4,474
Professional services	3,069	3,104
General and professional liability insurance	2,299	16,117
Taxes other than income taxes	10,284	11,150
Interest	11,460	2,753
Deferred revenue	1,456	2,309
Other	4,631	10,166
	\$ 122,632	\$ 127,049
Long-term liabilities are as follows:		
	SUCC	ESSOR
	2011	2010
Workers' compensation insurance	\$ 26,218	\$ 25,185
Automobile insurance	3,074	2,311
General and professional liability insurance	23,060	5,922
Unfavorable leases	2,198	3,914
Other	650	294

#### 9. Preferred Stock Issuance

On June 23, 2004, ResCare issued 48,095 shares of Series A convertible preferred stock to four investment funds controlled by Onex Corporation (the Onex Funds), at a purchase price of \$1,050 per share or a total price of \$50.5 million. Each preferred share was convertible at the option of the holder into 100 shares of ResCare's common stock, based on a value of \$10.50 per common share which was contractually agreed to on March 10, 2004. Net proceeds from the transaction were \$46.6 million. Issuance costs of approximately \$3.9 million, including a \$0.5 million transaction fee to Onex Corporation, were recorded as a reduction in shareholders' equity.

55,200

37,626

The preferred shares were entitled to receive such dividends as may be paid on the common stock on an as-converted basis and to a liquidation preference of \$1,050 per share plus unpaid, accrued dividends, if any. There were no dividends declared in 2009 or 2010. Preferred shares voted on an as-converted basis as of the date of issuance. The preferred shareholders also were entitled to certain corporate governance and special voting rights, as defined in the agreement, and had no preferential dividends. The preferred shareholders had the right to put the shares to ResCare at \$1,050 per share plus accrued dividends, if any, if we close a sale of substantially all of our assets or equity by merger, consolidation or otherwise. ResCare could not sell substantially all of its assets or equity by merger or otherwise without first giving the preferred shareholders the right to acquire our assets or equity on the same terms and conditions.

As mentioned in Note 2, effective with the share exchange in the 2010 Onex transaction, the preferred shares described above were contributed to Onex Rescare Holdings Corp. and ultimately cancelled upon completion of the transaction.

# 10. Segment Information

Effective January 1, 2011, we changed our reportable operating segments to: (i) Residential Services, (ii) ResCare HomeCare, (iii) Youth Services and (iv) Workforce Services. Residential Services primarily includes services for individuals with intellectual, cognitive or other developmental disabilities in our group home settings. ResCare HomeCare primarily includes periodic in-home care services to the elderly, as well as persons with disabilities. Youth Services consists of our Job Corps centers, a variety of youth programs including foster care, alternative education programs and charter schools. Workforce Services is comprised of our domestic job training and placement programs that assist welfare recipients and disadvantaged job seekers in finding employment and improving their career prospects. We evaluate performance based on profit or loss from operations before corporate expenses and other income, interest and income taxes. The accounting policies of the reportable segments are the same as those described in the summary of significant accounting policies. Intersegment revenues and transfers are not significant.

We believe the changes in our segments will allow us to serve our customers more efficiently and allow future growth and long-term sustainability. We have presented all periods below to reflect the change in our segments.

The following table sets forth information about reportable segment operating results and assets:

		esidential Services	ResCare omeCare	 Youth Services	 orkforce Services	<u>C</u>	orporate	Consolidated Totals
January 1, 2011-December 31, 2011-Success	sor	:						
Revenues	\$	853,474 103,749 516,724 5,755 10,914	\$ 323,820 23,690 193,963 941 2,208	\$ 185,658 14,042 94,739 216 1,080	\$ 216,383 18,434 92,137 873 1,320	\$	(56,015) 94,695 5,722 5,407	\$1,579,335 103,900 992,258 13,507 20,929
November 16, 2010-December 31, 2010-Suc	cces	sor:						
Revenues	\$ cess	104,302 14,662 505,423 151 1,113 <b>Sor:</b> 724,536 (93,623) 4,147 7,035	\$ 39,816 3,085 190,285 84 402 267,676 (46,199) 566 3,057	\$ 22,556 2,136 91,648 51 174 158,661 (3,450) 352 1,677	\$ 28,402 2,892 117,267 22 168 216,728 13,583 754 2,293		(6,721) 60,329 1,819 435 — (64,870) 2,774 7,527	\$ 195,076 16,054 964,952 2,127 2,292 \$1,367,601 (194,559) 8,593 21,589
2009-Predecessor:		7,033	3,037	1,077	2,293		1,321	21,369
Revenues Operating income (loss) (2) (3) Total assets Capital expenditures Depreciation and amortization	\$	813,353 81,812 354,342 6,945 7,415	\$ 296,071 24,249 228,384 714 2,759	\$ 216,403 8,642 80,960 1,135 2,159	\$ 232,732 (37,209) 120,002 1,596 2,520	\$	(59,168) 61,252 5,538 9,228	\$1,558,559 18,326 844,940 15,928 24,081

Operating income includes a goodwill impairment charge of \$250.2 million, of which \$174.1 million related to our Residential Services segment, \$59.8 million related to our ResCare HomeCare segment and \$16.3 related to our Youth Services segment.

#### 11. Benefit Plans

We sponsor retirement savings plans which were established to assist eligible employees in providing for their future retirement needs. We did not contribute to the Plans at any time during 2011 and 2010. Our contributions to the plans were \$4.5 million in 2009.

# 12. Share-Based Compensation

Prior to November 15, 2010, we had outstanding awards under three share-based incentive plans. Under the plans, stock options were awarded at a price equal to the market price of our common stock on the date of grant, and an option's maximum vesting term was normally five years. Generally, all options had varied vesting schedules, varying between 20% and 50% at date of grant with the remaining options vesting over one to four years. Restricted stock awards generally were comprised of service-based restricted shares and performance-based restricted shares. The service-based restricted shares

Operating income includes a \$63.1 million goodwill impairment charge, of which \$10.0 million related to our Youth Services segment and \$53.1 million related to our Workforce Services segment.

Operating income includes a \$5.0 million charge related to the increase in legal reserves within our Residential Services segment.

generally vested over three to four years from the date of grant. The performance-based restricted shares vested in increments if and when certain performance criteria were met.

The fair value of each stock option was estimated on the date of grant using the Black-Scholes valuation model. The expected volatility of our stock price was based on historical volatility over the expected term. The expected term of the option was based on historical employee stock option exercise behavior, the vesting term of the respective award and the contractual term. Our stock price volatility and expected option lives were based on management's best estimates at the time of grant, both of which impact the fair value of the option calculated under the Black-Scholes methodology and, ultimately, the expense that was recognized over the vesting term of the option.

As described in Note 2, a change of control occurred with the Onex transaction on November 16, 2010. The outstanding stock options were forfeited and all outstanding restricted shares vested immediately and were acquired as part of the share exchange, which was finalized on December 22, 2010. All share-based compensation expense related to the prior share-based incentive plans was recorded in the predecessor period which ended November 15, 2010.

During the second quarter of 2011, certain employees and non-employee directors executed stock option agreements for options to purchase shares of the Class A common stock of Onex Rescare Holdings Corp., the entity that holds all of the outstanding shares of ResCare. These options were awarded pursuant to the Onex Rescare Holdings Corp. Stock Option Plan (the Plan), which has a total of 3,810 shares to which options may be granted.

Under the Plan, initial stock option grants of 3,556 shares were awarded on April 1, 2011, at a \$5,000 exercise price. These options have a ten year life. From the initial grant of 3,556 options, 2,935 have a service period of five years and 621 have no service period. Each option incorporated both market conditions to vesting and performance conditions to exercisability and is forfeited upon termination of employment if the relevant conditions have not been met.

We engaged a valuation company to assist in the determination of the fair value for each option. The fair value of each stock option was estimated as of the date of grant using Monte Carlo simulation in a numerical option valuation model taking into account the market condition to vesting. The expected volatility of our stock price was based on historical volatility of a group of our peers over the expected term, adjusted for our leverage. We assumed no dividends based on the Company's prior history. The expected term of the option was based on expected exercise based on norms of exercise behavior, the vesting conditions of the respective award and the contractual term. Our stock price volatility and the expected option lives were based on management's best estimates at the time of grant, both of which impact the fair value of the option calculated under the option valuation methodology. Ultimately, the expense that will be recognized will be based on the fair value of the options in conjunction with the achievement of the performance conditions for exercisability.

Based on the performance/vesting conditions that required a liquidity event as a condition for exercising the options, no share-based compensation expense was recorded in the nine months ended September 30, 2011 for the 3,556 options granted on April 1, 2011.

On November 1, 2011, the board of directors passed a resolution amending the option agreements, whereby a liquidity event would not be required as a condition for exercising/vesting the options. We updated the fair value calculation using a modified grant date of November 1, 2011. As a result, share-based compensation expense of \$2.4 million was recorded in the fourth quarter of 2011.

Total share-based compensation expense by type of award for the periods presented was as follows:

	SUCCESSOR					PREDEC	CESS	SOR				
	I	Dec-31,		6, 2010-	Jan	Jan-1, 2010-		Dec-31,				
	2011		Dec-31, 2010		10 Nov-15,		ec-31, 2010 Nov-15, 2010		Nov-15, 2010		_	2009
Stock options	\$	2,383	\$	_	\$	_	\$	_				
Restricted stock, service-based		_		_		5,095		3,299				
Restricted stock, performance-based						1,106		960				
Total share-based compensation expense		2,383		_		6,201		4,259				
Tax effect		927				2,412		1,657				
Share-based compensation expense, net of tax	\$	1,456	\$		\$	3,789	\$	2,602				

We use authorized but unissued shares when a stock option is exercised or when restricted stock is granted.

#### Stock Options

As of November 15, 2010, a total of 225 thousand options were outstanding under the predecessor related plans. The intrinsic value of the stock options exercised during 2009 and 2008 was \$0.1 million and \$2.4 million, respectively. No stock options were exercised in 2010. There were no stock options that vested in 2010 and 2009. With the change of control that occurred on November 16, 2010, the previously outstanding 225 thousand options were forfeited. As of December 31, 2010, no options were outstanding.

There was no unrecognized share-based compensation related to stock options as of November 15, 2010 and December 31, 2010

A summary of our stock option activity and related information under the new Onex Rescare Holdings Corp. Plan for 2011 is as follows:

		Weighted	Weighted
		Average	Average
	Stock	Exercise	Remaining
	Options	Price	Contractual Life
Outstanding at December 31, 2010 - Successor	_	\$	
Granted	3,556	5,000.00	
Exercised	_	_	
Forfeited/canceled			
Outstanding at December 31, 2011 - Successor	3,556	<u>\$ 5,000.00</u>	9.75 years
Exercisable at December 31, 2011 - Successor	587	\$ 5,000.00	9.75 years

Unrecognized share-based compensation related to stock options under the new Onex Rescare Holdings Corp. Plan as of December 31, 2011 was \$8.6 million, which will be recognized over a four-year period.

#### Restricted Stock, Service-based

As of December 31, 2011, no shares of service-based restricted stock from the predecessor plan were outstanding. The fair value of service-based restricted shares which vested during 2010 and 2009 was approximately \$5.4 million and \$2.8 million, respectively. No vesting occurred during 2011. Approximately \$3.6 million of the 2010 fair value was related to accelerated vesting of the 269 thousand outstanding shares as of November 15, 2010, which was due to the change of control. No service-based restricted stock was outstanding as of December 31, 2010.

# Restricted Stock, Performance-based

As of December 31, 2011, no shares of performance-based restricted stock from the predecessor plan were outstanding. The fair value of performance-based restricted shares which vested during 2010 and 2009 was approximately \$3.0 million and \$0.9 million, respectively. No vesting occurred during 2011. Approximately \$2.3 million of the 2010 fair value was related to accelerated vesting of the 178 thousand outstanding shares as of November 15, 2010, which was due to the change of control. No performance-based restricted stock was outstanding as of December 31, 2010.

# 13. Lease Arrangements

We lease certain residential and operating facilities, office space, vehicles and equipment under operating leases which expire at various dates. Rent expense for the successor periods ended December 31, 2011 and December 31, 2010, was approximately \$74.2 million and \$9.8 million, respectively. Rent expense for the predecessor periods ended November 15, 2010 and December 31, 2009 was \$66.8 million and \$72.8 million, respectively. Facility rent, defined as land and building lease expense less amortization of any deferred gain on applicable lease transactions for the successor periods ended December 31, 2011 and December 31, 2010 was approximately \$64.8 million and \$8.4 million, respectively. Facility rent for the predecessor periods ended November 15, 2010 and December 31, 2009 was \$57.4 million and \$61.9 million, respectively. We also lease certain land and buildings used in operations under capital leases. These leases expire at various dates through 2022 (including renewal options) and generally require us to pay property taxes, insurance and maintenance costs.

Future minimum lease payments under capital leases, together with the minimum lease payments required under operating leases that have initial or remaining non-cancelable lease terms in excess of one year at December 31, 2011, are as follows:

V C. P D 21.	Capital Leases		Operating	
Year Ending December 31:	L	eases		Leases
2012	\$	123	\$	60,462
2013		99		48,424
2014		97		39,036
2015		96		30,751
2016		78		18,150
Thereafter		40		20,848
Total minimum lease payments		533	\$	217,671
Less amounts representing interest		102		
Present value of minimum lease payments		431		
Less current maturities		89		
Total long-term obligations under capital leases	\$	342		

Assets capitalized under capital leases as reflected in the accompanying consolidated balance sheets were \$0.2 million of buildings and \$1.5 million of equipment as of December 31, 2011 and 2010. The accumulated depreciation related to assets under capital leases was \$0.4 million and \$0.1 million as of December 31, 2011 and 2010, respectively.

#### 14. Fair Value

The three levels of hierarchy are:

- (a) Level 1 Quoted prices in active markets for identified assets or liabilities.
- (b) Level 2 Inputs other than quoted prices included within Level 1 that are observable for the asset or liability.
- (c) Level 3 Unobservable inputs used in valuations in which there is little market activity for the asset or liability at the measurement date.

Fair value measurements of assets or liabilities are assigned a level within the fair value hierarchy based on the lowest level of any input that is significant to the fair value measurement in its entirety. We primarily utilize the income approach to measure fair value for our goodwill, long-lived assets and other intangible assets. The income approach uses valuation techniques to convert future amounts to a single present amount.

## 2011 - Successor

As discussed in Note 2, a change in control occurred on November 16, 2010. The Company finalized the purchase price allocation during 2011. The adjustments are described further in Note 2.

#### 2010 - Successor

As discussed in Note 2, the Company was in the process of finalizing the purchase price allocation. The fair values were estimated by the Company's management as of November 16, 2010. There were no items adjusted from November 16, 2010 to December 31, 2010.

#### 2010 - Predecessor

The following table presents the fair value for those assets or liabilities measured at fair value on a nonrecurring basis:

		Quoted Prices	Other		
	Fair Value	in Active	Observable	Unobservable	Total
	at	Markets	Inputs	Inputs	Gains /
	Nov-15, 2010	Level 1 (a)	Level 2 (b)	Level 3 (c)	(Losses)
Goodwill	\$ 156,841	\$	\$ —	\$ 156,841	\$ (263,155)

In accordance with the provisions of FASB ASC 250, *Intangibles-Goodwill and Other*, goodwill with a carrying amount of \$420.0 million was written down to its implied fair value of \$156.8 million, resulting in an impairment charge of \$263.2 million, which was included in the results for the predecessor period ended November 15, 2010.

#### 15. Financial Instruments

At December 31, 2011 and 2010, the fair values of cash and cash equivalents, accounts receivable and accounts payable approximated carrying value because of the short-term nature of these instruments. The fair value of our other financial instruments subject to fair value disclosures are as follows:

	20	<u> 11                                  </u>	2	010
	Carrying	Fair	Carrying	Fair
	Amount	Value	Amount	Value
Long-term debt:				
10.75% senior notes	\$ 200,000	\$ 205,750	\$ 200,000	\$ 206,000
Senior secured term loan	165,487	159,044	166,615	171,615
7.75% senior notes	_		30,535	31,451
Senior secured credit facility	_	_	_	_
Notes payable and other	3,907	3,823	8,929	8,639

We estimate the fair value of the debt instruments using market quotes and calculations based on current market rates available to us.

#### 16. Commitments and Contingencies

Litigation

From time to time, we, or a provider with whom we have a management agreement, become a party to legal and/or administrative proceedings that, in the event of unfavorable outcomes, may adversely affect revenues and period-to-period comparisons.

In March 2007, a lawsuit was filed in Bernalillo County, New Mexico State Court styled Larry Selk, by and through his legal guardian, Rani Rubio v. Res-Care New Mexico, Inc., Res-Care, Inc., et al. The lawsuit sought compensatory and punitive damages for negligence, negligence per se, violations of the Unfair Practices Act and violations of the Resident Abuse and Neglect Act. Settlement discussions were unsuccessful and a jury trial commenced on November 9, 2009 on the remaining issue of negligence. The jury returned a verdict of approximately \$53.9 million in damages against the Company, consisting of approximately \$4.7 million in compensatory damages and \$49.2 million in punitive damages, which was entered as a iudgment in December 2009, Ruling on various post trial motions, on February 19, 2010, the New Mexico trial court judge reduced the jury award to \$15.5 million, consisting of approximately \$10.8 million in punitive damages and \$4.7 million in compensatory damages. We believe the parent company is not liable for the actions of its subsidiary or its employees and that both the compensatory and punitive amounts awarded are excessive and contradict various United States Supreme Court and New Mexico Supreme Court decisions which would warrant a new trial or, in the alternative, would limit the amount of damages awarded to a significantly lower amount. We, as well as the plaintiffs, have appealed and we will continue to defend this matter vigorously. Oral arguments before the Court of Appeals were held on November 15, 2011. Although we have made provisions in our consolidated financial statements for this self-insured matter, the amount of our legal reserve is less than the amount of the damages awarded, plus accrued interest. If our appeal to obtain a new trial or reduce the amount of the damages does not succeed, it could have a material adverse effect on our financial condition, results of operations and cash flows.

ResCare, or its affiliates, are parties to various other legal and/or administrative proceedings arising out of the operation of our facilities and programs and arising in the ordinary course of business. We do not believe the ultimate liability, if any, for these proceedings or claims, individually or in the aggregate, in excess of amounts already provided, will have a material adverse effect on our consolidated financial condition, results of operations or cash flows.

#### 17. Related Party Transactions

In connection with the Onex transaction (Note 2), we entered into an Amended and Restated management services agreement with Onex Corporation whereby Onex Corporation will advise and assist the Company from time to time on business and financial matters. We have agreed to pay Onex Corporation an annual advisory fee of \$0.7 million for its services under this agreement effective December 22, 2010 for an initial term of ten years. Prior to December 22, 2010, we paid Onex Corporation an annual advisory fee of \$0.4 million.

As part of the second-step share exchange completed on December 22, 2010, the depositary issued payments totaling \$2.0 million in error to certain Rollover Holders. As of December 31, 2010, the \$2.0 million was included in our non-trade receivables in the consolidated balance sheet. These funds were returned to the Company in January 2011.

U.S. Bank National Association, a subsidiary of U.S. Bancorp, is a member of our lender group and holds approximately 8.6% of outstanding indebtedness under our senior secured credit facility, which was amended on December 22, 2010 and will expire on December 22, 2015. Mrs. Olivia Kirtley, a member of our board of directors, is also a member of U.S. Bancorp's board of directors. The credit facility with our lending group was negotiated on an arms length basis with no involvement from Mrs. Kirtley.

#### 18. Quarterly Data (unaudited)

				First Quarter		Second Quarter		Third Quarter		Fourth Quarter
2011 - Successor			Φ.	206.004	Φ.	200.002	Φ.	206.267	Φ.	207.002
Revenues	••••		\$	386,084	\$	399,092	\$	396,267	\$	397,892
Gross profit				92,031		98,369		98,192		100,333
Net income (loss):										
Net income (loss)-including noncontrolling interest			\$	3,674	\$	6,934	\$	30,290	\$	12,094
Net loss-noncontrolling interest				(32)		(36)		(57)		(46)
Net income (loss)-Res-Care, Inc			\$	3,706	\$	6,970	\$	30,347	\$	12,140
								Fourth	Qua	rter
		First		Second		Third		ct-1, 2010-		v-16, 2010-
	DD	Quarter EDECESSOR	DD	Quarter EDECESSOR	DE	Quarter REDECESSOR		ov-15, 2010 EDECESSOR		ec-31. 2010 UCCESSOR
2010 (1)	- FR	EDECESSOR	- FR	EDECESSOR		EDECESSOR	- rk	EDECESSOR		UCCESSOR
Revenues	\$	384,272	\$	391,207	\$	398,825	\$	193,297	\$	195,076
Gross profit		92,388		95,775		95,228		45,395		45,468
Net income (loss):										
Net income (loss)-including noncontrolling interest	\$	9,336	\$	9,434	\$	(41,967)	\$	(153,152)	\$	6,183
Net loss-noncontrolling interest		(82)		(41)		(33)		(16)		(18)
Net income (loss)-Res-Care, Inc	\$	9,418	\$	9,475	\$	(41,934)	\$	(153,136)	\$	6,201

Third quarter of 2010 includes a \$65.6 million (\$50.1 million, net of tax) charge for estimated goodwill impairment. The October 1, 2010 to November 15, 2010 period includes a \$197.6 million (\$146.2 million, net of tax) charge for finalization of the goodwill impairment.

#### 19. Noncontrolling Interest

As of December 31, 2010, ResCare held a 66.7% interest in Rest Assured LLC, a limited liability company comprised of public and private organizations providing remote monitoring services for persons with disabilities and the elderly. The value in the table below is preliminary for the successor period, as the Company is in the process of finalizing the purchase price allocation as described in Note 2. In February 2010 (predecessor period), we acquired the remaining 19% interest in ResCare Maatwerk B.U., which had previously been included in noncontrolling interest. ASC 810, *Noncontrolling Interests in Consolidated Financial Statements*, (ASC 810) clarifies that noncontrolling interest be reported as a component separate from the parent's equity and that changes in the parent's ownership interest in a subsidiary be recorded as equity transactions if the parent retains its controlling interest in the subsidiary. The statement also requires consolidated net income to include amounts attributable to both the parent and the noncontrolling interest on the face of the income statement. In addition, ASC 810 requires a parent to recognize a gain or loss in net income on the date the parent deconsolidates a subsidiary, or ceases to have a controlling financial interest in a subsidiary. Balances are as follows:

Noncontrolling interest as of December 31, 2009	\$ (855)
Consolidation of noncontrolling interest acquired  Net loss-noncontrolling interest  Noncontrolling interest as of November 15, 2010-Predecessor	 745 (172) (282)
Write-off predecessor's balance associated with the Onex transaction	282
Onex purchase price adjustment  Net loss-noncontrolling interest  Noncontrolling interest as of December 31, 2010-Successor	 200 (18) 182
Net loss-noncontrolling interest	

#### 20. Onex Rescare Holdings Corp

Onex Rescare Holdings Corp (ORHC) was formed as part of Onex's acquisition of Res-Care, Inc. (as described in Note 2) to ultimately own the common shares of Res-Care, Inc. ORHC is a holding company and currently conducts no ongoing operations. As of December 31, 2010, this entity maintained a cash balance of \$1.4 million that was contributed by a group of co-investors who purchased shares in ORHC. In addition, ORHC maintained an investment in Res-Care, Inc. and had no other assets or liabilities. Subsequent to December 31, 2010, the \$1.4 million in funds were contributed to Res-Care, Inc. ORHC had no income statement activity for the 2011 and 2010 periods. Inclusion of ORHC in the consolidated income statement with Res-Care, Inc. for the 2011 and 2010 periods would result in no change. If ORHC were included in the consolidated balance sheet of Res-Care, Inc. as of December 31, 2010, the differences would be an increase in cash of \$1.4 million and an increase in equity of \$1.4 million. There would be no difference in the consolidated balance sheet of Res-Care, Inc. as of December 31, 2011.

#### 21. Subsidiary Guarantors

The Senior Notes are jointly, severally, fully and unconditionally guaranteed by our 100% owned U.S. subsidiaries. There are no restrictions on our ability to obtain funds from our U.S. subsidiaries by dividends or other means. The following are condensed consolidating financial statements of our company, including the guarantors. This information is provided pursuant to Rule 3-10 of Regulation S-X in lieu of separate financial statements of each subsidiary guaranteeing the Senior Notes. The following condensed consolidating financial statements present the balance sheet, statement of operations and cash flows of (i) Res-Care, Inc. (in each case, reflecting investments in its consolidated subsidiaries under the equity method of accounting), (ii) the guarantor subsidiaries, (iii) the nonguarantor subsidiaries, and (iv) the eliminations necessary to arrive at the information for our company on a consolidated basis. The condensed consolidating financial statements should be read in conjunction with the accompanying Consolidated Financial Statements.

# RES-CARE, INC. AND SUBSIDIARIES CONDENSED CONSOLIDATING BALANCE SHEET

(In thousands)

December 31, 2011

					SU	CCESSOR				
			(	Guarantor	No	n-Guarantor	Co	nsolidated		
	Re	sCare, Inc.	S	ubsidiaries	Sι	ıbsidiaries	E	liminations		Total
ASSETS			_				_	_	_	-
Current assets:										
Cash and cash equivalents	\$	16,733	\$	6,598	\$	2,320	\$	_	\$	25,651
Accounts receivable, net		22,947		198,001		141		_		221,089
Refundable income taxes		11,432				_		_		11,432
Deferred income taxes		13,668		_		_				13,668
Non-trade receivables		752		5,650		282				6,684
Prepaid expenses and other current assets		8,556		9,961		15				18,532
Total current assets		74,088		220,210		2,758		_		297,056
Property and equipment, net		45,827		39,045		21		_		84,893
Goodwill		237,075		25,365		5,257		_		267,697
Other intangible assets, net		307,566		7,388				_		314,954
Investment in subsidiaries		755,530		41,782				(797,312)		
Other assets		24,548		3,079		31				27,658
	\$	1,444,634	\$	336,869	\$	8,067	\$	(797,312)	\$	992,258
LIABILITIES AND SHAREHOLDER'S EQUITY										
Current liabilities:										
Trade accounts payable	\$	26,293	\$	19,778	\$	36	\$		\$	46,107
Accrued expenses		64,061		57,702		869				122,632
Current portion of long-term debt		1,700		2,724		116		_		4,540
Current portion of obligations under capital leases				89		_				89
Accrued income taxes		1,051				(82)				969
Total current liabilities		93,105		80,293		939		_		174,337
Intercompany		535,101		(544,991)		9,890		_		_
Long-term liabilities		55,112		88		_				55,200
Long-term debt		363,786		1,068						364,854
Obligations under capital leases				342		_				342
Deferred gains		300				_				300
Deferred income taxes		98,275				<u>(5</u> )				98,270
Total liabilities		1,145,679		(463,200)		10,824		_		693,303
Total shareholder's equity		298,955	_	800,069	_	(2,757)	_	(797,312)		298,955
	\$	<u>1,444,634</u>	\$	336,869	\$	8,067	\$	(797,312)	\$	992,258

# RES-CARE, INC. AND SUBSIDIARIES CONDENSED CONSOLIDATING BALANCE SHEET

(In thousands)

December 31, 2010	
SUCCESSOR	

					SU	CCESSOR			
			Guarantor Non-Guarantor						Consolidated
	Re	sCare, Inc.	S	ubsidiaries	S	ubsidiaries	Eliminations		Total
ASSETS			_		_				
Current assets:									
Cash and cash equivalents	\$	11,084	\$	9,825	\$	6,643	\$ —	\$	27,552
Accounts receivable, net		37,902		175,721		2,318			215,941
Refundable income taxes		1,297		· —		(98)	_		1,199
Deferred income taxes		14,564				72	_		14,636
Non-trade receivables		5,300		1,541		506	_		7,347
Prepaid expenses and other current assets		8,385		9,495		725			18,605
Total current assets		78,532		196,582		10,166	_		285,280
Property and equipment, net		21,231		64,895		757	_		86,883
Goodwill		239,066		8,239					247,305
Other intangible assets, net		313,106		2,270		_			315,376
Investment in subsidiaries		885,443		41,994		80,267	(1,007,704	)	_
Other assets		25,834		4,127		147		_	30,108
	\$	1,563,212	\$	318,107	\$	91,337	\$ (1,007,704	) <u>\$</u>	964,952
LIABILITIES AND SHAREHOLDER'S EQUITY									
Current liabilities:									
Trade accounts payable	\$	29,343	\$	24,832	\$	2,077	\$ —	\$	, -
Accrued expenses		68,291		57,649		1,109	_		127,049
Current portion of long-term debt		32,232		3,015		3,948			39,195
Current portion of obligations under capital leases		6		86		_			92
Accrued income taxes		1,480				<u>(76</u> )		_	1,404
Total current liabilities		131,352		85,582		7,058	_		223,992
Intercompany		695,613		(688,106)		(7,507)	_		_
Long-term liabilities		35,425		2,013		188	_		37,626
Long-term debt		364,798		2,086			_		366,884
Obligations under capital leases				431			_		431
Deferred income taxes		93,411				<u>(5</u> )		_	93,406
Total liabilities		1,320,599		(597,994)		(266)			722,339
Total shareholder's equity	_	242,613	_	916,101	_	91,603	(1,007,704	_	242,613
	\$	1,563,212	\$	318,107	\$	91,337	<u>\$ (1,007,704</u>	) <u>\$</u>	964,952

(In thousands)

Year Ended December 31, 2011
SUCCESSOR

					SU	CCESSOR				
	Re	sCare, Inc.		Guarantor Subsidiaries		-Guarantor bsidiaries		iminations	Co	onsolidated Total
Revenues	\$	257,792	\$	1,319,735	\$	1,808	\$		\$	1,579,335
Operating expenses		275,681	_	1,197,406		2,348				1,475,435
Operating (loss) income		(17,889)		122,329		(540)		_		103,900
Other expenses (income):										
Interest, net		42,124		(55)		(10)		_		42,059
Equity in earnings of subsidiaries		(73,831)	_					73,831		
Total other (income) expenses		(31,707)		(55)		(10)		73,831		42,059
Income (loss) from continuing operations										
before income taxes		13,818		122,384		(530)		(73,831)		61,841
Income tax (benefit) expense		(19,414)	_	39,590		(171)	_		_	20,005
Income (loss) from continuing operations		33,232		82,794		(359)		(73,831)		41,836
Loss (income) from discontinued operations, net of tax		19,760	_			(8,604)	_		_	11,156
Net income (loss)-including noncontrolling interest		52,992		82,794		(8,963)		(73,831)		52,992
Net loss-noncontrolling interest			_	<u>(171</u> )					_	<u>(171</u> )
Net income (loss)-Res-Care, Inc	\$	52,992	\$	82,965	\$	(8,963)	\$	(73,831)	\$	53,163

(In thousands)

For the Period November 16, 2010 – December 31, 2010

				SUC	CESSOR			
	Res	Care, Inc.	Guarantor ubsidiaries		Guarantor sidiaries	Eliminations	Co	onsolidated Total
Revenues	\$	31,456	\$ 163,620	\$		\$	\$	195,076
Operating expenses		31,487	 147,399		136			179,022
Operating (loss) income		(31)	16,221		(136)	_		16,054
Other (income) expenses:  Interest, net		2,829 (7,574) (4,745)	 (8) — (8)		(11) — (11)		_	2,810 — 2,810
Income (loss) before income taxes Income tax (benefit) expense		4,714 (1,469)	 16,229 6,092		(125) 184	(7,574)		13,244 4,807
Income (loss) from continuing operations  Loss from discontinued operations, net of tax		6,183	 10,137		(309) (2,254)	(7,574) ————		8,437 (2,254)
Net income (loss)-including noncontrolling interest  Net loss-noncontrolling interest  Net income (loss)-Res-Care, Inc	<u>\$</u>	6,183 <u></u> 6,183	\$ 10,137 (18) 10,155	\$	(2,563) — (2,563)	(7,574) <u> </u>		6,183 (18) 6,201

(In thousands)

For the Period January 1, 2010 – November 15, 2010 PREDECESSOR

	PREDECESSOR									
	Re	esCare, Inc.		Guarantor Subsidiaries		n-Guarantor ubsidiaries	Eli	iminations	C	onsolidated Total
Revenues	\$	277,287	\$	1,089,451	\$	863	\$	_	\$	1,367,601
Operating expenses	_	543,735		1,013,681		<u>4,744</u>				1,562,160
Operating (loss) income		(266,448)		75,770		(3,881)		_		(194,559)
Other (income) expenses:  Interest, net		16,521 (41,952) (25,431)		(51) — (51)		(9) — (9)		41,952 41,952		16,461 ————————————————————————————————————
(Loss) income from continuing operations before income taxes		(241,017) (64,668)		75,821 17,515		(3,872) (3,367)		(41,952)		(211,020) (50,520)
(Loss) income from continuing operations Loss from discontinued operations, net of tax		(176,349)	_	58,306 —		(505) (15,849)		(41,952)		(160,500) (15,849)
Net (loss) income-including noncontrolling interest  Net loss-noncontrolling interest  Net (loss) income-Res-Care, Inc	\$	(176,349) ————————————————————————————————————	\$	58,306 (130) 58,436	\$	(16,354) (42) (16,312)	\$	(41,952) ————————————————————————————————————	\$	(176,349) (172) (176,177)

(In thousands)

#### Year Ended December 31, 2009

	PREDECESSOR									
	ResCare, Inc.		Guarantor Subsidiaries		Non-Guarantor Subsidiaries		Eliminations		C	onsolidated Total
Revenues	\$	288,830	\$	1,267,909	\$	1,820	\$	_	\$	1,558,559
Operating expenses		375,087	_	1,165,402		(256)			_	1,540,233
Operating (loss) income		(86,257)		102,507		2,076		_		18,326
Other (income) expenses:  Interest, net  Equity in earnings of subsidiaries  Total other (income) expenses		16,368 (53,674) (37,306)		(53) — (53)				53,674 53,674		16,315 ————————————————————————————————————
(Loss) income from continuing operations before income taxes		(48,951) (38,659)		102,560 36,225		2,076 771		(53,674)		2,011 (1,66 <u>3</u> )
(Loss) income from continuing operations Loss from discontinued operations, net of tax		(10,292)		66,335		1,305 (13,966)		(53,674)		3,674 (13,966)
Net (loss) income-including noncontrolling interest  Net loss-noncontrolling interest  Net (loss) income-Res-Care, Inc	\$	(10,292) ———————————————————————————————————	\$	66,335 (152) 66,487	\$	(12,661) (703) (11,958)	\$	(53,674) ————————————————————————————————————	\$	(10,292) (855) (9,437)

(In thousands)

Year Ended December 31, 2011

			SUCCESSOR		
	ResCare, Inc.	Guarantor Subsidiaries	Non-Guarantor Subsidiaries	Eliminations	Consolidated Total
Operating activities:					
Net income – including noncontrolling interest	\$ 52,992	\$ 82,794	\$ (8,963)	\$ (73,831)	\$ 52,992
Depreciation and amortization	12,824	8,060	108	_	20,992
	2.042				2.042
issuance costs on notes	,	_	_	_	2,943
Stock compensation  Deferred income taxes, net			(8)	_	2,383 4,450
Provision for losses on accounts receivable	,	1,928	20	_	5,851
Write down of assets held for sale	- ,	1,926	(1,166)	_	1,642
Loss on sale of assets	,	481	(1,100)	_	481
Equity in earnings of subsidiaries		401		73,831	401
Changes in operating assets and liabilities		120,350	12,187	75,051	(19,122)
Cash (used in) provided by operating activities		213,613	2,178		72,612
Investing activities:	(113,117)	213,013	2,170		72,012
Purchases of property and equipment	(21,566)	7,826	233	_	(13,507)
Acquisitions of businesses, net of cash acquired		(23,106)			(23,106)
Proceeds from sale of assets		221	_	_	221
Cash (used in) provided by investing activities		(15,059)	233		(36,392)
Financing activities:					
Long-term (repayments) debt borrowings	(37,134)	2,142	(3,832)	_	(38,824)
Payments on obligations under capital leases, net	_	(92)	_	_	(92)
Debt issuance costs	(561)	_		_	(561)
Funds contributed by co-investors		_	_	_	1,400
Net payments relating to intercompany financing		(203,768)	(2,921)		
Cash provided by (used in) financing activities	170,394	(201,718)	(6,753)		(38,077)
Effect of exchange rate changes on cash and					
cash equivalents		(63)			<u>(44</u> )
Increase (decrease) in cash and cash equivalents	5,649	(3,227)		_	(1,901)
Cash and cash equivalents at beginning of period		9,825	6,643		27,552
Cash and cash equivalents at end of period	<u>\$ 16,733</u>	<u>\$ 6,598</u>	<u>\$ 2,320</u>	<u>\$</u>	<u>\$ 25,651</u>

(In thousands)

For the Period November 16, 2010 – December 31, 2010

	101 111	0 1 01100 1 (0 / 0	SUCCESSOR	- December 3	1, 2010
	ResCare, Inc.	Guarantor Subsidiaries	Non-Guarantor Subsidiaries	Eliminations	Consolidated Total
	KesCare, Ilic.	Subsidiaries	Subsidiaries	Ellilliations	
Operating activities:					
Net income – including noncontrolling interest	\$ 6,183	\$ 10,137	\$ (2,563)	\$ (7,574)	\$ 6,183
Adjustments to reconcile net income to cash					
provided by operating activities:					
Depreciation and amortization	464	1,820	31	_	2,315
Amortization of discount and debt issuance costs	70			_	70
Deferred income taxes, net	2,440	_	3	_	2,443
Provision for losses on accounts receivable		844	_	_	844
Gain on sale of assets	_	(27)	_	_	(27)
Equity in earnings of subsidiaries	(7,574)	_	_	7,574	_
Changes in operating assets and liabilities	9,331	37,910	405		47,646
Cash provided by (used in) operating activities	10,914	50,684	(2,124)		59,474
Investing activities:					
Purchases of property and equipment	(1,258)	(869)	_	_	(2,127)
Acquisitions of businesses, net of cash acquired	_	(7,192)	_	_	(7,192)
Proceeds from sale of assets		59			59
Cash used in investing activities	(1,258)	(8,002)			(9,260)
Financing activities:					
Long-term debt repayments	(122,450)	(25)	87	_	(122,388)
Long-term debt borrowings	366,600	_	_	_	366,600
Short-term borrowings-three months or less, net	(50,000)	_	_		(50,000)
Payments on obligations under capital leases	_	(11)	_	_	(11)
Net payments relating to intercompany financing	32,946	(38,064)	5,118	_	_
Debt issuance costs	(15,863)	_	_	_	(15,863)
Payments on common share exchange	(56,875)	_	_	_	(56,875)
Redemption of preferred shares	(158,843)	_	_		(158,843)
Return on preferred shares	(753)				(753)
Cash (used in) provided by financing activities	(5,238)	(38,100)	5,205		(38,133)
Effect of exchange rate on cash and cash equivalents	_	(3)	15	_	12
Increase in cash and cash equivalents	4,418	4,579	3,096	_	12,093
Cash and cash equivalents at beginning of period	6,666	5,246	3,547		15,459
Cash and cash equivalents at end of period	<u>\$ 11,084</u>	\$ 9,825	\$ 6,643	<u>\$</u>	<u>\$ 27,552</u>

(In thousands)

For the Period January 1, 2010 – November 15, 2010 PREDECESSOR

	PREDECESSOR PREDECESSOR											
				Guarantor		n-Guarantor			Consolidated			
	F	ResCare, Inc.		Subsidiaries		ubsidiaries	_E	liminations		Total		
Operating activities:												
Net (loss) income – including noncontrolling interest	\$	(176,349)	\$	58,306	\$	(16,354)	\$	(41,952)	\$	(176,349)		
Adjustments to reconcile net (loss) income to cash	Ψ	(170,547)	Ψ	30,300	Ψ	(10,334)	Ψ	(41,732)	Ψ	(170,547)		
provided by operating activities:												
Depreciation and amortization		10,083		11,541		824				22,448		
Impairment charge		250,181		11,541		12,974				263,155		
Amortization of discount and deferred debt		230,101				12,774				203,133		
issuance costs on notes		1,577								1,577		
Share-based compensation		6,201				_		_		6,201		
Deferred income taxes, net		(55,547)		_		(51)				(55,598)		
Provision for losses on accounts receivable		(33,347)		9,573		(31)				9,573		
Excess tax benefit from exercise of stock options		1,176		7,575						1,176		
Loss on sale of assets		1,170		198						1,170		
Equity in earnings of subsidiaries		(41,952)		176				41,952		176		
Changes in operating assets and liabilities		(27,179)		(25,872)		6,496		41,732		(46,555)		
Cash (used in) provided by operating activities	_	(31,809)	_	53,746		3,889	-		-	25,826		
Investing activities:	_	(31,809)		33,740		3,007				23,020		
Purchases of property and equipment		(4,275)		(4,265)		(53)				(8,593)		
Acquisitions of businesses, net of cash acquired		(4,273)		(21,234)		(55)				(21,234)		
Proceeds from sale of assets				120						120		
Cash used in investing activities	_	(4,275)	_	(25,379)		(53)	-		-	(29,707)		
Financing activities:	_	(4,273)	_	(23,317)		(33)	-		-	(2),707)		
Long-term debt repayments				(1,395)						(1,395)		
Long-term debt borrowings		2,594		(1,373)						2,594		
Short-term borrowings-three months or less, net		3,237		151		2,612				6,000		
Payments on obligations under capital leases		3,237		(85)		2,012				(85)		
Net payments relating to intercompany financing		38,558		(26,491)		(12,067)				(65)		
Debt issuance costs		(4,543)		(20,471)		(12,007)				(4,543)		
Excess tax benefits from share-based compensation		(1,176)		_		_		_		(1,176)		
Employee withholding payments on share-based		(1,170)								(1,170)		
compensation		(2,683)								(2,683)		
Cash provided by (used in) financing activities		35,987	_	(27,820)		(9,455)				(1,288)		
Effect of exchange rate on cash and cash equivalents	_		_	44		(88)			-	(44)		
Increase (decrease) in cash and cash equivalents		(97)		591		(5,707)				(5,213)		
Cash and cash equivalents at beginning of period		6,763		4,655		9,254		_		20.672		
Cash and cash equivalents at beginning of period	\$	6,666	\$	5,246	\$	3,547	\$		\$	15,459		
Cash and cash equivalents at old of period	Ψ	0,000	Ψ	J,4-40	Ψ	J,JT1	Ψ		Ψ	1J,TJ/		

(In thousands)

#### Year Ended December 31, 2009 PREDECESSOR

	PREDECESSOR										
	ResCare, Inc.			Guarantor	Non-Guarantor Subsidiaries		TO 1		Co	nsolidated	
				ubsidiaries			Elim	inations	_	Total	
Operating activities:											
Net (loss) income – including noncontrolling interest	\$ (	10,292)	\$	66,335	\$	(12,661)	\$	(53,674)	\$	(10,292)	
Adjustments to reconcile net (loss) income to cash	T (	,,	_	00,000	-	(,)	T	(,)	_	(,,-)	
provided by operating activities:											
Depreciation and amortization		11,537		12,533		2,091		_		26,161	
Impairment charge		62,082		1,000		8,909				71,991	
Amortization of discount and deferred debt		, ,		,		- ,				, ,	
issuance costs on notes		1,221		_		_		_		1,221	
Share-based compensation		4,259		_		_		_		4,259	
Deferred income taxes, net		(9,743)		_		(19)		_		(9,762)	
Provision for losses on accounts receivable	(>,)			9,009		_		_		9,009	
Excess tax benefit from exercise of stock options		369		´ —		_		_		369	
Gain on purchase of business	_			(1,474)		_		_		(1,474)	
Loss on sale of assets		_		269		_				269	
Equity in earnings of subsidiaries	(	53,674)				_		53,674			
Changes in operating assets and liabilities		42,732		(25,562)		(4,284)		_		12,886	
Cash provided by (used in) operating activities		48,491		62,110		(5,964)				104,637	
Investing activities:											
Purchases of property and equipment		(6,185)		(9,279)		(464)				(15,928)	
Acquisitions of businesses, net of cash acquired		_		(20,397)		_		_		(20,397)	
Proceeds from sale of assets				188		_		_		188	
Cash used in investing activities		(6,185)		(29,488)		(464)				(36,137)	
Financing activities:											
Long-term debt repayments		(2,575)		1,764		_		_		(811)	
Long-term debt borrowings		_				_		_		_	
Short-term borrowings-three months or less, net	(	57,831)		(3,161)		1,192		_		(59,800)	
Payments on obligations under capital leases		_		(121)		_		_		(121)	
Proceeds from sale and leaseback transaction		_		_		_		_		_	
Net payments relating to intercompany financing		26,122		(30,795)		4,673		_		_	
Debt issuance costs		(72)				_		_		(72)	
Proceeds received from exercise of stock options		415				_		_		415	
Excess tax benefits from share-based compensation		(369)				_		_		(369)	
Employee withholding payments on share-based											
compensation		(1,37 <u>9</u> )					-			(1,379)	
Cash (used in) provided by financing activities	(	35 <u>,689</u> )		(32,313)		5,865				(62,137)	
Effect of exchange rate on cash and cash equivalents		_		298		417		_		715	
Increase (decrease) in cash and cash equivalents		6,617		607		(146)		_		7,078	
Cash and cash equivalents at beginning of period		146		4,048		9,400				13,594	
Cash and cash equivalents at end of period	\$	6,763	\$	4,655	\$	9,254	\$		\$	20,672	

# ResCare, Inc. Schedule II – Valuation and Qualifying Accounts (In thousands)

	Balance at Beginning of Period		Additions Charged to Costs and Expenses		Deductions Write-offs Reclass			ons lassifications	Balance at End of Period	
Allowance for doubtful accounts receivable:										
Successor: Year ended December 31, 2011 November 16, 2010-December 31, 2010	\$	844	\$	5,851 844	\$	(282)	\$	_	\$	6,413 844
Predecessor: January 1, 2010-November 15, 2010 Year ended December 31, 2009	\$	22,627 20,306	\$	9,573 9,009	\$	(4,950) (6,688)	\$		\$	27,250 22,627